

TRADE, INDUSTRY AND COMPETITION

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	869.2	–	11.8	881.0	971.9	1 015.5
Trade	95.1	145.7	0.8	241.6	251.3	261.2
Investment and Spatial Industrial Development	89.1	77.4	0.6	167.1	174.6	181.3
Sectors	132.1	1 298.3	1.2	1 431.5	1 673.9	1 760.0
Regulation	72.0	273.9	0.2	346.1	357.4	371.9
Incentives	161.4	3 873.1	–	4 034.5	5 199.8	5 447.0
Export	224.1	162.5	1.4	388.0	407.8	426.8
Transformation and Competition	85.3	1 961.0	0.9	2 047.1	919.8	953.7
Research	62.2	–	1.1	63.3	67.2	69.8
Total expenditure estimates	1 790.4	7 791.9	17.9	9 600.2	10 023.8	10 487.3

Executive authority Minister of Trade, Industry and Competition
 Accounting officer Director-General of Trade, Industry and Competition
 Website www.thedti.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead economic development policy formulation and planning. Facilitate access to sustainable economic activity and employment for all South Africans through an understanding of the economy, knowledge of economic opportunities and potential, and anticipation of future economic trends. Catalyse economic transformation and development, and provide a predictable, competitive, equitable and socially responsible environment for investment, enterprise and trade for economic citizens. Contribute to achieving government's vision of an adaptive and restructured economy characterised by accelerated economic growth, employment creation and greater equity.

Mandate

The Department of Trade, Industry and Competition derives its mandate from a broad legislative framework, which includes the:

- Industrial Development Act (1940)
- Manufacturing Development Act (1993)
- Competition Act (1998), as amended
- International Trade Administration Act (2002)
- Broad-based Black Economic Empowerment Act (2003)
- Companies Act (2008)
- Consumer Protection Act (2008)
- Special Economic Zones Act (2014).

Selected performance indicators

Table 39.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of manufacturing exports facilitated under rebates, drawbacks, non-proliferation export permits and the automotive production and development programme per year	Trade	Priority 7: A better Africa and world	– ¹	– ¹	– ¹	R300bn	R340bn	R380bn	R380bn
Value of investment facilitated per year	Investment and Spatial Industrial Development	Priority 2: Economic transformation and job creation	– ¹	– ¹	– ¹	R200bn	R150bn	R180bn	R180bn
Number of jobs supported by the department per year	Sectors		– ¹	– ¹	– ¹	1 million	1 million	1 million	1 million
Value of exports of global business services per year	Incentives		– ¹	– ¹	– ¹	R8bn	R8bn	R8bn	R8bn
Value of output by black industrialist firms supported by the department per year	Incentives		– ¹	– ¹	– ¹	R40bn	R46bn	R52bn	R52bn
Number of jobs in black industrialist firms supported per year	Incentives		– ¹	– ¹	– ¹	23 000	24 000	25 000	25 000
Value of manufactured exports to the rest of the world per year	Exports		– ¹	– ¹	– ¹	R700bn	R800bn	R900bn	R900bn
Number of additional workers with shares in their companies per year	Transformation and Competition		– ¹	– ¹	– ¹	20 000	30 000	40 000	40 000

1. New indicator.

Expenditure overview

The department's overarching objective is to implement the reimagined industrial strategy, which presents a multipronged approach to industrial development with an emphasis on building partnerships with the private sector to secure investment that creates jobs. This entails supporting the implementation of key interventions of South Africa's economic reconstruction and recovery plan. To give expression to this, the department's medium-term focus will be on providing industrial finance, developing industrial infrastructure, and enhancing competitiveness and localisation.

The department's expenditure is expected to decrease nominally at an average annual rate of 0.7 per cent, from R10.7 billion in 2023/24 to R10.5 billion in 2026/27. This is mainly driven by the Social Employment Fund in the *Transformation and Competition* programme only being funded until 2024/25. The *Incentives* programme, which is mainly responsible for providing industrial financial assistance to businesses, accounts for an estimated 49.2 per cent (R14.7 billion) of the department's total budget over the next 3 years.

Cabinet has approved reductions on the department's budget amounting to R3.1 billion over the MTEF period. This includes a R2.2 billion reduction in funding for incentive schemes and a R649.3 million reduction on transfers to entities. As a result, the value of investment the department expects to facilitate is set to decrease from R200 billion in 2023/24 to R180 billion in 2026/27, which is expected to have a direct effect on the number of beneficiaries these schemes will reach. However, to support social economic activities in the communities through the presidential employment stimulus, R1.1 billion in 2024/25 is reprioritised towards the Social Employment Fund, which aims to create 50 000 part-time employment opportunities through work for the common good.

Providing industrial finance

The department provides financial support to businesses for the acquisition of new plants and equipment, with R16.4 billion over the period ahead earmarked for business incentives across different programmes. Of the total

amount allocated to incentives, manufacturing development incentives account for 46.6 per cent (R7.7 billion), followed by the services sector with an allocation of R3 billion and the special economic zones sector with an allocation of R2.3 billion.

Following Cabinet's approval of the 2023 Electric Vehicles White Paper, R964 million is reprioritised from various programmes to support the transition from internal combustion engines to electric vehicles, in line with global trends. A further R600 million is reprioritised towards incentives in the services sector, which include the global business services, and film and television development incentives. The film and television development incentive is expected to help create 1 500 jobs from the additional funds and attract R3 billion in foreign investment over the MTEF period. The global business services incentive is expected to help sustain and create 9 000 jobs over the period ahead and generate R3 billion in export revenue.

Developing industrial infrastructure

A critical part of the economic reconstruction and recovery plan requires the department to make interventions that catalyse investment through infrastructure development. Accordingly, over the period ahead, the department plans to subsidise bulk infrastructure and factories in special economic zones, and revitalise a targeted 16 industrial parks. These subsidies are provided mainly through the *Infrastructure Investment Support* subprogramme in the *Incentives* programme, in which R2.3 billion is allocated for special economic zones, R156.3 million for industrial parks and R417.6 million for critical bulk infrastructure such as water, electricity and sewerage connections.

Enhancing industrial competitiveness and localisation

The department will focus on increasing industrialisation, enhancing competitiveness and creating decent jobs through various sector interventions over the next 3 years. Master plans premised on collaboration and common vision among government, business and labour are key to achieving this as they encourage ownership and accountability among stakeholders, which helps to build trust and policy certainty. The department will continue to coordinate the implementation of existing collaborative master plans for the automotive, poultry, sugar, steel and metal fabrication, clothing and textiles, and furniture sectors. A master plan for the medical devices sector is expected to be approved and implemented over the period ahead. The department will also continue to implement sectoral programmes for aerospace and defence; electro-technical industries; white goods; construction; chemicals; plastics; cosmetics; and pharmaceuticals. This work is coordinated in the *Sectors* programme, which has a budget of R4.9 billion over the medium term.

Expenditure trends and estimates

Table 39.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Trade												
3. Investment and Spatial Industrial Development												
4. Sectors												
5. Regulation												
6. Incentives												
7. Export												
8. Transformation and Competition												
9. Research												
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27		
Programme 1	814.1	721.3	759.9	859.1	1.8%	7.5%	881.0	971.9	1 015.5	5.7%	9.1%	
Programme 2	199.2	217.8	222.7	261.6	9.5%	2.1%	241.6	251.3	261.2	0.0%	2.5%	
Programme 3	143.9	127.5	152.1	140.5	-0.8%	1.3%	167.1	174.6	181.3	8.9%	1.6%	
Programme 4	1 626.3	1 638.1	1 730.5	1 592.9	-0.7%	15.6%	1 431.5	1 673.9	1 760.0	3.4%	15.8%	
Programme 5	288.5	323.4	331.5	349.3	6.6%	3.1%	346.1	357.4	371.9	2.1%	3.5%	
Programme 6	4 898.5	6 465.9	5 363.1	5 413.6	3.4%	52.5%	4 034.5	5 199.8	5 447.0	0.2%	49.2%	
Programme 7	377.8	399.0	397.8	388.3	0.9%	3.7%	388.0	407.8	426.8	3.2%	3.9%	
Programme 8	658.6	1 683.2	1 792.6	1 645.0	35.7%	13.7%	2 047.1	919.8	953.7	-16.6%	13.6%	
Programme 9	32.9	38.0	48.2	59.1	21.5%	0.4%	63.3	67.2	69.8	5.7%	0.6%	
Subtotal	9 039.7	11 614.1	10 798.4	10 709.5	5.8%	100.0%	9 600.2	10 023.8	10 487.3	-0.7%	100.0%	
Total	9 039.7	11 614.1	10 798.4	10 709.5	5.8%	100.0%	9 600.2	10 023.8	10 487.3	-0.7%	100.0%	
Change to 2023							(988.5)	(1 038.2)	(1 081.4)			
Budget estimate												

Table 39.2 Vote expenditure trends and estimates by programme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Current payments	1 568.9	1 513.3	1 639.4	1 730.6	3.3%	15.3%	1 790.4	1 932.9	2 022.4	5.3%	18.3%
Compensation of employees	1 017.9	1 018.5	1 046.4	1 066.1	1.6%	9.8%	1 081.2	1 128.6	1 180.3	3.4%	10.9%
Goods and services ¹	551.0	494.8	592.9	664.5	6.4%	5.5%	709.2	804.3	842.1	8.2%	7.4%
<i>of which:</i>											
<i>Audit costs: External</i>	10.6	9.6	8.3	13.1	7.3%	0.1%	16.1	23.1	24.2	22.8%	0.2%
<i>Computer services</i>	56.6	33.1	21.9	43.6	-8.3%	0.4%	56.8	67.0	73.2	18.9%	0.6%
<i>Consultants: Business and advisory services</i>	37.8	26.6	30.6	37.0	-0.7%	0.3%	54.7	67.9	67.7	22.3%	0.6%
<i>Legal services</i>	18.5	16.1	56.2	21.9	5.8%	0.3%	34.2	38.0	39.7	21.9%	0.3%
<i>Operating leases</i>	342.2	321.6	344.7	372.0	2.8%	3.3%	372.9	413.2	432.0	5.1%	3.9%
<i>Travel and subsistence</i>	12.9	21.6	50.9	48.1	55.3%	0.3%	58.1	66.3	70.0	13.3%	0.6%
Transfers and subsidies¹	7 427.2	10 096.8	9 153.7	8 925.8	6.3%	84.4%	7 791.9	8 072.0	8 445.2	-1.8%	81.4%
Departmental agencies and accounts	1 043.0	1 294.7	1 247.8	1 169.2	3.9%	11.3%	1 209.5	1 232.1	1 275.2	2.9%	12.0%
Foreign governments and international organisations	30.7	30.3	35.0	44.5	13.1%	0.3%	45.8	47.8	49.9	3.9%	0.5%
Public corporations and private enterprises	6 215.1	8 611.4	7 701.1	7 563.8	6.8%	71.4%	6 382.1	6 632.3	6 954.2	-2.8%	67.4%
Non-profit institutions	134.3	153.3	159.8	146.0	2.8%	1.4%	153.3	158.7	164.6	4.1%	1.5%
Households	4.1	7.0	10.0	2.3	-17.1%	0.1%	1.1	1.1	1.1	-20.8%	0.0%
Payments for capital assets	42.7	2.8	4.1	52.9	7.4%	0.2%	17.9	18.9	19.8	-27.9%	0.3%
Machinery and equipment	42.7	2.5	2.1	49.8	5.3%	0.2%	13.0	13.7	14.4	-33.9%	0.2%
Software and other intangible assets	-	0.3	2.0	3.0	0.0%	0.0%	5.0	5.2	5.4	21.2%	0.0%
Payments for financial assets	0.9	1.1	1.2	0.2	-38.0%	0.0%	-	-	-	-100.0%	0.0%
Total	9 039.7	11 614.1	10 798.4	10 709.5	5.8%	100.0%	9 600.2	10 023.8	10 487.3	-0.7%	100.0%

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 39.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Households											
Social benefits											
Current	2 225	6 969	6 951	2 315	1.3%	0.1%	1 052	1 099	1 149	-20.8%	-
Employee social benefits	2 225	6 969	6 951	2 315	1.3%	0.1%	1 052	1 099	1 149	-20.8%	-
Other transfers to households											
Current	1 841	74	3 008	-	-100.0%	-	-	-	-	-	-
Bursaries for non-employees	1 711	-	-	-	-100.0%	-	-	-	-	-	-
Gifts and donations	106	44	16	-	-100.0%	-	-	-	-	-	-
Other transfers to households	24	30	2 992	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	923 216	1 154 044	1 174 961	1 128 135	6.9%	12.3%	1 161 846	1 187 573	1 229 130	2.9%	14.2%
Council for Geoscience	1 052	1 398	1 437	1 407	10.2%	-	1 364	1 410	1 458	1.2%	-
International Trade Administration Commission	95 998	112 478	108 559	118 998	7.4%	1.2%	113 430	117 772	122 349	0.9%	1.4%
National Productivity Institute	10 741	14 628	10 558	10 342	-1.3%	0.1%	10 027	10 360	10 712	1.2%	0.1%
South African National Accreditation System	28 748	32 967	33 820	30 738	2.3%	0.4%	32 118	33 185	34 315	3.7%	0.4%
National Metrology Institute of South Africa: Operations	103 550	121 061	122 832	111 637	2.5%	1.3%	129 612	120 523	124 628	3.7%	1.5%
National Regulator for Compulsory Specifications	126 126	144 099	147 560	138 611	3.2%	1.6%	144 634	149 235	154 319	3.6%	1.8%
National Credit Regulator	71 272	82 632	83 241	81 538	4.6%	0.9%	79 051	81 675	84 457	1.2%	1.0%
National Gambling Board	31 027	35 928	36 477	33 152	2.2%	0.4%	34 641	35 790	37 189	3.9%	0.4%
National Consumer Tribunal	47 492	53 515	54 756	53 636	4.1%	0.6%	52 000	53 726	55 556	1.2%	0.6%
National Consumer Commission	51 530	58 505	59 388	73 566	12.6%	0.7%	69 120	71 360	73 791	0.1%	0.9%
Companies Tribunal	20 752	20 313	24 529	28 202	10.8%	0.3%	29 497	30 706	32 113	4.4%	0.4%
Competition Commission	302 586	439 550	449 518	407 875	10.5%	4.5%	426 193	440 339	455 338	3.7%	5.2%
Competition Tribunal	32 342	36 970	42 286	38 433	5.9%	0.4%	40 159	41 492	42 905	3.7%	0.5%
Capital	119 741	140 655	72 872	41 085	-30.0%	1.1%	47 700	44 576	46 094	3.9%	0.5%
National Metrology Institute of South Africa	119 741	140 655	72 872	41 085	-30.0%	1.1%	47 700	44 576	46 094	3.9%	0.5%

Table 39.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	34 326	70 702	177 575	173 396	71.6%	1.3%	187 526	227 907	233 758	10.5%	2.5%
Various institutions: Export market and investment assistance	22 805	53 806	153 360	152 893	88.6%	1.1%	150 146	186 088	193 449	8.2%	2.1%
Various institutions: Support programme for industrial innovation	11 521	16 896	24 215	20 503	21.2%	0.2%	37 380	41 819	40 309	25.3%	0.4%
Capital	24 778	113 574	245 423	98 862	58.6%	1.4%	103 555	153 088	160 965	17.6%	1.6%
Various institutions: Critical infrastructure programme: Bulk infrastructure	24 778	113 574	245 423	98 862	58.6%	1.4%	103 555	153 088	160 965	17.6%	1.6%
Other transfers to public corporations											
Current	2 328 549	4 264 745	2 699 785	2 265 182	-0.9%	32.5%	2 470 594	1 570 690	1 650 342	-10.0%	23.9%
Protechnik Laboratories: Operations	3 645	3 648	3 817	3 739	0.9%	-	4 028	4 208	4 401	5.6%	-
Various institutions: Industrial development zones – other	22 800	13 400	25 000	5 696	-37.0%	0.2%	28 212	29 148	30 141	74.3%	0.3%
Council for Scientific and Industrial Research	1 606	2 047	2 104	2 061	8.7%	-	1 998	2 064	2 134	1.2%	-
Industrial Development Corporation: Regional industrial development	-	-	15 000	21 000	-	0.1%	20 700	21 496	22 491	2.3%	0.3%
Various institutions: One-stop shop	9 000	6 000	6 000	14 374	16.9%	0.1%	16 460	18 016	18 630	9.0%	0.2%
Industrial Development Corporation: Sector programmes	637 029	487 363	599 483	534 797	-5.7%	6.3%	318 202	544 076	587 787	3.2%	6.0%
Council for Scientific and Industrial Research: National Cleaner Production Centre	48 023	62 926	65 201	63 245	9.6%	0.7%	58 681	58 029	60 005	-1.7%	0.7%
Council for Scientific and Industrial Research: National Foundry Technology Network	18 801	19 309	7 583	9 991	-19.0%	0.2%	11 996	12 514	12 940	9.0%	0.1%
South African Bureau of Standards	270 421	328 819	361 248	341 524	8.1%	3.7%	354 782	364 498	376 914	3.3%	4.3%
Industrial Development Corporation: Industrial financing	892 000	1 997 500	240 200	-	-100.0%	8.8%	-	-	-	-	-
Export Credit Insurance Corporation	162 710	208 078	150 000	155 505	-1.5%	1.9%	162 488	167 881	173 600	3.7%	2.0%
Industrial Development Corporation: Social employment fund	-	800 000	861 566	787 941	-	6.9%	1 130 000	-	-	-100.0%	5.8%
Industrial Development Corporation: Tirisano Construction Fund Trust	36 279	46 222	64 375	68 750	23.7%	0.6%	53 750	56 158	58 731	-5.1%	0.7%
Small Enterprise Finance Agency	196 786	251 706	258 658	217 818	3.4%	2.6%	271 737	253 795	262 439	6.4%	3.0%
Industrial Development Corporation: Downstream steel industry competitiveness fund	29 449	37 727	39 550	38 741	9.6%	0.4%	37 560	38 807	40 129	1.2%	0.5%
Capital	2 049 706	1 784 317	409 635	1 023 660	-20.7%	14.8%	465 494	1 017 082	1 050 216	0.9%	10.7%
Protechnik Laboratories: Capital	-	-	1 103	1 672	-	-	1 801	1 882	1 968	5.6%	-
Council for Scientific and Industrial Research: Aerospace industry	20 154	29 967	39 387	39 376	25.0%	0.4%	37 691	38 941	40 268	0.7%	0.5%
Various institutions: Critical infrastructure programme: Industrial parks	54 514	84 262	11 294	32 612	-15.7%	0.5%	55 976	49 791	50 547	15.7%	0.6%
Various institutions: Special economic zones	1 975 038	1 670 088	357 851	950 000	-21.6%	13.9%	370 026	926 468	957 433	0.3%	9.6%
Subsidies on products and production											
Current	1 777 765	2 378 104	4 168 725	4 002 688	31.1%	34.6%	3 154 977	3 663 524	3 858 967	-1.2%	44.2%
Various institutions: Services sector development incentives	541 310	861 782	988 300	1 139 044	28.1%	9.9%	962 234	1 006 830	1 043 794	-2.9%	12.5%
Various institutions: Manufacturing development incentives	1 236 455	1 516 322	3 180 425	2 863 644	32.3%	24.7%	2 192 743	2 656 694	2 815 173	-0.6%	31.7%
Non-profit institutions											
Current	134 347	153 333	159 801	146 011	2.8%	1.7%	153 321	158 704	164 646	4.1%	1.9%
Intsimbi future production technologies initiatives	61 840	66 257	68 176	68 291	3.4%	0.7%	81 358	84 555	87 971	8.8%	1.0%
Automotive supply chain competitiveness initiative	3 258	5 110	9 925	-	-100.0%	0.1%	1	1	1	-	-
Trade and industrial policy strategies	18 243	18 235	30 480	31 689	20.2%	0.3%	30 015	30 850	31 901	0.2%	0.4%
Centurion Aerospace Village	15 531	17 922	8 000	1	-96.0%	0.1%	1	-	1	-	-
Proudly South African campaign	35 475	44 165	41 530	44 323	7.7%	0.5%	40 340	41 639	43 057	-1.0%	0.5%
Black Business Council	-	1 644	1 690	1 707	-	-	1 606	1 659	1 715	0.2%	-

Table 39.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Foreign governments and international organisations											
Current	30 733	30 327	35 009	44 459	13.1%	0.4%	45 799	47 753	49 921	3.9%	0.6%
Organisation for the Prohibition of Chemical Weapons	3 417	2 916	3 221	4 349	8.4%	-	4 439	4 638	4 850	3.7%	0.1%
World Trade Organisation	14 671	14 206	15 436	18 081	7.2%	0.2%	18 893	19 739	20 643	4.5%	0.2%
United Nations: Treaty on the Prohibition of Nuclear Weapons	-	330	-	2 100	-	-	1 718	1 775	1 837	-4.4%	-
United Nations Industrial Development Organisation	4 735	5 235	5 210	8 438	21.2%	0.1%	8 817	9 212	9 634	4.5%	0.1%
Treaty organisations for metrology	2 492	1 972	1 935	2 241	-3.5%	-	2 342	2 447	2 559	4.5%	-
World Intellectual Property Organisation	5 418	5 668	6 387	6 450	6.0%	0.1%	6 740	7 042	7 365	4.5%	0.1%
International Financial Reporting Standards Foundation	-	-	2 820	2 800	-	-	2 850	2 900	3 033	2.7%	-
Total	7 427 227	10 096 844	9 153 745	8 925 793	6.3%	100.0%	7 791 864	8 071 996	8 445 188	-1.8%	100.0%

Personnel information

Table 39.4 Vote personnel numbers and cost by salary level and programme¹

Programmes

- Administration
- Trade
- Investment and Spatial Industrial Development
- Sectors
- Regulation
- Incentives
- Export
- Transformation and Competition
- Research

	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27											
Trade, Industry and Competition	1 443	38	1 243	1 046.4	0.8	1 188	1 066.1	0.9	1 148	1 081.2	0.9	1 138	1 128.6	1.0	1 126	1 180.3	1.0	-1.8%	100.0%
Salary level			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
1 – 6	177	31	153	44.9	0.3	133	41.2	0.3	130	42.6	0.3	130	45.1	0.3	128	46.8	0.4	-1.3%	11.3%
7 – 10	593	-	529	320.7	0.6	520	339.7	0.7	508	351.5	0.7	507	371.3	0.7	503	389.8	0.8	-1.1%	44.3%
11 – 12	346	4	283	295.0	1.0	256	280.3	1.1	248	288.4	1.2	246	303.8	1.2	245	320.7	1.3	-1.4%	21.6%
13 – 16	272	3	222	292.0	1.3	228	314.5	1.4	219	319.7	1.5	211	324.6	1.5	206	334.3	1.6	-3.3%	18.8%
Other	55	-	56	93.8	1.7	51	90.5	1.8	43	78.9	1.8	43	83.8	1.9	43	88.8	2.1	-5.5%	3.9%
Programme	1 443	38	1 243	1 046.4	0.8	1 188	1 066.1	0.9	1 148	1 081.2	0.9	1 138	1 128.6	1.0	1 126	1 180.3	1.0	-1.8%	100.0%
Programme 1	477	8	412	305.5	0.7	374	300.6	0.8	366	311.0	0.8	361	322.7	0.9	358	336.2	0.9	-1.5%	31.7%
Programme 2	97	2	85	80.4	0.9	86	82.8	1.0	84	86.5	1.0	83	90.2	1.1	82	93.5	1.1	-1.6%	7.3%
Programme 3	107	7	91	82.5	0.9	79	76.5	1.0	76	77.8	1.0	75	80.2	1.1	74	83.2	1.1	-2.2%	6.6%
Programme 4	145	3	121	104.0	0.9	125	116.8	0.9	122	120.6	1.0	121	126.5	1.0	121	133.9	1.1	-1.1%	10.6%
Programme 5	76	5	67	56.4	0.8	66	58.8	0.9	62	58.9	0.9	62	60.8	1.0	62	64.4	1.0	-2.1%	5.5%
Programme 6	200	5	184	142.0	0.8	168	136.2	0.8	164	140.0	0.9	163	147.0	0.9	159	151.9	1.0	-1.8%	14.2%
Programme 7	197	3	173	185.6	1.1	168	185.9	1.1	156	176.6	1.1	155	186.8	1.2	154	197.2	1.3	-2.9%	13.8%
Programme 8	94	4	66	55.0	0.8	74	65.7	0.9	71	65.4	0.9	70	67.3	1.0	70	71.1	1.0	-1.8%	6.2%
Programme 9	50	1	43	35.1	0.8	48	42.8	0.9	47	44.4	0.9	47	47.1	1.0	46	48.8	1.1	-1.4%	4.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 39.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
R thousand												
Departmental receipts	140 247	122 072	151 942	244 147	203 824	13.3%	100.0%	204 350	204 862	206 924	0.5%	100.0%
Tax receipts	3 376	6 907	7 488	7 700	7 700	31.6%	4.1%	7 800	7 850	8 000	1.3%	3.8%
Sales of goods and services produced by department	662	598	620	683	624	-2.0%	0.4%	633	645	647	1.2%	0.3%
Sales by market establishments	270	271	277	330	278	1.0%	0.2%	280	280	285	0.8%	0.1%
of which:												
Rental of parking	270	271	277	330	278	1.0%	0.2%	280	280	285	0.8%	0.1%
Administrative fees	1	1	1	1	1	-	-	1	1	1	-	-
of which:												
Request for information in terms of the Promotion of Access to Information Act (2000)	1	1	1	1	1	-	-	1	1	1	-	-
Other sales	391	326	342	352	345	-4.1%	0.2%	352	364	361	1.5%	0.2%
of which:												
Academic services	173	107	124	130	125	-10.3%	0.1%	130	140	141	4.1%	0.1%
Commission on insurance and garnishee	218	219	218	222	220	0.3%	0.1%	222	224	220	-	0.1%
Sales of scrap, waste, arms and other used current goods	36	68	177	200	150	60.9%	0.1%	151	152	154	0.9%	0.1%
of which:												
Cellphones: Old pool phones	36	68	177	200	150	60.9%	0.1%	151	152	154	0.9%	0.1%
Fines, penalties and forfeits	63 675	48 944	75 943	93 000	76 000	6.1%	42.8%	75 491	75 894	75 496	-0.2%	36.9%
Interest, dividends and rent on land	678	694	955	52 202	51 056	322.3%	8.6%	50 942	50 982	50 944	-0.1%	24.9%
Interest	678	694	955	2 202	1 056	15.9%	0.5%	942	982	944	-3.7%	0.5%
Dividends	-	-	-	50 000	50 000	-	8.1%	50 000	50 000	50 000	-	24.4%
of which:												
Dividends from the Industrial Development Corporation	-	-	-	50 000	50 000	-	8.1%	50 000	50 000	50 000	-	24.4%
Sales of capital assets	65	-	601	350	150	32.1%	0.1%	370	370	370	35.1%	0.2%
Transactions in financial assets and liabilities	71 755	64 861	66 158	90 012	68 144	-1.7%	43.8%	68 963	68 969	71 313	1.5%	33.8%
Total	140 247	122 072	151 942	244 147	203 824	13.3%	100.0%	204 350	204 862	206 924	0.5%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 39.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	31.7	33.9	38.7	44.1	11.7%	4.7%	44.0	50.7	52.8	6.2%	5.1%
Office of the Director-General	82.0	82.3	77.0	75.7	-2.6%	10.1%	80.3	80.8	84.3	3.6%	8.6%
Corporate Management Services	556.7	489.9	522.3	620.3	3.7%	69.4%	624.9	649.6	679.3	3.1%	69.1%
Office Accommodation	4.4	3.1	2.6	2.5	-17.2%	0.4%	3.0	3.0	3.0	6.3%	0.3%
Financial Management	100.8	66.9	68.8	67.5	-12.5%	9.6%	77.1	131.2	137.0	26.6%	11.1%
Marketing Communication and Media Relations	38.5	45.1	50.5	49.0	8.3%	5.8%	51.7	56.6	59.1	6.5%	5.8%
Total	814.1	721.3	759.9	859.1	1.8%	100.0%	881.0	971.9	1 015.5	5.7%	100.0%
Change to 2023 Budget estimate				-			3.2	10.1	9.6		

Table 39.6 Administration expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Current payments	769.0	715.3	754.4	811.9	1.8%	96.7%	869.2	959.5	1 002.6	7.3%	97.7%
Compensation of employees	300.9	305.3	305.5	300.6	-	38.4%	311.0	322.7	336.2	3.8%	34.1%
Goods and services	468.1	410.0	448.9	511.4	3.0%	58.3%	558.2	636.9	666.4	9.2%	63.7%
<i>of which:</i>											
<i>Audit costs: External</i>	10.6	9.6	8.3	13.1	7.3%	1.3%	16.1	23.1	24.2	22.8%	2.1%
<i>Computer services</i>	54.6	31.2	20.4	39.4	-10.3%	4.6%	51.8	61.8	67.9	19.9%	5.9%
<i>Consultants: Business and advisory services</i>	20.5	11.1	8.3	12.7	-14.7%	1.7%	27.9	38.9	37.6	43.7%	3.1%
<i>Legal services</i>	14.7	4.4	32.6	12.6	-5.1%	2.0%	23.2	24.4	25.5	26.7%	2.3%
<i>Operating leases</i>	322.9	305.5	319.7	357.1	3.4%	41.4%	354.4	393.0	410.9	4.8%	40.7%
<i>Travel and subsistence</i>	4.1	8.3	15.8	14.0	50.7%	1.3%	15.2	18.2	19.2	11.0%	1.8%
Transfers and subsidies	2.7	2.5	1.9	0.4	-48.3%	0.2%	-	-	-	-100.0%	-
Households	2.7	2.5	1.9	0.4	-48.3%	0.2%	-	-	-	-100.0%	-
Payments for capital assets	41.5	2.3	2.9	46.8	4.1%	3.0%	11.8	12.4	12.9	-34.8%	2.3%
Machinery and equipment	41.5	2.3	0.9	44.3	2.2%	2.8%	7.4	7.8	8.2	-43.1%	1.8%
Software and other intangible assets	-	-	2.0	2.5	-	0.1%	4.4	4.6	4.8	24.0%	0.4%
Payments for financial assets	0.9	1.1	0.7	-	-100.0%	0.1%	-	-	-	-	-
Total	814.1	721.3	759.9	859.1	1.8%	100.0%	881.0	971.9	1 015.5	5.7%	100.0%
Proportion of total programme expenditure to vote expenditure	9.0%	6.2%	7.0%	8.0%	-	-	9.2%	9.7%	9.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.9	2.5	1.9	0.4	-25.2%	0.2%	-	-	-	-100.0%	-
Employee social benefits	0.9	2.5	1.9	0.4	-25.2%	0.2%	-	-	-	-100.0%	-
Other transfers to households											
Current	1.8	0.1	-	-	-100.0%	0.1%	-	-	-	-	-
Bursaries for non-employees	1.7	-	-	-	-100.0%	0.1%	-	-	-	-	-
Gifts and donations	0.1	0.0	-	-	-100.0%	-	-	-	-	-	-
Other transfers to households	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 39.7 Administration personnel numbers and cost by salary level¹

Administration	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%) 2023/24 - 2026/27	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27								
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost							
Salary level	477	8	412	305.5	0.7	374	300.6	0.8	366	311.0	0.8	361	322.7	0.9	358	336.2	0.9	-1.5%	100.0%
1 – 6	111	6	95	31.0	0.3	75	26.3	0.4	73	27.3	0.4	73	28.9	0.4	72	30.1	0.4	-1.4%	20.1%
7 – 10	195	-	176	105.8	0.6	172	112.8	0.7	170	117.9	0.7	169	123.9	0.7	168	130.5	0.8	-0.7%	46.5%
11 – 12	106	1	88	89.7	1.0	79	87.3	1.1	77	90.3	1.2	76	94.9	1.2	76	100.5	1.3	-1.1%	21.1%
13 – 16	62	1	51	72.1	1.4	45	67.0	1.5	43	68.0	1.6	40	67.0	1.7	38	66.7	1.7	-5.4%	11.5%
Other	3	-	3	6.8	2.3	3	7.1	2.4	3	7.5	2.5	3	8.0	2.7	3	8.4	2.8	-	0.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Trade

Programme purpose

Build an equitable global trading system that facilitates development by strengthening trade and investment links with key economies and fostering African development, including regional and continental integration and development cooperation, in line with the African Union’s Agenda 2063.

Objectives

- Promote African economic integration and development at the regional and continental levels over the medium term by:
 - advancing development integration in the Southern African Customs Union and the Southern African Development Community Free Trade Area through the implementation of the Africa regional development programme
 - working to conclude negotiations on and implementing the African Continental Free Trade Agreement
 - advancing South Africa's trade, industrial policy and economic development objectives through cooperation with key economies to address tariff and non-tariff barriers that impede South Africa's value-added exports
 - implementing South Africa's policy on the non-proliferation of weapons of mass destruction to ensure effective export and import regimes to control trade in strategic goods and technologies.

Subprogrammes

- *International Trade Development* facilitates bilateral and multilateral trade relations and agreements.
- *African Multilateral Economic Development* facilitates multilateral African trade relations aimed at deepening regional integration.

Expenditure trends and estimates

Table 39.8 Trade expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
International Trade Development	186.1	203.9	208.9	244.7	9.6%	93.6%	224.0	232.6	242.3	-0.3%	92.9%
African Multilateral Economic Development	13.1	13.9	13.8	16.9	8.9%	6.4%	17.7	18.7	18.9	3.7%	7.1%
Total	199.2	217.8	222.7	261.6	9.5%	100.0%	241.6	251.3	261.2	-	100.0%
Change to 2023 Budget estimate				-			(6.9)	(5.6)	(7.4)		
Economic classification											
Current payments	80.3	82.7	88.6	109.9	11.0%	40.1%	95.1	98.9	102.7	-2.2%	40.0%
Compensation of employees	77.7	80.2	80.4	82.8	2.1%	35.6%	86.5	90.2	93.5	4.1%	34.8%
Goods and services	2.6	2.6	8.2	27.1	118.9%	4.5%	8.6	8.8	9.2	-30.2%	5.3%
of which:											
Communication	0.6	0.6	0.7	0.5	-7.9%	0.3%	0.5	0.5	0.6	5.1%	0.2%
Legal services	-	0.2	-	0.6	-	0.1%	1.5	1.6	1.7	43.0%	0.5%
Contractors	0.3	-	0.2	0.6	22.7%	0.1%	0.6	0.5	0.6	-0.9%	0.2%
Travel and subsistence	1.2	1.1	6.3	3.1	36.9%	1.3%	3.2	3.1	3.2	1.3%	1.2%
Operating payments	-	0.0	0.0	0.1	-	-	0.4	0.4	0.4	43.7%	0.1%
Venues and facilities	-	-	0.3	21.0	-	2.4%	1.4	1.5	1.5	-58.4%	2.5%
Transfers and subsidies	118.9	135.0	134.1	150.8	8.3%	59.8%	145.7	151.4	157.5	1.5%	59.6%
Departmental agencies and accounts	97.1	113.9	110.0	120.4	7.5%	49.0%	114.8	119.2	123.8	0.9%	47.1%
Foreign governments and international organisations	18.1	17.5	18.7	24.5	10.7%	8.7%	25.1	26.2	27.3	3.7%	10.1%
Public corporations and private enterprises	3.6	3.6	4.9	5.4	14.1%	2.0%	5.8	6.1	6.4	5.6%	2.3%
Households	0.1	0.1	0.5	0.5	89.1%	0.1%	-	-	-	-100.0%	-
Payments for capital assets	-	-	-	0.9	-	0.1%	0.8	1.0	1.0	4.5%	0.4%
Machinery and equipment	-	-	-	0.9	-	0.1%	0.8	1.0	1.0	4.5%	0.4%
Payments for financial assets	-	0.0	-	-	-	-	-	-	-	-	-
Total	199.2	217.8	222.7	261.6	9.5%	100.0%	241.6	251.3	261.2	-	100.0%
Proportion of total programme expenditure to vote expenditure	2.2%	1.9%	2.1%	2.4%	-	-	2.5%	2.5%	2.5%	-	-

Table 39.8 Trade expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
	R million										
Households											
Social benefits											
Current	0.1	0.0	0.5	0.5	89.1%	0.1%	-	-	-	-100.0%	-
Employee social benefits	0.1	0.0	0.5	0.5	89.1%	0.1%	-	-	-	-100.0%	-
Other transfers to households											
Current	-	0.0	-	-	-	-	-	-	-	-	-
Other transfers to households	-	0.0	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	97.1	113.9	110.0	120.4	7.5%	49.0%	114.8	119.2	123.8	0.9%	47.1%
Council for Geoscience	1.1	1.4	1.4	1.4	10.2%	0.6%	1.4	1.4	1.5	1.2%	0.6%
International Trade	96.0	112.5	108.6	119.0	7.4%	48.4%	113.4	117.8	122.3	0.9%	46.5%
Administration Commission											
Public corporations and private enterprises											
Other transfers to public corporations											
Current	3.6	3.6	3.8	3.7	0.9%	1.6%	4.0	4.2	4.4	5.6%	1.6%
Protechnik Laboratories: Operations	3.6	3.6	3.8	3.7	0.9%	1.6%	4.0	4.2	4.4	5.6%	1.6%
Capital	-	-	1.1	1.7	-	0.3%	1.8	1.9	2.0	5.6%	0.7%
Protechnik Laboratories: Capital	-	-	1.1	1.7	-	0.3%	1.8	1.9	2.0	5.6%	0.7%
Foreign governments and international organisations											
Current	18.1	17.5	18.7	24.5	10.7%	8.7%	25.1	26.2	27.3	3.7%	10.1%
Organisation for the Prohibition of Chemical Weapons	3.4	2.9	3.2	4.3	8.4%	1.5%	4.4	4.6	4.9	3.7%	1.8%
World Trade Organisation	14.7	14.2	15.4	18.1	7.2%	6.9%	18.9	19.7	20.6	4.5%	7.6%
United Nations: Treaty on the Prohibition of Nuclear Weapons	-	0.3	-	2.1	-	0.3%	1.7	1.8	1.8	-4.4%	0.7%

Personnel information

Table 39.9 Trade personnel numbers and cost by salary level¹

Trade	Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Unit	Actual			Revised estimate			Medium-term expenditure estimate										
				2022/23			2023/24			2024/25		2025/26		2026/27				2023/24 - 2026/27		
				Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				Number	Cost
Salary level	97	2		85	80.4	0.9	86	82.8	1.0	84	86.5	1.0	83	90.2	1.1	82	93.5	1.1	-1.6%	100.0%
1-6	2	1		2	0.4	0.2	2	0.5	0.2	2	0.5	0.3	2	0.5	0.3	2	0.6	0.3	-	2.4%
7-10	40	-		35	21.9	0.6	40	26.3	0.7	38	26.6	0.7	38	28.1	0.7	38	29.8	0.8	-1.7%	46.0%
11-12	27	-		23	23.9	1.0	22	24.4	1.1	22	25.9	1.2	22	27.4	1.2	22	29.1	1.3	-	26.3%
13-16	28	1		25	34.2	1.4	22	31.7	1.4	22	33.6	1.5	21	34.0	1.6	20	34.1	1.7	-3.1%	25.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Investment and Spatial Industrial Development

Programme purpose

Support foreign direct investment flows and promote domestic investment by providing a one-stop shop for investment promotion, investor facilitation and aftercare support for investors, and increase participation in industrialisation.

Objectives

- Increase the quality and quantity of South Africa's fixed investments over the medium term by:
 - marketing and promoting the country to ensure investment opportunities through dedicated investment promotion, facilitation and aftercare support

- coordinating and leading the establishment of one-stop shops on behalf of government to facilitate investment
- coordinating and leading the reform of the investment climate with the World Bank on the ease of doing business
- developing a pipeline of potential projects and contributing to South Africa being a preferred destination for investment
- undertaking aftercare forums with investors to retain and expand investment.
- Provide a dedicated service to all investors over the medium term by:
 - facilitating the entire investment value chain
 - developing an investment pipeline of possible projects through lead creation, marketing, project development, facilitation and aftercare.
- Provide specialist advisory services and policy advocacy to improve the investment climate by fast-tracking and unblocking investor issues through reducing bureaucratic red tape over the medium term.
- Facilitate the transformation of the economy to promote industrial development, investment, competitiveness and employment creation by implementing a strategy for special economic zones and the revitalisation of 16 industrial parks by March 2026.

Subprogrammes

- *Investment Promotion* facilitates an increase in the quality and quantity of foreign direct investment, domestic investment and outward investment by providing investment attraction, targeted lead generation and recruitment support.
- *Investment and Interdepartmental Clearing House* promotes and facilitates investment and provides support services to the investment and interdepartmental clearing house, provides specialist advisory services, fast-tracks and unblocks processes, and reduces bureaucratic red tape for investors.
- *Investor Support and Aftercare* provides specialist advisory services through research, information marketing, aftercare and policy advocacy to facilitate new investment and retain and expand existing investment.
- *Spatial Industrial Development* promotes regional industrial development in targeted areas such as special economic zones, industrial parks and townships.

Expenditure trends and estimates

Table 39.10 Investment and Spatial Industrial Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
R million											
Investment Promotion	47.5	47.3	49.0	36.9	-8.1%	32.0%	36.7	40.3	41.2	3.8%	23.4%
Investment and Interdepartmental Clearing House	9.2	6.4	6.5	17.7	24.2%	7.1%	20.0	20.5	20.2	4.6%	11.8%
Investor Support and Aftercare	0.0	0.0	0.7	2.8	783.1%	0.6%	3.6	2.5	1.6	-16.3%	1.6%
Spatial Industrial Development	87.1	73.8	95.8	83.2	-1.5%	60.3%	106.7	111.3	118.2	12.4%	63.2%
Total	143.9	127.5	152.1	140.5	-0.8%	100.0%	167.1	174.6	181.3	8.9%	100.0%
Change to 2023 Budget estimate				–			(6.4)	(19.8)	(22.1)		

Table 39.10 Investment and Spatial Industrial Development expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Current payments	99.6	90.6	92.6	86.5	-4.6%	65.5%	89.1	92.9	96.6	3.7%	55.0%	
Compensation of employees	88.8	85.6	82.5	76.5	-4.8%	59.1%	77.8	80.2	83.2	2.8%	47.9%	
Goods and services	10.8	5.0	10.1	10.0	-2.8%	6.4%	11.3	12.8	13.3	10.2%	7.1%	
<i>of which:</i>												
<i>Catering: Departmental activities</i>	–	0.0	0.1	0.1	–	–	0.5	0.5	0.5	55.1%	0.2%	
<i>Consultants: Business and advisory services</i>	6.5	0.2	1.7	2.7	-25.3%	2.0%	2.5	2.0	2.0	-9.6%	1.4%	
<i>Operating leases</i>	1.2	0.1	–	0.2	-44.8%	0.3%	0.4	0.5	0.5	35.0%	0.2%	
<i>Travel and subsistence</i>	1.8	3.3	5.1	3.0	19.1%	2.3%	3.4	5.2	5.5	21.9%	2.6%	
<i>Operating payments</i>	0.1	0.7	0.1	0.3	54.4%	0.2%	0.5	0.5	0.5	14.4%	0.3%	
<i>Venues and facilities</i>	0.3	–	2.2	2.4	101.7%	0.9%	1.9	2.7	2.9	7.1%	1.5%	
Transfers and subsidies	44.2	36.9	59.5	53.5	6.5%	34.4%	77.4	81.1	84.1	16.3%	44.6%	
Departmental agencies and accounts	10.7	14.6	10.6	10.3	-1.3%	8.2%	10.0	10.4	10.7	1.2%	6.2%	
Public corporations and private enterprises	33.4	21.4	48.1	43.1	8.9%	25.9%	67.4	70.7	73.4	19.4%	38.4%	
Households	0.1	0.8	0.9	–	-100.0%	0.3%	–	–	–	–	–	
Payments for capital assets	–	–	–	0.6	–	0.1%	0.6	0.6	0.6	4.5%	0.4%	
Machinery and equipment	–	–	–	0.6	–	0.1%	0.6	0.6	0.6	4.5%	0.4%	
Total	143.9	127.5	152.1	140.5	-0.8%	100.0%	167.1	174.6	181.3	8.9%	100.0%	
Proportion of total programme expenditure to vote expenditure	1.6%	1.1%	1.4%	1.3%	–	–	1.7%	1.7%	1.7%	–	–	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.1	0.8	0.9	–	-100.0%	0.3%	–	–	–	–	–	
Employee social benefits	0.1	0.8	0.9	–	-100.0%	0.3%	–	–	–	–	–	
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current	10.7	14.6	10.6	10.3	-1.3%	8.2%	10.0	10.4	10.7	1.2%	6.2%	
National Productivity Institute	10.7	14.6	10.6	10.3	-1.3%	8.2%	10.0	10.4	10.7	1.2%	6.2%	
Public corporations and private enterprises												
Other transfers to public corporations												
Current	33.4	21.4	48.1	43.1	8.9%	25.9%	67.4	70.7	73.4	19.4%	38.4%	
Various institutions: Industrial development zones – other	22.8	13.4	25.0	5.7	-37.0%	11.9%	28.2	29.1	30.1	74.3%	14.0%	
Council for Scientific and Industrial Research	1.6	2.0	2.1	2.1	8.7%	1.4%	2.0	2.1	2.1	1.2%	1.2%	
Industrial Development Corporation: Regional industrial development	–	–	15.0	21.0	–	6.4%	20.7	21.5	22.5	2.3%	12.9%	
Various institutions: One-stop shop	9.0	6.0	6.0	14.4	16.9%	6.3%	16.5	18.0	18.6	9.0%	10.2%	

Personnel information

Table 39.11 Investment and Spatial Industrial Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment									Average growth rate (%)	Average: Salary level/ Total (%)						
Number of funded posts	Number of posts additional to the establishment	Unit cost	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27												
Investment and Spatial Industrial Development			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	107	7	91	82.5	0.9	79	76.5	1.0	76	77.8	1.0	75	80.2	1.1	74	83.2	1.1		
1 – 6	7	5	10	2.3	0.2	8	2.0	0.2	8	2.1	0.3	8	2.2	0.3	8	2.3	0.3	–	10.5%
7 – 10	47	–	38	23.2	0.6	32	21.0	0.7	30	20.8	0.7	30	22.0	0.7	30	23.3	0.8	-2.1%	40.1%
11 – 12	32	1	28	32.6	1.2	24	29.2	1.2	24	31.0	1.3	24	32.9	1.4	24	34.9	1.5	–	31.6%
13 – 16	21	1	16	24.3	1.5	15	24.3	1.6	14	23.9	1.7	13	23.1	1.8	12	22.8	1.9	-7.2%	17.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Sectors

Programme purpose

Design and implement policies, strategies and programmes to strengthen the ability of manufacturing and other sectors of the economy to create decent jobs and increase value addition and competitiveness in both domestic and export markets.

Objectives

- Support the growth and diversification of South Africa’s manufacturing sector on an ongoing basis by:
 - facilitating diversification beyond the reliance on traditional commodities and non-tradable services through the promotion of increased value addition
 - promoting the long-term intensification of South Africa’s industrialisation and movement towards a knowledge economy
 - promoting a labour-absorbing industrialisation path with an emphasis on tradable labour-absorbing goods and services and economic linkages that catalyse employment creation
 - promoting a broad-based industrialisation path characterised by the increased participation of historically disadvantaged people and marginalised regions in the mainstream industrial economy
 - contributing to industrial development in Africa with an emphasis on building the continent’s productive capacity.

Subprogrammes

- *Industrial Competitiveness* develops policies, strategies and programmes to strengthen the ability of manufacturing and other value-added sectors to create decent jobs and increase value-addition and competitiveness in domestic and export markets.
- *Customised Sector Programmes* develops and implements high-impact sector strategies focused on manufacturing and other value-added sectors to create decent jobs and increase value-addition and competitiveness in domestic and export markets, as set out in the reimagined industrial strategy.

Expenditure trends and estimates

Table 39.12 Sectors expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Industrial Competitiveness	814.4	949.0	932.2	861.7	1.9%	54.0%	918.9	932.0	965.8	3.9%	57.0%
Customised Sector Programmes	811.9	689.0	798.3	731.2	-3.4%	46.0%	512.6	741.9	794.2	2.8%	43.0%
Total	1 626.3	1 638.1	1 730.5	1 592.9	-0.7%	100.0%	1 431.5	1 673.9	1 760.0	3.4%	100.0%
Change to 2023				–			(357.9)	(191.2)	(190.5)		
Budget estimate											

Table 39.12 Sectors expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	112.0	110.5	114.9	125.6	3.9%	7.0%	132.1	138.4	146.3	5.2%	8.4%
Compensation of employees	107.7	107.4	104.0	116.8	2.8%	6.6%	120.6	126.5	133.9	4.7%	7.7%
Goods and services	4.3	3.1	10.9	8.8	26.9%	0.4%	11.5	11.9	12.4	12.2%	0.7%
<i>of which:</i>											
Administrative fees	0.0	0.0	0.1	0.9	224.7%	–	1.0	1.0	1.1	4.7%	0.1%
Communication	0.7	0.9	0.9	0.8	3.5%	0.1%	0.8	0.9	0.9	4.5%	0.1%
Consultants: Business and advisory services	0.3	–	2.0	1.1	56.0%	0.1%	0.5	0.5	0.5	-21.3%	–
Consumables: Stationery, printing and office supplies	–	–	–	0.3	–	–	0.3	0.3	0.4	4.6%	–
Travel and subsistence	0.5	1.1	4.6	3.2	89.9%	0.1%	7.3	6.9	7.2	30.5%	0.4%
Operating payments	2.2	0.8	0.0	1.8	-5.0%	0.1%	0.8	1.5	1.6	-5.1%	0.1%
Transfers and subsidies	1 514.3	1 527.5	1 615.7	1 466.0	-1.1%	93.0%	1 298.3	1 534.3	1 612.4	3.2%	91.5%
Departmental agencies and accounts	378.2	438.8	377.1	322.1	-5.2%	23.0%	354.1	347.5	359.4	3.7%	21.4%
Foreign governments and international organisations	7.2	7.2	7.1	10.7	13.9%	0.5%	11.2	11.7	12.2	4.5%	0.7%
Public corporations and private enterprises	994.4	928.4	1 072.9	988.9	-0.2%	60.5%	781.4	1 018.1	1 077.9	2.9%	59.9%
Non-profit institutions	134.3	151.7	158.1	144.3	2.4%	8.9%	151.7	157.0	162.9	4.1%	9.5%
Households	0.1	1.5	0.4	–	-100.0%	–	–	–	–	–	–
Payments for capital assets	–	–	–	1.1	–	–	1.2	1.2	1.3	4.5%	0.1%
Machinery and equipment	–	–	–	1.1	–	–	1.2	1.2	1.3	4.5%	0.1%
Payments for financial assets	0.0	–	–	0.2	280.9%	–	–	–	–	-100.0%	–
Total	1 626.3	1 638.1	1 730.5	1 592.9	-0.7%	100.0%	1 431.5	1 673.9	1 760.0	3.4%	100.0%
Proportion of total programme expenditure to vote expenditure	18.0%	14.1%	16.0%	14.9%	–	–	14.9%	16.7%	16.8%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	1.5	0.4	–	-100.0%	–	–	–	–	–	–
Employee social benefits	0.1	1.5	0.4	–	-100.0%	–	–	–	–	–	–
Other transfers to households											
Current	0.0	0.0	0.0	–	-100.0%	–	–	–	–	–	–
Gifts and donations	0.0	0.0	0.0	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	258.4	298.1	304.2	281.0	2.8%	17.3%	306.4	302.9	313.3	3.7%	18.6%
South African National Accreditation System	28.7	33.0	33.8	30.7	2.3%	1.9%	32.1	33.2	34.3	3.7%	2.0%
National Metrology Institute of South Africa: Operations	103.6	121.1	122.8	111.6	2.5%	7.0%	129.6	120.5	124.6	3.7%	7.5%
National Regulator for Compulsory Specifications	126.1	144.1	147.6	138.6	3.2%	8.4%	144.6	149.2	154.3	3.6%	9.1%
Capital	119.7	140.7	72.9	41.1	-30.0%	5.7%	47.7	44.6	46.1	3.9%	2.8%
National Metrology Institute of South Africa	119.7	140.7	72.9	41.1	-30.0%	5.7%	47.7	44.6	46.1	3.9%	2.8%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	974.3	898.4	1 033.5	949.6	-0.9%	58.5%	743.7	979.1	1 037.6	3.0%	57.4%
Industrial Development Corporation: Sector programmes	637.0	487.4	599.5	534.8	-5.7%	34.3%	318.2	544.1	587.8	3.2%	30.7%
Council for Scientific and Industrial Research: National Cleaner Production Centre	48.0	62.9	65.2	63.2	9.6%	3.6%	58.7	58.0	60.0	-1.7%	3.7%
Council for Scientific and Industrial Research: National Foundry Technology Network	18.8	19.3	7.6	10.0	-19.0%	0.8%	12.0	12.5	12.9	9.0%	0.7%
South African Bureau of Standards	270.4	328.8	361.2	341.5	8.1%	19.8%	354.8	364.5	376.9	3.3%	22.3%
Capital	20.2	30.0	39.4	39.4	25.0%	2.0%	37.7	38.9	40.3	0.7%	2.4%
Council for Scientific and Industrial Research: Aerospace industry	20.2	30.0	39.4	39.4	25.0%	2.0%	37.7	38.9	40.3	0.7%	2.4%
Non-profit institutions											
Current	134.3	151.7	158.1	144.3	2.4%	8.9%	151.7	157.0	162.9	4.1%	9.5%
Intsimbi future production technologies initiatives	61.8	66.3	68.2	68.3	3.4%	4.0%	81.4	84.6	88.0	8.8%	5.0%
Automotive supply chain competitiveness initiative	3.3	5.1	9.9	–	-100.0%	0.3%	0.0	0.0	0.0	–	–
Trade and industrial policy strategies	18.2	18.2	30.5	31.7	20.2%	1.5%	30.0	30.9	31.9	0.2%	1.9%
Centurion Aerospace Village	15.5	17.9	8.0	0.0	-96.0%	0.6%	0.0	–	0.0	–	–
Proudly South African campaign	35.5	44.2	41.5	44.3	7.7%	2.5%	40.3	41.6	43.1	-1.0%	2.6%
Foreign governments and international organisations											
Current	7.2	7.2	7.1	10.7	13.9%	0.5%	11.2	11.7	12.2	4.5%	0.7%
United Nations Industrial Development Organisation	4.7	5.2	5.2	8.4	21.2%	0.4%	8.8	9.2	9.6	4.5%	0.6%
Treaty organisations for metrology	2.5	2.0	1.9	2.2	-3.5%	0.1%	2.3	2.4	2.6	4.5%	0.1%

Personnel information

Table 39.13 Sectors personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Sectors			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	145	3	121	104.0	0.9	125	116.8	0.9	122	120.6	1.0	121	126.5	1.0	121	133.9	1.1	-1.1%	100.0%
1 – 6	3	3	3	0.3	0.1	3	0.4	0.1	3	0.4	0.1	3	0.4	0.1	3	0.5	0.2	–	2.5%
7 – 10	58	–	48	28.3	0.6	46	29.0	0.6	45	29.9	0.7	45	31.7	0.7	45	33.5	0.7	-0.7%	37.0%
11 – 12	41	–	32	31.6	1.0	34	35.4	1.0	33	36.4	1.1	33	38.7	1.2	33	40.9	1.2	-1.0%	27.2%
13 – 16	43	–	38	43.8	1.2	42	52.1	1.2	41	53.9	1.3	40	55.7	1.4	40	59.0	1.5	-1.6%	33.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Regulation

Programme purpose

Develop and implement coherent, predictable and transparent regulatory solutions that facilitate easy access to redress and efficient regulation for economic citizens.

Objectives

- Increase access to economic opportunities for small businesses and historically disadvantaged citizens on an ongoing basis by:
 - developing and reviewing legislation, policies and regulations
 - conducting impact assessments of legislation, policies and regulations on businesses and economic citizens.
- Develop efficient regulation to reduce the regulatory burden on businesses and increase confidence and certainty in South African business regulation on an ongoing basis by:
 - developing and reviewing legislation, policies and regulations
 - conducting impact assessments of legislation, policies and regulations on businesses and economic citizens.
- Create a business regulatory environment that promotes competitive, fair and efficient markets on an ongoing basis by:
 - developing and reviewing legislation, policies and regulations
 - conducting impact assessments of legislation, policies and regulations on businesses and economic citizens.
- Provide access to redress for economic citizens to increase market confidence on an ongoing basis by:
 - conducting research on the impact of legislation on economic citizens
 - developing and reviewing related legislation, policies and regulations
 - conducting impact assessments of legislation, policies and regulations on businesses and economic citizens.
- Promote an awareness of rights, duties and responsibilities to increase activism and public participation by conducting capacity-building sessions, workshops, and education and awareness campaigns on an ongoing basis.
- Share and exchange regulatory experience with partners and stakeholders nationally and internationally to promote simple, appropriate and effective regulatory solutions by holding consultations, seminars and conferences on policy issues on an ongoing basis.

Subprogrammes

- *Policy and Legislative Development* develops policies, laws and regulatory frameworks.
- *Enforcement and Compliance* analyses trends and conducts socioeconomic impact assessments for policies, legislation and market surveys; implements legislation on matters pertaining to liquor; monitors and evaluates the effectiveness of regulation; and oversees the performance of the department's regulatory entities (the Companies and Intellectual Property Commission, the Companies Tribunal, the National Consumer Commission, the National Consumer Tribunal, the National Credit Regulator, the National Gambling Board and the National Lotteries Commission).
- *Regulatory Services* oversees the development of policies, laws and regulatory frameworks; oversees the implementation of the division's mandate; and provides strategic support to the programme's business units in line with legislation and applicable governance systems.

Expenditure trends and estimates

Table 39.14 Regulation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Policy and Legislative Development	14.3	19.5	18.7	19.5	10.9%	5.6%	21.0	21.3	22.9	5.4%	5.9%
Enforcement and Compliance	36.4	36.3	33.1	36.0	-0.3%	11.0%	35.0	36.4	37.8	1.6%	10.2%
Regulatory Services	237.8	267.6	279.7	293.8	7.3%	83.5%	290.2	299.7	311.3	2.0%	83.9%
Total	288.5	323.4	331.5	349.3	6.6%	100.0%	346.1	357.4	371.9	2.1%	100.0%
Change to 2023				-			(27.0)	(29.4)	(32.6)		
Budget estimate											
Economic classification											
Current payments	60.9	66.7	63.1	69.8	4.6%	20.2%	72.0	74.0	78.2	3.9%	20.6%
Compensation of employees	54.9	58.2	56.4	58.8	2.3%	17.7%	58.9	60.8	64.4	3.1%	17.0%
Goods and services	6.0	8.5	6.7	11.0	22.2%	2.5%	13.2	13.2	13.8	8.1%	3.6%
of which:											
Advertising	-	0.8	-	-	-	0.1%	1.0	1.1	1.1	-	0.2%
Catering: Departmental activities	-	0.0	0.2	0.9	-	0.1%	1.3	1.4	1.4	16.5%	0.3%
Consultants: Business and advisory services	3.5	4.8	0.2	0.2	-59.8%	0.7%	1.8	2.1	2.2	111.2%	0.4%
Legal services	1.4	2.0	2.5	1.9	10.8%	0.6%	1.9	2.0	2.1	2.9%	0.6%
Travel and subsistence	0.6	0.6	3.2	4.8	106.0%	0.7%	3.8	3.2	3.4	-11.3%	1.1%
Operating payments	0.1	-	0.0	0.1	4.4%	-	1.2	1.2	1.3	134.3%	0.3%
Transfers and subsidies	227.6	256.7	268.0	279.4	7.1%	79.8%	273.9	283.2	293.5	1.7%	79.3%
Departmental agencies and accounts	222.1	250.9	258.4	270.1	6.7%	77.5%	264.3	273.3	283.1	1.6%	76.6%
Foreign governments and international organisations	5.4	5.7	9.2	9.3	19.5%	2.3%	9.6	9.9	10.4	4.0%	2.7%
Households	0.1	0.1	0.4	0.1	-3.0%	-	-	-	-	-100.0%	-
Payments for capital assets	-	-	-	0.2	-	-	0.2	0.2	0.2	4.6%	0.1%
Machinery and equipment	-	-	-	0.2	-	-	0.2	0.2	0.2	4.6%	0.1%
Payments for financial assets	-	-	0.5	-	-	-	-	-	-	-	-
Total	288.5	323.4	331.5	349.3	6.6%	100.0%	346.1	357.4	371.9	2.1%	100.0%
Proportion of total programme expenditure to vote expenditure	3.2%	2.8%	3.1%	3.3%	-	-	3.6%	3.6%	3.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.4	0.1	-3.0%	-	-	-	-	-100.0%	-
Employee social benefits	0.1	0.1	0.4	0.1	-3.0%	-	-	-	-	-100.0%	-
Other transfers to households											
Current	-	0.0	-	-	-	-	-	-	-	-	-
Other transfers to households	-	0.0	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	222.1	250.9	258.4	270.1	6.7%	77.5%	264.3	273.3	283.1	1.6%	76.6%
National Credit Regulator	71.3	82.6	83.2	81.5	4.6%	24.7%	79.1	81.7	84.5	1.2%	22.9%
National Gambling Board	31.0	35.9	36.5	33.2	2.2%	10.6%	34.6	35.8	37.2	3.9%	9.9%
National Consumer Tribunal	47.5	53.5	54.8	53.6	4.1%	16.2%	52.0	53.7	55.6	1.2%	15.1%
National Consumer Commission	51.5	58.5	59.4	73.6	12.6%	18.8%	69.1	71.4	73.8	0.1%	20.2%
Companies Tribunal	20.8	20.3	24.5	28.2	10.8%	7.3%	29.5	30.7	32.1	4.4%	8.5%
Foreign governments and international organisations											
Current	5.4	5.7	9.2	9.3	19.5%	2.3%	9.6	9.9	10.4	4.0%	2.7%
World Intellectual Property Organisation	5.4	5.7	6.4	6.5	6.0%	1.9%	6.7	7.0	7.4	4.5%	1.9%
International Financial Reporting Standards Foundation	-	-	2.8	2.8	-	0.4%	2.9	2.9	3.0	2.7%	0.8%

Personnel information

Table 39.15 Regulation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)				
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost	
Regulation	Salary level	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
	76	5	67	56.4	0.8	66	58.8	0.9	62	58.9	0.9	62	60.8	1.0	62	64.4	1.0	-2.1%	100.0%
1-6	7	5	5	0.8	0.2	7	1.5	0.2	7	1.6	0.2	7	1.6	0.2	7	1.7	0.2	-	11.1%
7-10	31	-	29	18.3	0.6	29	20.0	0.7	26	18.9	0.7	27	20.5	0.8	27	21.7	0.8	-2.4%	43.3%
11-12	12	-	11	10.6	1.0	7	7.3	1.0	7	7.8	1.1	7	8.3	1.2	7	8.8	1.3	-	11.1%
13-16	26	-	22	26.6	1.2	23	30.0	1.3	22	30.6	1.4	21	30.4	1.4	21	32.2	1.5	-3.0%	34.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Incentives

Programme purpose

Stimulate and facilitate the development of sustainable and competitive enterprises, through the efficient provision of effective and accessible incentive measures, that support national priorities.

Objectives

- Support industrial development that enhances productivity and bolsters competitiveness on an ongoing basis by:
 - designing, administering, monitoring and evaluating incentive programmes based on industrial policies and sector strategies
 - providing financial support in labour-intensive sectors.
- Develop world class economic infrastructure by supporting industrial parks, special economic zones and other infrastructure that contributes to accelerated growth for manufacturing and internationally traded services on an ongoing basis.

Subprogrammes

- *Broadening Participation and Industrial Incentives* provides incentive programmes that promote broader participation in the mainstream economy by businesses owned by individuals from historically disadvantaged communities and marginalised regions. This subprogramme comprises the black industrialist programme, the support programme for industrial innovation, and the technology and human resource industry programme.
- *Manufacturing Incentives* provides incentives to promote additional investment in the manufacturing sector. The manufacturing investment cluster comprises the manufacturing competitiveness enhancement programme, the projects feasibility programme, the automotive investment scheme, the export marketing and investment assistance scheme, the sector-specific assistance scheme and the section 12i tax incentive scheme.
- *Services Investment Incentives* provides incentive programmes that promote increased investment and job creation in the services sector. These include the incentive schemes such as the global business services programme and the film and television production programme for South African and foreign productions.
- *Infrastructure Investment Support* provides grants for 2 industrial infrastructure initiatives (special economic zones and the critical infrastructure programme) aimed at enhancing infrastructure and industrial development, and increasing investment and the export of value-added commodities.
- *Product and Systems Development* reviews, monitors and develops incentive programmes to support the reimagined industrial strategy, and develops sector strategies to address market failures.

- *Strategic Partnership and Customer Care* facilitates access to targeted enterprises by reviewing the success of incentive schemes and improving them where possible.

Expenditure trends and estimates

Table 39.16 Incentives expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24						2023/24 - 2026/27
Broadening Participation and Industrial Incentives	16.5	22.1	29.7	25.2	15.1%	0.4%	42.2	46.7	45.4	21.7%	0.8%
Manufacturing Incentives	2 235.8	3 662.0	3 678.4	3 101.8	11.5%	57.3%	2 433.1	2 943.3	3 113.1	0.1%	57.7%
Services Investment Incentives	550.2	871.2	997.2	1 155.6	28.1%	16.1%	979.1	1 026.5	1 063.8	-2.7%	21.0%
Infrastructure Investment Support	2 069.9	1 884.2	630.9	1 094.3	-19.1%	25.7%	543.2	1 145.8	1 185.5	2.7%	19.7%
Product and Systems Development	11.4	11.8	11.5	16.1	12.1%	0.2%	17.0	17.3	18.1	4.0%	0.3%
Strategic Partnership and Customer Care	14.7	14.7	15.3	20.8	12.1%	0.3%	19.9	20.2	21.1	0.5%	0.4%
Total	4 898.5	6 465.9	5 363.1	5 413.6	3.4%	100.0%	4 034.5	5 199.8	5 447.0	0.2%	100.0%
Change to 2023 Budget estimate				-			(1 617.7)	(649.2)	(669.9)		
Economic classification											
Current payments	139.4	150.4	161.5	154.8	3.6%	2.7%	161.4	177.9	184.2	6.0%	3.4%
Compensation of employees	132.5	139.3	142.0	136.2	0.9%	2.5%	140.0	147.0	151.9	3.7%	2.9%
Goods and services	6.8	11.1	19.5	18.6	39.6%	0.3%	21.4	30.9	32.3	20.1%	0.5%
<i>of which:</i>											
Communication	0.5	0.7	1.0	0.6	4.7%	-	0.6	0.8	0.9	15.2%	-
Consultants: Business and advisory services	3.1	4.7	7.3	5.1	18.0%	0.1%	6.1	10.5	10.8	28.4%	0.2%
Legal services	-	2.7	5.8	3.1	-	0.1%	2.8	5.1	5.3	19.1%	0.1%
Operating leases	0.6	0.0	-	0.4	-15.5%	-	1.1	0.9	1.0	35.9%	-
Travel and subsistence	1.5	2.5	5.2	7.6	72.4%	0.1%	8.7	11.3	11.9	16.0%	0.2%
Operating payments	0.0	0.0	0.0	0.4	210.1%	-	0.7	0.7	0.7	27.8%	-
Transfers and subsidies	4 758.8	6 315.6	5 201.6	5 258.8	3.4%	97.3%	3 873.1	5 021.9	5 262.8	-	96.6%
Public corporations and private enterprises	4 758.4	6 314.2	5 201.1	5 257.6	3.4%	97.2%	3 872.1	5 020.8	5 261.7	-	96.6%
Households	0.4	1.3	0.5	1.3	47.0%	-	1.1	1.1	1.1	-3.2%	-
Payments for capital assets	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Machinery and equipment	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Total	4 898.5	6 465.9	5 363.1	5 413.6	3.4%	100.0%	4 034.5	5 199.8	5 447.0	0.2%	100.0%
Proportion of total programme expenditure to vote expenditure	54.2%	55.7%	49.7%	50.5%	-	-	42.0%	51.9%	51.9%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.4	1.3	0.5	1.3	47.7%	-	1.1	1.1	1.1	-3.2%	-
Employee social benefits	0.4	1.3	0.5	1.3	47.7%	-	1.1	1.1	1.1	-3.2%	-
Other transfers to households											
Current	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other transfers to households	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Public corporations and private enterprises											
Other transfers to private enterprises											
Current	34.3	70.7	177.6	173.4	71.6%	2.1%	187.5	227.9	233.8	10.5%	4.1%
Various institutions: Export market and investment assistance	22.8	53.8	153.4	152.9	88.6%	1.7%	150.1	186.1	193.4	8.2%	3.4%
Various institutions: Support programme for industrial innovation	11.5	16.9	24.2	20.5	21.2%	0.3%	37.4	41.8	40.3	25.3%	0.7%
Capital	24.8	113.6	245.4	98.9	58.6%	2.2%	103.6	153.1	161.0	17.6%	2.6%
Various institutions: Critical infrastructure programme: Bulk infrastructure	24.8	113.6	245.4	98.9	58.6%	2.2%	103.6	153.1	161.0	17.6%	2.6%
Other transfers to public corporations											
Current	892.0	1 997.5	240.2	-	-100.0%	14.1%	-	-	-	-	-
Industrial Development Corporation: Industrial financing	892.0	1 997.5	240.2	-	-100.0%	14.1%	-	-	-	-	-
Capital	2 029.6	1 754.4	369.1	982.6	-21.5%	23.2%	426.0	976.3	1 008.0	0.9%	16.9%
Various institutions: Critical infrastructure programme: Industrial parks	54.5	84.3	11.3	32.6	-15.7%	0.8%	56.0	49.8	50.5	15.7%	0.9%
Various institutions: Special economic zones	1 975.0	1 670.1	357.9	950.0	-21.6%	22.4%	370.0	926.5	957.4	0.3%	15.9%
Subsidies on products and production											
Current	1 777.8	2 378.1	4 168.7	4 002.7	31.1%	55.7%	3 155.0	3 663.5	3 859.0	-1.2%	73.1%
Various institutions: Services sector development incentives	541.3	861.8	988.3	1 139.0	28.1%	15.9%	962.2	1 006.8	1 043.8	-2.9%	20.7%
Various institutions: Manufacturing development incentives	1 236.5	1 516.3	3 180.4	2 863.6	32.3%	39.7%	2 192.7	2 656.7	2 815.2	-0.6%	52.4%

Personnel information

Table 39.17 Incentives personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost			2026/27		Unit cost
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Incentives																			
Salary level	200	5	184	142.0	0.8	168	136.2	0.8	164	140.0	0.9	163	147.0	0.9	159	151.9	1.0	-1.8%	100.0%
1 – 6	13	5	13	3.5	0.3	11	3.0	0.3	11	3.2	0.3	12	3.8	0.3	11	3.6	0.3	–	6.9%
7 – 10	115	–	108	65.7	0.6	105	68.8	0.7	104	72.5	0.7	103	76.2	0.7	101	79.0	0.8	-1.3%	63.1%
11 – 12	49	–	43	45.4	1.0	34	37.7	1.1	32	37.7	1.2	31	38.7	1.2	31	41.0	1.3	-3.0%	19.6%
13 – 16	23	–	20	27.4	1.4	18	26.7	1.5	17	26.7	1.6	17	28.3	1.7	16	28.4	1.8	-3.9%	10.4%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: Export

Programme purpose

Increase export capacity and support direct investment flows through targeted strategies and an effectively managed network of foreign trade offices.

Objectives

- Promote exports to other African countries through engaging in targeted marketing efforts and working closely with the Export Credit Insurance Corporation, the Industrial Development Corporation, the National Empowerment Fund and other departmental institutions on an ongoing basis.
- Promote export growth for jobs through improving institutional support to exporters on an ongoing basis by:
 - developing compacts with export councils
 - developing export partnerships and export networks
 - addressing and unblocking challenges for exporters.
- Promote the diversification of participants in export activities through expanding support to black industrialists, and enterprises owned by women and young people, on an ongoing basis by:
 - providing export promotion and capacity development support to 300 enterprises owned by black people, women, young people and people with disabilities
 - supporting output by black industrialist firms
 - supporting jobs in black industrialist firms.
- Diversify the composition of South Africa's exports by providing structured support to priority sectors and markets on an ongoing basis through the development of export action plans that feed into master plans that focus on the African Continental Free Trade Area, Asia and Europe, and the African Growth and Opportunity Act (2000).
- Improve the accessibility of exporter support by reducing bureaucratic red tape in the processes of the Export Credit Insurance Corporation and the export marketing and investment assistance scheme programme on an ongoing basis.
- Diversify the spatial composition of exporters by undertaking targeted export promotion and capacity-building activities in supported districts on an ongoing basis.

Subprogrammes

- *African Bilateral Economic Relations* facilitates deeper and broader bilateral trade and investment relations with African economies and supports the deepening of regional integration through an outward investment-led trade approach.

- *Export Promotion and Marketing* promotes the export of South African value-added goods and services to increase market share in targeted high-growth markets and sustain market share in traditional markets.
- *Trade and Investment Foreign Services Management Unit* promotes trade and investment, and administers and provides corporate services to the department's network of foreign economic representatives to enable South African businesses to access global markets.
- *Export Development and Support* manages the national exporter development programme, which is designed to contribute to positioning South Africa as a reliable trade partner and improve and expand the country's exporter base.

Expenditure trends and estimates

Table 39.18 Export expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24	2026/27
R million											
African Bilateral Economic Relations	17.9	19.1	19.3	22.0	7.0%	5.0%	22.6	24.7	25.8	5.5%	5.9%
Export Promotion and Marketing	37.1	40.1	43.9	41.0	3.4%	10.4%	41.9	47.2	49.0	6.1%	11.1%
Trade and Investment Foreign Services Management Unit	310.2	327.6	322.6	310.3	–	81.3%	312.2	322.3	338.2	2.9%	79.6%
Export Development and Support	12.6	12.2	12.1	15.0	6.0%	3.3%	11.4	13.6	13.8	-2.8%	3.3%
Total	377.8	399.0	397.8	388.3	0.9%	100.0%	388.0	407.8	426.8	3.2%	100.0%
Change to 2023 Budget estimate				–			(40.4)	(51.0)	(53.0)		
Economic classification											
Current payments	213.7	190.2	242.3	231.2	2.7%	56.1%	224.1	238.5	251.7	2.9%	58.7%
Compensation of employees	171.4	152.3	185.6	185.9	2.7%	44.5%	176.6	186.8	197.2	2.0%	46.3%
Goods and services of which:	42.2	38.0	56.7	45.3	2.3%	11.7%	47.5	51.6	54.4	6.3%	12.3%
Computer services	1.2	1.0	1.0	1.4	6.1%	0.3%	3.2	3.2	3.3	33.8%	0.7%
Consultants: Business and advisory services	0.1	1.0	0.1	0.8	130.3%	0.1%	4.0	3.4	3.5	67.1%	0.7%
Operating leases	17.2	15.9	24.8	13.9	-6.8%	4.6%	16.4	18.0	18.8	10.6%	4.2%
Travel and subsistence	2.7	4.3	8.1	8.4	46.7%	1.5%	7.8	8.6	9.3	3.4%	2.1%
Operating payments	14.0	11.0	12.7	9.6	-11.9%	3.0%	7.8	8.2	8.6	-3.7%	2.1%
Venues and facilities	0.4	0.2	1.3	5.0	127.2%	0.4%	2.1	3.9	4.3	-5.0%	1.0%
Transfers and subsidies	163.2	208.7	154.3	155.7	-1.6%	43.6%	162.5	167.9	173.6	3.7%	40.9%
Public corporations and private enterprises	162.7	208.1	150.0	155.5	-1.5%	43.3%	162.5	167.9	173.6	3.7%	40.9%
Households	0.5	0.6	4.3	0.2	-32.0%	0.4%	–	–	–	-100.0%	–
Payments for capital assets	1.0	0.1	1.2	1.4	14.5%	0.2%	1.4	1.5	1.6	2.8%	0.4%
Machinery and equipment	1.0	0.1	1.2	1.4	14.5%	0.2%	1.4	1.5	1.6	2.8%	0.4%
Payments for financial assets	–	0.0	0.0	–	–	–	–	–	–	–	–
Total	377.8	399.0	397.8	388.3	0.9%	100.0%	388.0	407.8	426.8	3.2%	100.0%
Proportion of total programme expenditure to vote expenditure	4.2%	3.4%	3.7%	3.6%	–	–	4.0%	4.1%	4.1%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.5	0.6	2.0	0.2	-31.8%	0.2%	–	–	–	-100.0%	–
Employee social benefits	0.5	0.6	2.0	0.2	-31.8%	0.2%	–	–	–	-100.0%	–
Other transfers to households											
Current	0.0	–	2.4	–	-100.0%	0.2%	–	–	–	–	–
Other transfers to households	0.0	–	2.4	–	-100.0%	0.2%	–	–	–	–	–
Public corporations and private enterprises											
Other transfers to public corporations											
Current	162.7	208.1	150.0	155.5	-1.5%	43.3%	162.5	167.9	173.6	3.7%	40.9%
Export Credit Insurance Corporation	162.7	208.1	150.0	155.5	-1.5%	43.3%	162.5	167.9	173.6	3.7%	40.9%

Personnel information

Table 39.19 Export personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost			
Export	Salary level	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
	197	3	173	185.6	1.1	168	185.9	1.1	156	176.6	1.1	155	186.8	1.2	154	197.2	1.3	-2.9%	100.0%
1-6	8	3	8	1.8	0.2	9	2.4	0.3	8	2.2	0.3	7	1.9	0.3	7	2.0	0.3	-8.0%	4.9%
7-10	76	-	68	43.0	0.6	64	43.2	0.7	63	45.2	0.7	63	47.9	0.8	62	50.0	0.8	-1.1%	39.8%
11-12	42	-	30	36.0	1.2	26	29.1	1.1	25	29.8	1.2	25	31.6	1.3	25	33.4	1.3	-1.3%	16.0%
13-16	19	-	14	17.8	1.3	21	27.8	1.3	20	28.0	1.4	20	29.7	1.5	20	31.4	1.6	-1.6%	12.8%
Other	52	-	53	87.0	1.6	48	83.4	1.7	40	71.4	1.8	40	75.8	1.9	40	80.3	2.0	-5.9%	26.5%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 8: Transformation and Competition

Programme purpose

Develop and roll out policy interventions that promote transformation and competition through effective economic planning, aligned investment and development policy tools.

Objectives

- Promote competition, trade and other economic regulation by ensuring the effective management of competition authorities over the medium term.
- Advance public interest, as defined in the Competition Act (1998), by assessing all merger and acquisition notifications and supporting the minister to intervene where necessary on an ongoing basis.
- Maximise the impact of recommendations of mergers and acquisitions and market inquiries on an ongoing basis by monitoring the implementation of agreements and merger conditions, and coordinating and monitoring the implementation of recommendations from market inquiries.
- Facilitate broad-based economic participation through the implementation of the Broad-based Black Economic Empowerment Amendment Act (2013) by implementing the black industrialist programme and monitoring the activities of the Black Economic Empowerment Commission on an ongoing basis.

Subprogrammes

- *Economic Planning and Advisory* promotes integrated economic planning, the analysis of economic plans and the advancement of competition priorities.
- *Implementation Coordination and Competition Oversight* promotes the implementation of economic development plans aligned with competition decisions, orders and recommendations, and provides support to the minister to carry out responsibilities required in terms of competition legislation.
- *Investment and Development* promotes public and private investment for development.
- *Equity and Empowerment* promotes black economic empowerment and the growth of the industrial base through the black industrialist programme.

Expenditure trends and estimates

Table 39.20 Transformation and Competition expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Economic Planning and Advisory	6.2	10.6	14.3	7.8	8.0%	0.7%	7.2	7.9	8.5	2.9%	0.6%
Implementation Coordination and Competition Oversight	608.5	1 620.1	1 723.0	1 578.6	37.4%	95.7%	1 979.6	852.2	882.4	-17.6%	95.1%
Investment and Development	2.8	3.9	4.2	3.7	9.1%	0.3%	4.8	4.1	4.5	6.9%	0.3%
Equity and Empowerment	41.0	48.6	51.1	54.9	10.2%	3.4%	55.5	55.7	58.3	2.0%	4.0%
Total	658.6	1 683.2	1 792.6	1 645.0	35.7%	100.0%	2 047.1	919.8	953.7	-16.6%	100.0%
Change to 2023 Budget estimate				-			1 066.7	(102.1)	(115.0)		
Economic classification											
Current payments	61.1	68.9	74.6	82.9	10.7%	5.0%	85.3	86.7	91.5	3.3%	6.2%
Compensation of employees	54.9	57.0	55.0	65.7	6.2%	4.0%	65.4	67.3	71.1	2.6%	4.8%
Goods and services	6.1	11.9	19.6	17.2	41.1%	0.9%	19.9	19.4	20.4	6.0%	1.4%
of which:											
Communication	0.7	0.9	0.6	1.3	26.0%	0.1%	1.4	1.5	1.5	4.6%	0.1%
Consultants: Business and advisory services	2.1	2.9	3.5	4.2	25.3%	0.2%	4.1	2.0	2.0	-21.1%	0.2%
Legal services	1.5	6.7	12.4	3.7	34.3%	0.4%	4.7	4.9	5.1	11.3%	0.3%
Contractors	0.2	-	-	0.6	37.2%	-	0.7	0.8	0.8	13.4%	0.1%
Travel and subsistence	0.6	0.6	2.5	2.5	62.3%	0.1%	5.0	5.8	6.1	35.1%	0.3%
Operating payments	0.3	0.1	0.2	0.5	18.6%	-	0.3	0.9	0.9	22.7%	-
Transfers and subsidies	597.5	1 614.0	1 718.0	1 561.3	37.7%	95.0%	1 961.0	832.3	861.3	-18.0%	93.7%
Departmental agencies and accounts	334.9	476.5	491.8	446.3	10.0%	30.3%	466.4	481.8	498.2	3.7%	34.0%
Public corporations and private enterprises	262.5	1 135.7	1 224.1	1 113.3	61.9%	64.6%	1 493.0	348.8	361.3	-31.3%	59.6%
Non-profit institutions	-	1.6	1.7	1.7	-	0.1%	1.6	1.7	1.7	0.2%	0.1%
Households	0.1	0.1	0.3	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	-	0.3	-	0.8	-	-	0.9	0.9	0.9	4.6%	0.1%
Machinery and equipment	-	-	-	0.8	-	-	0.9	0.9	0.9	4.6%	0.1%
Software and other intangible assets	-	0.3	-	-	-	-	-	-	-	-	-
Total	658.6	1 683.2	1 792.6	1 645.0	35.7%	100.0%	2 047.1	919.8	953.7	-16.6%	100.0%
Proportion of total programme expenditure to vote expenditure	7.3%	14.5%	16.6%	15.4%	-	-	21.3%	9.2%	9.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.3	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	0.1	0.3	-	-100.0%	-	-	-	-	-	-
Other transfers to households											
Current	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Other transfers to households	0.0	-	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	334.9	476.5	491.8	446.3	10.0%	30.3%	466.4	481.8	498.2	3.7%	34.0%
Competition Commission	302.6	439.6	449.5	407.9	10.5%	27.7%	426.2	440.3	455.3	3.7%	31.1%
Competition Tribunal	32.3	37.0	42.3	38.4	5.9%	2.6%	40.2	41.5	42.9	3.7%	2.9%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	262.5	1 135.7	1 224.1	1 113.3	61.9%	64.6%	1 493.0	348.8	361.3	-31.3%	59.6%
Industrial Development Corporation: Social employment fund	-	800.0	861.6	787.9	-	42.4%	1 130.0	-	-	-100.0%	34.5%
Industrial Development Corporation: Tirisano Construction Fund Trust	36.3	46.2	64.4	68.8	23.7%	3.7%	53.8	56.2	58.7	-5.1%	4.3%
Small Enterprise Finance Agency	196.8	251.7	258.7	217.8	3.4%	16.0%	271.7	253.8	262.4	6.4%	18.1%
Industrial Development Corporation: Downstream steel industry competitiveness fund	29.4	37.7	39.6	38.7	9.6%	2.5%	37.6	38.8	40.1	1.2%	2.8%
Non-profit institutions											
Current	-	1.6	1.7	1.7	-	0.1%	1.6	1.7	1.7	0.2%	0.1%
Black Business Council	-	1.6	1.7	1.7	-	0.1%	1.6	1.7	1.7	0.2%	0.1%

Personnel information

Table 39.21 Transformation and Competition personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)	
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27					
Transformation and Competition		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
Salary level	94	4	66	55.0	0.8	74	65.7	0.9	71	65.4	0.9	70	67.3	1.0	70	71.1	1.0	-1.8%	100.0%
1 – 6	26	3	17	4.6	0.3	18	5.1	0.3	18	5.4	0.3	18	5.7	0.3	18	6.0	0.3	–	25.3%
7 – 10	16	–	14	7.6	0.6	18	10.6	0.6	18	11.3	0.6	18	12.0	0.7	18	12.5	0.7	–	25.3%
11 – 12	24	1	15	15.2	1.0	16	17.3	1.1	15	17.2	1.1	15	18.2	1.2	15	19.3	1.3	-2.1%	21.4%
13 – 16	28	–	20	27.6	1.4	22	32.7	1.5	20	31.5	1.6	19	31.4	1.7	19	33.2	1.7	-4.8%	28.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 9: Research

Programme purpose

Undertake economic research, contribute to the development of trade and industrial policies, and guide policy, legislative and strategy processes to facilitate inclusive growth.

Objectives

- Coordinate job drivers, sector or spatial projects, and the implementation of the new growth path for job creation, inclusive growth, industrialisation and social inclusion by regularly reviewing systemic obstacles over the medium term.
- Increase employment at the sectoral and workplace levels by facilitating social dialogue and implementing social accords over the medium term.
- Support productivity, innovation and entrepreneurship by engaging in public policy forums over the medium term.
- Promote the development of evidence-based economic policy, industrial strategies and intervention measures by conducting in-depth research on an ongoing basis.

Subprogrammes

- *Economic Research and Policy Coordination* undertakes economic research, contributes to the development of policy options and guides policy through consultation with stakeholders.
- *Macroeconomic and Microeconomic Policy* evaluates and develops macroeconomic and microeconomic policy options to achieve inclusive growth and promote decent work outcomes, productivity, entrepreneurship and innovation.
- *Growth Path and Decent Work* develops and coordinates master plans and constituency-based interventions on behalf of business, labour and communities to support the creation of decent work, entrepreneurship and innovation.

Expenditure trends and estimates

Table 39.22 Research expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Economic Research and Policy Coordination	15.2	19.6	30.6	34.1	31.0%	55.8%	33.7	37.0	38.3	4.0%	55.1%
Macroeconomic and Microeconomic Policy	8.3	8.6	9.7	11.9	12.8%	21.6%	14.6	14.9	15.6	9.4%	21.9%
Growth Path and Decent Work	9.5	9.7	8.0	13.2	11.5%	22.7%	15.0	15.3	16.0	6.7%	22.9%
Total	32.9	38.0	48.2	59.1	21.5%	100.0%	63.3	67.2	69.8	5.7%	100.0%
Change to 2023 Budget estimate				-			(2.0)	(0.1)	(0.5)		
Economic classification											
Current payments	32.9	38.0	47.5	58.1	20.8%	99.0%	62.2	66.0	68.6	5.7%	98.3%
Compensation of employees	29.0	33.2	35.1	42.8	13.8%	78.6%	44.4	47.1	48.8	4.5%	70.6%
Goods and services	4.0	4.8	12.3	15.3	57.0%	20.4%	17.8	18.9	19.8	9.0%	27.7%
of which:											
Administrative fees	0.8	1.7	1.3	2.8	55.2%	3.7%	2.9	2.9	3.0	1.9%	4.5%
Computer services	-	0.5	0.1	0.1	-	0.4%	0.7	0.7	0.7	119.0%	0.8%
Consultants: Business and advisory services	1.7	1.8	7.4	10.0	81.3%	11.7%	7.7	8.3	8.7	-4.4%	13.4%
Consumables: Stationery, printing and office supplies	-	0.1	0.3	0.3	-	0.4%	0.6	0.7	0.7	34.5%	0.9%
Travel and subsistence	0.0	0.0	0.1	1.5	264.3%	0.9%	3.8	4.1	4.3	44.1%	5.3%
Venues and facilities	-	-	-	0.2	-	0.1%	0.6	0.6	0.7	43.4%	0.8%
Transfers and subsidies	0.0	0.0	0.8	-	-100.0%	0.5%	-	-	-	-	-
Households	0.0	0.0	0.8	-	-100.0%	0.5%	-	-	-	-	-
Payments for capital assets	-	-	-	1.1	-	0.6%	1.1	1.2	1.2	4.5%	1.7%
Machinery and equipment	-	-	-	0.5	-	0.3%	0.5	0.5	0.6	2.5%	0.8%
Software and other intangible assets	-	-	-	0.5	-	0.3%	0.6	0.6	0.6	6.3%	0.9%
Total	32.9	38.0	48.2	59.1	21.5%	100.0%	63.3	67.2	69.8	5.7%	100.0%
Proportion of total programme expenditure to vote expenditure	0.4%	0.3%	0.4%	0.6%	-	-	0.7%	0.7%	0.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.0	0.0	0.1	-	-100.0%	0.1%	-	-	-	-	-
Employee social benefits	0.0	0.0	0.1	-	-100.0%	0.1%	-	-	-	-	-
Other transfers to households											
Current	-	-	0.6	-	-	0.4%	-	-	-	-	-
Other transfers to households	-	-	0.6	-	-	0.4%	-	-	-	-	-

Personnel information

Table 39.23 Research personnel numbers and cost by salary level¹

Research Salary level	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost							
1-6	50	1	43	35.1	0.8	48	42.8	0.9	47	44.4	0.9	47	47.1	1.0	46	48.8	1.1	-1.4%	100.0%
7-10	15	-	13	6.9	0.5	14	8.0	0.6	14	8.5	0.6	14	9.0	0.6	14	9.5	0.7	-	29.8%
11-12	13	1	12	10.0	0.8	14	12.6	0.9	13	12.4	1.0	13	13.1	1.0	12	12.8	1.1	-5.0%	27.6%
13-16	22	-	17	18.1	1.1	20	22.2	1.1	20	23.5	1.2	20	25.0	1.2	20	26.5	1.3	-	42.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Companies and Intellectual Property Commission

Selected performance indicators

Table 39.24 Companies and Intellectual Property Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of proactive investigations in response to contraventions of the Companies Act (2008) on companies identified in the state capture commission report per year	Business regulations and reputation	Priority 1: A capable, ethical and developmental state	- ¹	- ¹	3	4	8	8	8
Number of non-binding work products issued per examiner per year	Innovation and creativity promotion	Priority 2: Economic transformation and job creation	- ¹	- ¹	24	24	24	24	24
Number of training initiatives offered to small-scale enterprises per year	Innovation and creativity promotion		- ¹	- ¹	4	4	4	4	4

1. No historical data available.

Entity overview

The Companies and Intellectual Property Commission was established in terms of section 185 of the Companies Act (2008) to register companies, close corporations, cooperatives, trademarks, patents, designs and copyright; and enforce rules and regulations.

Over the medium term, the commission will continue to focus on creating a reputable business environment by regulating the behaviour of companies and the intellectual property system. The commission will also continue to improve its capabilities to protect intellectual property, increase knowledge and awareness of intellectual property rights, and promote compliance with company law and relevant legislation. The number of company registrations is expected to increase over the MTEF period, in line with the trend of professionals leaving their jobs to pursue entrepreneurship.

Expenditure is expected to increase nominally at an average annual rate of 1.1 per cent, from R718.7 million in 2023/24 to R743 million in 2026/27. Compensation of employees accounts for an estimated 62 per cent of total spending over the period ahead, increasing at an average annual rate of 5 per cent, from R419.6 million in 2023/24 to R485.4 million in 2026/27.

The commission expects to derive 95 per cent (R2.1 billion) of its revenue over the medium term through fees charged for the registration of companies, cooperatives, trademarks, patents and copyrights. Interest income from accumulated funds invested with the Reserve Bank is expected to amount to R145 million over the MTEF period. Total revenue is projected to increase at an average annual rate of 3.5 per cent, from R705.5 million in 2023/24 to R782.1 million in 2026/27.

Programmes/Objectives/Activities**Table 39.25 Companies and Intellectual Property Commission expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Administration	423.2	438.0	408.7	586.3	11.5%	79.6%	535.6	560.8	586.6	–	77.6%
Business regulations and reputation	58.4	63.5	81.7	79.5	10.8%	12.2%	107.1	112.2	78.2	-0.5%	12.9%
Innovation and creativity promotion	39.2	42.3	54.5	53.0	10.5%	8.2%	71.4	74.8	78.2	13.9%	9.5%
Total	520.9	543.8	544.9	718.7	11.3%	100.0%	714.2	747.7	743.0	1.1%	100.0%

Statements of financial performance, cash flow and financial position**Table 39.26 Companies and Intellectual Property Commission statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Revenue											
Non-tax revenue	643.2	657.9	676.3	705.5	3.1%	100.0%	714.2	747.7	782.1	3.5%	100.0%
Sale of goods and services other than capital assets	610.4	622.3	624.2	657.4	2.5%	93.7%	682.7	714.8	747.7	4.4%	95.0%
Other non-tax revenue	32.8	35.6	52.2	48.1	13.6%	6.3%	31.5	33.0	34.5	-10.5%	5.0%
Total revenue	643.2	657.9	676.3	705.5	3.1%	100.0%	714.2	747.7	782.1	3.5%	100.0%
Expenses											
Current expenses	520.9	543.8	544.9	718.7	11.3%	100.0%	714.2	747.7	743.0	1.1%	100.0%
Compensation of employees	360.5	364.3	384.4	419.6	5.2%	66.3%	443.2	464.0	485.4	5.0%	62.0%
Goods and services	140.0	159.3	138.2	271.2	24.7%	29.8%	247.0	258.6	231.4	-5.2%	34.5%
Depreciation	20.4	20.1	22.3	27.9	11.0%	3.9%	24.0	25.1	26.2	-2.0%	3.5%
Total expenses	520.9	543.8	544.9	718.7	11.3%	100.0%	714.2	747.7	743.0	1.1%	100.0%
Surplus/(Deficit)	122.3	114.2	131.5	(13.3)	-147.7%		–	–	39.1	-243.3%	
Cash flow statement											
Cash flow from operating activities	151.7	181.0	108.6	69.8	-22.8%	100.0%	70.5	74.2	79.4	4.4%	100.0%
Receipts											
Non-tax receipts	648.0	665.9	663.7	705.1	2.9%	99.6%	713.8	747.3	781.7	3.5%	99.9%
Sales of goods and services other than capital assets	624.3	640.1	624.2	657.4	1.7%	94.6%	682.7	714.8	747.7	4.4%	95.0%
Other tax receipts	23.7	25.8	39.5	47.7	26.2%	5.0%	31.1	32.5	34.0	-10.6%	5.0%
Financial transactions in assets and liabilities	0.6	0.2	9.9	0.4	-11.3%	0.4%	0.4	0.4	0.4	4.7%	0.1%
Total receipts	648.6	666.1	673.6	705.5	2.8%	100.0%	714.2	747.7	782.1	3.5%	100.0%
Payment											
Current payments	496.9	485.1	565.0	635.6	8.6%	100.0%	643.7	673.6	702.8	3.4%	100.0%
Compensation of employees	369.2	361.7	375.9	419.6	4.4%	70.4%	443.2	464.0	485.4	5.0%	68.2%
Goods and services	127.7	123.3	189.0	216.0	19.2%	29.6%	200.5	209.5	217.4	0.2%	31.8%
Total payments	496.9	485.1	565.0	635.6	8.6%	100.0%	643.7	673.6	702.8	3.4%	100.0%
Net cash flow from investing activities	(10.2)	(26.0)	(16.3)	(69.7)	89.6%	100.0%	(69.9)	(73.1)	(76.5)	3.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(9.8)	(5.0)	(5.6)	(43.3)	64.3%	52.7%	(40.2)	(42.1)	(44.1)	0.6%	58.7%
Acquisition of software and other intangible assets	(0.5)	(21.3)	(10.8)	(26.5)	269.3%	47.8%	(29.7)	(31.1)	(32.6)	7.1%	41.4%
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	0.2	0.1	0.1	13.7%	-0.5%	0.1	0.1	0.1	4.7%	-0.1%
Net cash flow from financing activities	(74.8)	(126.8)	(197.3)	–	-100.0%	–	–	–	–	–	–
Other flows from financing activities	(74.8)	(126.8)	(197.3)	–	-100.0%	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	66.6	28.2	(105.0)	0.1	-88.5%	-0.3%	0.6	1.0	2.9	203.9%	100.0%
Statement of financial position											
Carrying value of assets	59.2	64.3	58.3	61.3	1.2%	8.4%	64.3	67.3	70.4	4.7%	8.5%
<i>of which:</i>											
Acquisition of assets	(9.8)	(5.0)	(5.6)	(43.3)	64.3%	100.0%	(40.2)	(42.1)	(44.1)	0.6%	100.0%
Receivables and prepayments	26.3	16.7	28.5	22.6	-5.0%	3.3%	23.7	24.8	25.9	4.7%	3.1%
Cash and cash equivalents	662.1	690.4	585.4	637.9	-1.2%	88.4%	668.5	699.9	732.1	4.7%	88.4%
Total assets	747.6	771.4	672.1	721.8	-1.2%	100.0%	756.4	792.0	828.4	4.7%	100.0%
Accumulated surplus/(deficit)	550.6	514.8	448.9	635.3	4.9%	73.8%	665.8	697.1	729.2	4.7%	88.0%
Trade and other payables	148.2	29.0	21.9	25.3	-44.5%	7.6%	26.6	27.8	29.1	4.7%	3.5%
Provisions	48.8	97.0	70.4	61.1	7.8%	9.5%	64.1	67.1	70.2	4.7%	8.5%
Derivatives financial instruments	–	130.6	130.9	–	–	9.1%	–	–	–	–	–
Total equity and liabilities	747.6	771.4	672.1	721.8	-1.2%	100.0%	756.4	792.0	828.4	4.7%	100.0%

Personnel information

Table 39.27 Companies and Intellectual Property Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)
Number of funded posts	Number of posts on approved establishment	Companies and Intellectual Property Commission	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	474	474	474	384.4	0.8	474	419.6	0.9	474	443.2	0.9	474	464.0	1.0	474	485.4	1.0	-	100.0%
7 – 10	325	325	325	196.1	0.6	325	217.3	0.7	325	228.4	0.7	325	239.1	0.7	325	250.1	0.8	-	68.6%
11 – 12	89	89	89	97.1	1.1	89	107.5	1.2	89	114.2	1.3	89	119.6	1.3	89	125.1	1.4	-	18.8%
13 – 16	59	59	59	88.8	1.5	59	92.3	1.6	59	98.0	1.7	59	102.6	1.7	59	107.3	1.8	-	12.4%
17 – 22	1	1	1	2.4	2.4	1	2.5	2.5	1	2.7	2.7	1	2.8	2.8	1	2.9	2.9	-	0.2%

1. Rand million.

Companies Tribunal

Selected performance indicators

Table 39.28 Companies Tribunal performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of decisions and orders issued within 40 working days of the final date of hearing or final submission by parties, whichever is applicable, per year	Adjudicate and resolve disputes in a credible and just manner	Priority 2: Economic transformation and job creation	100% (12)	100% (17)	100% (17)	95%	95%	95%	95%
Percentage of decisions and orders issued within 30 days of the date of allocation or final submission by parties, whichever is applicable	Adjudicate and resolve disputes in a credible and just manner		97% (115/119)	97% (114/117)	90% (129/144)	95%	95%	95%	95%
Percentage of cases finalised in terms of alternative dispute resolution within 25 working days of the date of final hearing or final submission by parties, whichever is applicable	Adjudicate and resolve disputes in a credible and just manner		100% (6)	100% (10)	100% (9)	95%	95%	95%	95%

Entity overview

The Companies Tribunal was established in 2011 as a juristic person in terms of the Companies Act (2008) and became operational in 2012. It is mandated to mediate and adjudicate disputes between companies and make orders in a manner that is simple, ethical, efficient, equitable, transparent, accountable and impartial, without fear, favour or prejudice.

Over the medium term, the tribunal will continue to facilitate the resolution of company disputes through mediation, conciliation and arbitration, thereby contributing to the creation of a just, fair and ethical regulatory business environment. Through its work, the tribunal aims to support sustainable enterprise development and create a business environment that attracts investment. To improve interactions between tribunal members and clients while allowing for cases to be managed more efficiently over the period ahead, the tribunal will aim to increase applicants' uptake of the case management system from 60 per cent in 2023/24 to 70 per cent in 2026/27, while maintaining 95 per cent of decisions and orders issued within prescribed timelines.

Total expenditure is expected to increase at an average annual rate of 5 per cent, from R28.7 million in 2023/24

to R33.2 million in 2026/27, while revenue is set to increase at an average annual rate of 4.4 per cent, from R28.8 million in 2023/24 to R32.8 million in 2026/27. The tribunal expects to derive more than 97.8 per cent (R92.3 million) of its revenue over the MTEF period through transfers from the department.

Programmes/Objectives/Activities

Table 39.29 Companies Tribunal expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	19.0	20.8	22.1	25.8	10.7%	88.7%	27.4	28.6	29.9	5.1%	90.0%	
Adjudicate and resolve disputes in a credible and just manner	2.7	2.6	2.9	2.9	2.7%	11.3%	3.0	3.2	3.3	4.6%	10.0%	
Total	21.7	23.5	25.0	28.7	9.7%	100.0%	30.4	31.8	33.2	5.0%	100.0%	

Statements of financial performance, cash flow and financial position

Table 39.30 Companies Tribunal statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	2.9	2.2	2.8	0.6	-39.5%	8.6%	0.7	0.7	0.7	4.5%	2.2%	
Other non-tax revenue	2.9	2.2	2.8	0.6	-39.5%	8.6%	0.7	0.7	0.7	4.5%	2.2%	
Transfers received	20.8	20.3	24.5	28.2	10.8%	91.4%	29.5	30.7	32.1	4.4%	97.8%	
Total revenue	23.6	22.5	27.3	28.8	6.9%	100.0%	30.2	31.4	32.8	4.4%	100.0%	
Expenses												
Current expenses	21.7	23.5	25.0	28.7	9.7%	100.0%	30.4	31.8	33.2	5.0%	100.0%	
Compensation of employees	13.0	14.9	15.0	18.6	12.7%	62.0%	19.3	20.1	21.0	4.2%	63.6%	
Goods and services	8.5	8.5	9.7	9.8	5.2%	37.1%	10.8	11.4	11.9	6.5%	35.4%	
Depreciation	0.3	0.0	0.3	0.3	2.8%	0.9%	0.3	0.3	0.3	4.7%	1.0%	
Total expenses	21.7	23.5	25.0	28.7	9.7%	100.0%	30.4	31.8	33.2	5.0%	100.0%	
Surplus/(deficit)	1.9	(1.0)	2.3	-	-100.0%	-	(0.3)	(0.4)	(0.4)	-	-	
Cash flow statement												
Cash flow from operating activities	1.7	(1.0)	1.3	0.1	-55.7%	100.0%	0.1	0.2	0.2	3.3%	100.0%	
Receipts												
Non-tax receipts	0.4	0.2	0.5	0.4	-2.4%	1.4%	0.4	0.4	0.5	10.7%	1.3%	
Other tax receipts	0.4	0.2	0.5	0.4	-2.4%	1.4%	0.4	0.4	0.5	10.7%	1.3%	
Transfers received	20.8	20.3	24.5	28.2	10.8%	98.6%	29.5	30.7	32.1	4.4%	98.7%	
Total receipts	21.1	20.5	25.0	28.6	10.6%	100.0%	29.9	31.1	32.6	4.5%	100.0%	
Payment												
Current payments	19.4	21.5	23.8	28.4	13.5%	100.0%	29.7	31.0	32.4	4.5%	100.0%	
Compensation of employees	13.8	13.3	16.1	18.6	10.3%	66.6%	19.3	20.1	21.0	4.2%	65.0%	
Goods and services	5.6	8.2	7.6	9.8	20.7%	33.4%	10.4	10.9	11.4	5.0%	35.0%	
Total payments	19.4	21.5	23.8	28.4	13.5%	100.0%	29.7	31.0	32.4	4.5%	100.0%	
Net cash flow from investing activities	-	(0.2)	(0.0)	(0.2)	-	-	(0.2)	(0.2)	(0.2)	3.3%	100.0%	
Acquisition of property, plant, equipment and intangible assets	-	(0.2)	(0.1)	(0.2)	-	-	(0.2)	(0.2)	(0.2)	3.3%	100.0%	
Proceeds from the sale of property, plant, equipment and intangible assets	-	-	0.0	-	-	-	-	-	-	-	-	
Net increase/(decrease) in cash and cash equivalents	1.7	(1.2)	1.2	(0.0)	-105.3%	2.0%	(0.0)	(0.0)	(0.0)	-1.0%	100.0%	
Statement of financial position												
Carrying value of assets	2.2	2.2	2.0	1.2	-17.5%	41.5%	1.3	1.4	1.4	4.7%	85.7%	
<i>of which:</i>												
Acquisition of assets	-	(0.2)	(0.1)	(0.2)	-	-	(0.2)	(0.2)	(0.2)	3.3%	100.0%	
Inventory	0.1	0.0	0.0	-	-100.0%	0.5%	-	-	-	-	-	
Receivables and prepayments	0.2	0.2	0.5	0.2	4.1%	6.2%	0.2	0.2	0.2	4.7%	14.3%	
Cash and cash equivalents	5.9	4.8	6.0	-	-100.0%	51.8%	-	-	-	-	-	
Total assets	8.4	7.2	8.5	1.5	-44.2%	100.0%	1.5	1.6	1.7	4.7%	100.0%	
Accumulated surplus/(deficit)	3.7	3.7	6.1	-	-100.0%	41.9%	-	-	-	-	-	
Trade and other payables	0.8	1.3	2.5	0.8	-0.9%	27.7%	0.8	0.9	0.9	4.7%	53.5%	
Provisions	3.9	2.1	-	0.7	-44.0%	30.5%	0.7	0.7	0.8	4.7%	46.5%	
Total equity and liabilities	8.4	7.2	8.5	1.5	-44.2%	100.0%	1.5	1.6	1.7	4.7%	100.0%	

Personnel information

Table 39.31 Companies Tribunal personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average salary level/ Total (%)
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27	
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Companies Tribunal		15	15.0	1.0	15	18.6	1.2	15	19.3	1.3	15	20.1	1.3	15	21.0	1.4	-	100.0%
Salary level		15			15			15			15			15			-	
1-6	3	3	2.5	0.8	3	2.7	0.9	3	2.7	0.9	3	2.8	0.9	3	3.0	1.0	-	20.0%
7-10	4	4	2.8	0.7	4	5.0	1.3	4	5.6	1.4	4	5.7	1.4	4	5.8	1.4	-	26.7%
11-12	6	6	6.4	1.1	6	7.3	1.2	6	7.4	1.2	6	7.8	1.3	6	8.3	1.4	-	40.0%
13-16	2	2	3.3	1.7	2	3.6	1.8	2	3.6	1.8	2	3.7	1.9	2	4.0	2.0	-	13.3%

1. Rand million.

Competition Commission

Selected performance indicators

Table 39.32 Competition Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Average turnaround time for phase 1 merger investigations per year	Mergers and acquisitions		20 days	20 days	20 days	20 days	20 days	20 days	20 days
Average turnaround time for phase 2 merger investigations per year	Mergers and acquisitions		45 days	45 days	45 days	45 days	45 days	45 days	45 days
Average turnaround time for phase 3 intermediate merger investigations per year	Mergers and acquisitions		60 days	60 days	60 days	60 days	60 days	60 days	60 days
Average turnaround time for 90% of phase 3 large merger investigations per year	Mergers and acquisitions		120 days	120 days	120 days	120 days	120 days	120 days	120 days
Number of abuse of dominance and restrictive cases initiated in prioritised sectors per year	Enforcements and exemptions	Priority 2: Economic transformation and job creation	5	5	4	4	4	4	4
Number of market inquiries initiated per year	Enforcements and exemptions		1	1	1	1	1	1	1
Number of market inquiries completed within 18 months per year	Enforcements and exemptions		1	1	2	2	2	2	2
Number of cartel investigations completed within 24 months per year	Cartel		10	10	10	10	10	10	10
Percentage of merger decisions upheld by the Competition Tribunal and/or courts per year	Legal services		100% (5)	100% (3)	100% (3)	75%	75%	75%	75%

Entity overview

The Competition Commission is a statutory body constituted in terms of the Competition Act (1998), as amended. It is empowered to investigate, control and evaluate restrictive business practices, including the abuse of dominant positions and mergers, and to promote the advocacy of competition issues to achieve equity and efficiency in the South African economy.

Over the medium term, the commission will continue to focus on strengthening its internal capacity to enable the execution of its expanded mandate, which includes the prosecution and criminalisation of certain offences, such as the abuse of dominance, in terms of the Competition Amendment Act (2018). This has led the commission to review its organisational structure, resulting in an increase in personnel from 264 in 2023/24 to 279 in 2026/27. As such, spending on compensation of employees, the commission's main cost driver, is projected to increase at an average annual rate of 5.8 per cent, from R311.5 million in 2023/24 to R368.7 million in 2026/27.

Total expenditure is expected to increase nominally at an average annual rate of 4.2 per cent, from R486.9 million in 2023/24 to R550.1 million in 2026/27. The commission expects to derive 83.2 per cent (R1.3 billion) of its revenue over the medium term through transfers from the department and the remainder through fees for filing for mergers and acquisitions. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.33 Competition Commission expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	142.5	136.6	196.2	172.9	6.7%	38.5%	201.9	198.3	206.5	6.1%	37.4%
Mergers and acquisitions	30.3	30.8	43.0	34.8	4.7%	8.3%	36.5	49.2	51.5	13.9%	8.2%
Market conduct	29.6	23.9	46.9	42.0	12.4%	8.3%	44.0	46.1	48.2	4.7%	8.7%
Cartel	41.6	79.1	79.9	63.9	15.4%	15.7%	62.4	63.7	65.0	0.6%	12.3%
Economic Research Bureau	22.4	22.8	32.7	38.2	19.5%	6.8%	40.0	41.9	43.9	4.7%	7.9%
Legal services	34.3	39.1	68.5	54.0	16.3%	11.3%	53.5	54.6	55.7	1.0%	10.5%
Advocacy and stakeholder relations	18.7	22.5	25.8	30.2	17.3%	5.7%	31.6	33.1	34.6	4.7%	6.2%
Digital market inquiry	–	15.3	25.0	22.8	–	3.4%	20.1	20.6	21.1	-2.5%	4.1%
Fresh produce market inquiry	–	–	11.0	28.0	–	2.0%	22.8	23.2	23.5	-5.7%	4.7%
Total	319.4	370.0	529.0	486.9	15.1%	100.0%	512.8	530.8	550.1	4.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.34 Competition Commission statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	61.9	78.8	79.5	79.0	8.5%	15.9%	86.6	90.5	94.7	6.3%	16.8%
Sale of goods and services	53.4	65.3	71.8	71.0	10.0%	13.8%	68.3	71.8	75.5	2.1%	13.8%
Other than capital assets											
Other non-tax revenue	8.5	13.6	7.6	7.9	-2.3%	2.0%	18.3	18.7	19.2	34.4%	3.1%
Transfers received	302.6	439.6	449.5	407.9	10.5%	84.1%	426.2	440.3	455.3	3.7%	83.2%
Total revenue	364.5	518.4	529.0	486.9	10.1%	100.0%	512.8	530.8	550.1	4.2%	100.0%
Expenses											
Current expenses	319.4	370.0	529.0	486.9	15.1%	100.0%	512.8	530.8	550.1	4.2%	100.0%
Compensation of employees	234.5	260.3	315.0	311.5	9.9%	66.8%	326.5	352.5	368.7	5.8%	65.3%
Goods and services	79.4	104.7	206.1	168.3	28.5%	31.7%	179.0	170.7	173.4	1.0%	33.3%
Depreciation	5.5	5.0	7.8	7.0	8.2%	1.5%	7.3	7.7	8.0	4.7%	1.4%
Total expenses	319.4	370.0	529.0	486.9	15.1%	100.0%	512.8	530.8	550.1	4.2%	100.0%
Surplus/(Deficit)	45.0	148.4	–	–	-100.0%		–	–	–	–	

Table 39.34 Competition Commission statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Cash flow statement											
Cash flow from operating activities	67.6	172.7	135.9	80.2	5.9%	100.0%	59.9	57.6	55.1	-11.7%	100.0%
Receipts											
Non-tax receipts	61.4	78.8	101.2	105.7	19.8%	17.7%	86.6	90.5	94.7	-3.6%	17.9%
Sales of goods and services other than capital assets	54.2	65.7	93.6	97.8	21.8%	15.9%	68.3	71.8	75.5	-8.3%	14.9%
Other tax receipts	7.3	13.2	7.6	7.9	2.9%	1.9%	18.3	18.7	19.2	34.4%	3.0%
Transfers received	302.6	439.6	449.5	407.9	10.5%	82.2%	426.2	440.3	455.3	3.7%	82.1%
Financial transactions in assets and liabilities	1.2	-	-	-	-100.0%	0.1%	-	-	-	-	-
Total receipts	365.2	518.4	550.7	513.6	12.0%	100.0%	512.8	530.8	550.1	2.3%	100.0%
Payment											
Current payments	297.7	345.7	414.8	433.4	13.3%	100.0%	452.9	473.2	495.0	4.5%	100.0%
Compensation of employees	218.7	232.3	292.6	305.8	11.8%	70.4%	319.5	333.8	349.2	4.5%	70.5%
Goods and services	78.7	113.1	122.2	127.6	17.5%	29.5%	133.4	139.4	145.8	4.5%	29.5%
Interest and rent on land	0.3	0.2	-	-	-100.0%	-	-	-	-	-	-
Total payments	297.7	345.7	414.8	433.4	13.3%	100.0%	452.9	473.2	495.0	4.5%	100.0%
Net cash flow from investing activities	(3.4)	(5.3)	(19.0)	(19.9)	80.1%	100.0%	(20.8)	(21.7)	(22.7)	4.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3.4)	(5.3)	(0.9)	(1.0)	-34.0%	52.5%	(1.0)	(1.1)	(1.1)	4.5%	4.9%
Acquisition of software and other intangible assets	-	-	(18.1)	(18.9)	-	47.5%	(19.8)	(20.7)	(21.6)	4.5%	95.1%
Net cash flow from financing activities	2.6	(1.9)	9.6	10.0	57.4%	100.0%	-	-	-	-100.0%	-
Repayment of finance leases	2.6	(1.9)	9.6	10.0	57.4%	100.0%	-	-	-	-100.0%	-
Net increase/(decrease) in cash and cash equivalents	66.7	165.5	126.4	70.2	1.7%	26.0%	39.1	35.9	32.4	-22.8%	100.0%
Statement of financial position											
Carrying value of assets of which:	20.7	25.0	26.1	27.2	9.5%	16.1%	28.4	29.7	31.1	4.5%	18.7%
Acquisition of assets	(3.4)	(5.3)	(0.9)	(1.0)	-34.0%	100.0%	(1.0)	(1.1)	(1.1)	4.5%	100.0%
Investments	13.9	13.9	14.5	15.1	2.9%	9.4%	15.8	16.5	17.3	4.5%	10.4%
Inventory	1.3	1.3	1.3	1.4	2.9%	0.8%	1.4	1.5	1.6	4.5%	0.9%
Accrued investment interest	0.6	0.6	0.6	0.6	2.9%	0.4%	0.6	0.7	0.7	4.5%	0.4%
Receivables and prepayments	2.6	2.6	2.7	2.9	2.9%	1.8%	3.0	3.1	3.3	4.5%	2.0%
Cash and cash equivalents	106.4	106.4	110.9	115.8	2.9%	71.6%	121.0	126.4	70.9	-15.1%	67.5%
Total assets	145.5	149.7	156.1	163.0	3.9%	100.0%	170.3	177.9	124.8	-8.5%	100.0%
Accumulated surplus/(deficit)	45.0	49.3	51.4	53.7	6.0%	32.4%	56.1	58.6	-	-100.0%	24.7%
Capital and reserves	28.2	28.2	29.4	30.7	2.9%	19.0%	32.1	33.5	35.1	4.5%	21.2%
Finance lease	2.0	2.0	2.1	2.2	2.9%	1.4%	2.3	2.4	2.5	4.5%	1.5%
Trade and other payables	25.4	25.4	26.5	27.7	2.9%	17.1%	28.9	30.2	31.6	4.5%	19.1%
Provisions	30.8	30.8	32.1	33.6	2.9%	20.7%	35.1	36.6	38.3	4.5%	23.1%
Derivatives financial instruments	13.9	13.9	14.5	15.1	2.9%	9.4%	15.8	16.5	17.3	4.5%	10.4%
Total equity and liabilities	145.5	149.7	156.1	163.0	3.9%	100.0%	170.3	177.9	124.8	-8.5%	100.0%

Personnel information

Table 39.35 Competition Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23	2023/24		2023/24		2024/25		2025/26		2026/27								
Competition Commission		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	210	210	261	315.0	1.2	264	311.5	1.2	273	326.5	1.2	279	352.5	1.3	279	368.7	1.3	1.9%	100.0%
1 - 6	14	14	15	5.6	0.4	15	5.5	0.4	15	5.5	0.4	15	5.7	0.4	15	6.0	0.4	-	5.5%
7 - 10	43	43	56	38.1	0.7	56	37.4	0.7	56	37.5	0.7	56	38.8	0.7	56	40.6	0.7	-	20.5%
11 - 12	77	77	76	74.4	1.0	76	72.9	1.0	76	73.1	1.0	76	75.7	1.0	76	79.1	1.0	-	27.8%
13 - 16	73	73	111	189.9	1.7	116	188.9	1.6	123	203.4	1.7	129	225.1	1.7	129	235.5	1.8	3.6%	45.4%
17 - 22	3	3	3	7.1	2.4	1	6.9	6.9	3	7.0	2.3	3	7.2	2.4	3	7.5	2.5	44.2%	0.9%

1. Rand million.

Competition Tribunal

Selected performance indicators

Table 39.36 Competition Tribunal performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of mergers set down for a hearing or pre-hearing within 10 business days of filing per year	Responsive and reliable adjudication	Priority 2: Economic transformation and job creation	97% (65/67)	98% (80/87)	90% (91/101)	85%	85%	85%	85%
Percentage of merger orders issued to parties within 10 business days of last hearing date per year	Responsive and reliable adjudication		100% (66)	100% (86)	100% (99)	85%	85%	85%	85%
Percentage of reasons for mergers issued to parties within 20 business days of order being issued per year	Responsive and reliable adjudication		72% (52/72)	92% (77/84)	88% (76/86)	75%	75%	75%	75%
Percentage of orders for consent orders and settlement agreements issued to parties within 10 business days of the last hearing date per year	Responsive and reliable adjudication		95% (59/64)	97% (31/32)	100% (15)	80%	80%	80%	80%
Percentage of procedural matter orders issued to parties within 45 business days of the last hearing date per year	Responsive and reliable adjudication		90% (19/20)	84% (16/19)	57% (27/47)	65%	65%	65%	65%
Percentage of reasons in interim relief matters issued to parties within 30 business days of the last hearing date per year	Responsive and reliable adjudication		– ¹	– ¹	– ¹	65%	65%	65%	65%

1. No historical data available.

Entity overview

The Competition Tribunal was established in terms of the Competition Act (1998) to promote and maintain competition in South Africa by adjudicating matters pertaining to restrictive practices, the abuse of dominant positions and mergers. The tribunal's work supports national and departmental priorities aligned with economic transformation, job creation and the facilitation of a capable, ethical and developmental state.

Over the medium term, the tribunal will focus on building internal capacity to adjudicate cases in a timeous, responsive and reliable manner. Expenditure in the responsive and reliable adjudication programme is expected to account for 50.1 per cent (R106.1 million) of total spending over the medium term, increasing at an average annual rate of 3.1 per cent. Spending on compensation of employees is expected to increase at an average annual rate of 5.1 per cent, from R41.1 million in 2023/24 to R47.7 million in 2026/27.

The tribunal expects to derive 63.5 per cent (R124.6 million) of its revenue over the next 3 years through transfers from the department and the remainder through fees for merger applications. Revenue is expected to increase at an average annual rate of 5 per cent, from R58.8 million in 2023/24 to R68.1 million in 2026/27.

Programmes/Objectives/Activities

Table 39.37 Competition Tribunal expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
Administration	10.4	10.7	14.6	32.2	46.0%	27.4%	12.3	12.8	14.4	-23.5%	24.8%
Responsive and reliable adjudication	23.0	22.2	32.0	32.4	12.1%	47.9%	34.2	36.4	35.5	3.1%	50.1%
Effective communication and information sharing	1.1	1.2	1.4	1.4	6.0%	2.3%	1.4	1.5	1.5	4.3%	2.1%
Transformation, capacity development, retention and training	0.9	0.6	1.8	3.3	52.5%	2.6%	2.2	2.3	2.4	-9.8%	3.6%
Competition appeal court	0.0	0.0	0.1	0.4	167.8%	0.2%	0.1	0.2	0.2	-22.2%	0.3%
Sound governance	3.4	3.8	3.5	4.5	9.5%	6.8%	4.7	4.9	5.1	4.3%	7.0%
Effective records management	3.4	3.5	3.4	4.2	8.0%	6.4%	4.4	4.6	4.8	4.3%	6.5%
Effective financial management	3.2	3.2	4.3	3.6	4.6%	6.3%	3.8	3.9	4.1	4.3%	5.6%
Total	45.4	45.2	61.2	82.0	21.8%	100.0%	63.2	66.6	68.1	-6.0%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.38 Competition Tribunal statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
Revenue											
Non-tax revenue	14.2	17.2	20.4	20.4	12.7%	32.3%	23.0	25.2	25.2	7.3%	36.5%
Sale of goods and services other than capital assets	13.2	16.3	18.5	19.4	13.6%	30.2%	21.0	23.2	23.2	6.1%	33.8%
Other non-tax revenue	1.0	0.8	1.9	1.0	-0.3%	2.1%	2.0	2.0	2.0	26.0%	2.7%
Transfers received	32.3	37.0	42.3	38.4	5.9%	67.7%	40.2	41.5	42.9	3.7%	63.5%
Total revenue	46.6	54.1	62.6	58.8	8.1%	100.0%	63.2	66.6	68.1	5.0%	100.0%
Expenses											
Current expenses	45.4	45.2	61.2	82.0	21.8%	100.0%	63.2	66.6	68.1	-6.0%	100.0%
Compensation of employees	30.3	29.5	37.8	41.1	10.7%	61.0%	43.5	48.1	47.7	5.1%	65.3%
Goods and services	14.1	14.7	22.4	39.9	41.3%	37.2%	18.7	17.4	19.2	-21.6%	33.2%
Depreciation	1.0	1.0	0.9	0.9	-0.5%	1.7%	1.0	1.0	1.1	4.3%	1.5%
Interest, dividends and rent on land	0.0	0.0	0.0	0.0	18.5%	0.1%	0.1	0.1	0.1	4.3%	0.1%
Total expenses	45.4	45.2	61.2	82.0	21.8%	100.0%	63.2	66.6	68.1	-6.0%	100.0%
Surplus/(Deficit)	1.2	8.9	1.5	(23.2)	-368.4%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	1.8	10.3	3.4	6.2	50.5%	100.0%	5.9	7.5	1.1	-43.2%	100.0%
Receipts											
Non-tax receipts	14.8	17.8	18.8	20.4	11.2%	31.6%	22.0	24.2	25.2	7.4%	36.0%
Sales of goods and services other than capital assets	13.8	17.0	16.9	19.4	12.0%	29.5%	21.0	23.2	24.2	7.7%	34.4%
Other tax receipts	1.0	0.8	1.9	1.0	-0.3%	2.1%	1.0	1.0	1.0	-	1.6%
Transfers received	37.4	37.0	42.3	38.4	0.9%	68.4%	40.2	41.5	42.9	3.7%	64.0%
Total receipts	52.2	54.8	61.0	58.8	4.0%	100.0%	62.2	65.6	68.1	5.0%	100.0%
Payment											
Current payments	50.4	44.5	57.6	52.6	1.4%	100.0%	56.3	58.2	67.0	8.4%	100.0%
Compensation of employees	29.5	29.5	34.2	34.2	5.1%	62.3%	37.2	38.3	42.4	7.4%	65.0%
Goods and services	20.9	14.9	23.4	18.4	-4.2%	37.6%	19.0	19.8	24.5	10.1%	34.9%
Interest and rent on land	0.0	0.0	0.0	0.1	18.6%	0.1%	0.1	0.1	0.1	4.3%	0.1%
Total payments	50.4	44.5	57.6	52.6	1.4%	100.0%	56.3	58.2	67.0	8.4%	100.0%
Net cash flow from investing activities	(1.0)	0.0	(0.8)	(0.5)	-22.0%	100.0%	(0.2)	(0.2)	(0.2)	-21.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.7)	(0.0)	(0.8)	(0.4)	-14.8%	48.6%	(0.2)	(0.2)	(0.2)	-26.5%	77.5%
Acquisition of software and other intangible assets	(0.3)	-	-	(0.1)	-44.7%	10.9%	(0.1)	(0.1)	(0.1)	2.8%	22.5%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.1	-	-	-	40.6%	-	-	-	-	-
Net cash flow from financing activities	(14.9)	(0.2)	(0.1)	(28.4)	24.0%	100.0%	(5.7)	(7.2)	(0.9)	-68.3%	100.0%
Repayment of finance leases	(0.2)	(0.2)	(0.1)	(0.1)	-30.4%	50.4%	(0.1)	(0.1)	(0.1)	3.1%	2.6%
Other flows from financing activities	(14.7)	-	-	(28.3)	24.5%	49.6%	(5.6)	(7.1)	(0.8)	-69.1%	97.4%
Net increase/(decrease) in cash and cash equivalents	(14.1)	10.2	2.6	(22.7)	17.3%	-8.0%	(0.0)	0.0	0.0	-102.7%	100.0%

Table 39.38 Competition Tribunal statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Carrying value of assets		4.7	3.6	2.9	2.5	-18.7%	20.8%	2.4	2.3	2.2	-4.4%	29.6%
of which:												
Acquisition of assets		(0.7)	(0.0)	(0.8)	(0.4)	-14.8%	100.0%	(0.2)	(0.2)	(0.2)	-26.5%	100.0%
Inventory		0.0	0.0	0.0	0.1	77.6%	0.2%	0.1	0.1	0.1	3.2%	0.8%
Receivables and prepayments		2.1	1.4	3.2	5.2	36.0%	23.4%	5.3	5.3	5.3	0.3%	66.3%
Cash and cash equivalents		10.2	20.4	23.0	0.3	-71.0%	55.6%	0.3	0.3	0.3	1.4%	3.2%
Total assets		17.0	25.4	29.0	8.1	-22.0%	100.0%	8.0	7.9	7.8	-1.0%	100.0%
Accumulated surplus/(deficit)		12.8	21.7	23.2	4.3	-30.6%	73.4%	4.3	4.3	4.3	-	53.7%
Finance lease		0.2	0.0	0.4	0.1	-12.0%	1.0%	0.1	0.1	0.1	-1.2%	1.7%
Trade and other payables		2.3	2.0	0.4	2.9	7.4%	14.7%	2.8	2.7	3.4	5.7%	36.7%
Provisions		1.7	1.7	5.1	0.8	-22.3%	10.9%	0.8	0.8	-	-100.0%	7.6%
Derivatives financial instruments		-	-	-	-	-	-	-	-	0.1	-	0.3%
Total equity and liabilities		17.0	25.4	29.0	8.1	-22.0%	100.0%	8.0	7.9	7.9	-0.8%	100.0%

Personnel information

Table 39.39 Competition Tribunal personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
Competition Tribunal		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	43	56	40	37.8	0.9	40	41.1	1.0	33	43.5	1.3	33	48.1	1.5	33	47.7	1.4	-6.2%	100.0%
1-6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
7-10	16	20	16	6.1	0.4	18	5.9	0.3	10	5.9	0.6	10	6.1	0.6	10	6.5	0.6	-17.8%	34.0%
11-12	11	16	9	8.5	0.9	10	8.8	0.9	10	10.4	1.0	10	10.9	1.1	10	11.5	1.2	-	29.0%
13-16	10	12	9	8.3	0.9	8	10.4	1.3	9	14.9	1.7	9	18.2	2.0	9	16.3	1.8	4.0%	25.5%
17-22	6	8	6	14.4	2.4	4	15.6	3.9	4	12.1	3.0	4	12.6	3.2	4	13.2	3.3	-	11.6%

1. Rand million.

Export Credit Insurance Corporation

Selected performance indicators

Table 39.40 Export Credit Insurance Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of approved transactions per year	Contribute to trade facilitation	Priority 7: A better Africa and world	US\$894m	US\$249.9m	US\$509m	US\$560m	US\$570m	US\$580m	US\$590m
Number of approved transactions per year	Contribute to trade facilitation		4	4	3	4	4	4	4
Approved transactions within expanded sectoral coverage per year	Contribute to trade facilitation		- ¹	- ¹	US\$8.2m	US\$70m	US\$80m	US\$90m	US\$100m
Number of companies benefiting from the export passport programme per year	Contribute to trade facilitation		- ¹	- ¹	5	6	7	8	9

1. No historical data available.

Entity overview

The Export Credit Insurance Corporation was established in terms of the Export Credit and Foreign Investments Insurance Act (1957), as amended, to provide political and commercial risk insurance on behalf of government

for the facilitation of export trade and cross-border investments. By providing comprehensive export credit and investment insurance solutions to South African exporters doing business in risky sectors or countries, the corporation contributes to the expansion of exports, economic growth and the creation of jobs.

Over the medium term, the corporation will focus on attracting business from new and existing customers to facilitate more exports and cross-border investments. It expects to do this by absorbing political and commercial risks, and protecting financial institutions and exporters through its insurance products. Over the period ahead, the entity plans to spend R112.7 million to approve 12 projects worth a total of US\$1.7 billion. In addition, 24 export companies are set to benefit from the export passport training programme.

Total expenditure is expected to decrease at an average annual rate of 10.1 per cent, from R1.1 billion in 2023/24 to R809.7 million in 2026/27, mainly due to reduced spending on liability for the interest make-up scheme, from R427.1 million in 2023/24 to R138.3 million in 2026/27, as the programme winds down. Revenue is expected to increase at an average annual rate of 8.9 per cent, from R1.3 billion in 2023/24 to R1.7 billion in 2026/27, mainly due to the anticipated increase in projects underwritten over the medium term and income earned on invested insurance premiums.

Programmes/Objectives/Activities

Table 39.41 Export Credit Insurance Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	168.4	–	611.6	277.8	18.2%	22.5%	216.4	617.5	324.7	5.3%	68.7%
Improve business processes and systems	8.7	12.1	12.5	12.8	13.7%	1.3%	18.3	15.7	17.4	10.8%	4.3%
Contribute to trade facilitation	16.5	20.7	23.5	22.3	10.5%	2.3%	29.1	29.7	31.7	12.5%	7.1%
Improve employee value proposition	3.1	3.0	3.2	3.8	6.7%	0.4%	3.9	3.9	4.2	4.0%	1.0%
Stakeholder and customer engagement	82.8	22.2	24.4	23.5	-34.3%	6.4%	29.1	29.9	31.9	10.7%	7.2%
Enhance corporate governance	16.2	18.9	19.9	20.0	7.2%	2.1%	24.0	21.9	23.8	6.0%	5.8%
Improve staff efficiency	2.1	2.2	2.4	2.2	1.3%	0.3%	2.8	2.8	3.1	11.7%	0.7%
Embed risk management practices	23.0	24.5	25.6	29.3	8.4%	3.0%	34.6	35.7	38.6	9.6%	8.6%
Enhance transformation	30.6	17.6	10.7	7.7	-36.9%	2.6%	28.4	35.6	52.2	89.4%	7.5%
Enhance financial sustainability	57.3	805.3	1 824.6	714.5	131.9%	59.1%	(236.3)	146.8	282.1	-26.6%	-10.6%
Total	408.7	926.5	2 558.4	1 113.8	39.7%	100.0%	150.4	939.6	809.7	-10.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.42 Export Credit Insurance Corporation statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	1 913.3	997.2	825.8	1 135.4	-16.0%	85.0%	1 101.5	1 179.0	1 492.9	9.6%	88.1%
Sale of goods and services other than capital assets	611.7	513.1	239.1	432.8	-10.9%	31.8%	500.7	634.5	802.3	22.8%	42.1%
Other non-tax revenue	1 301.6	484.1	586.7	702.5	-18.6%	53.2%	600.8	544.5	690.6	-0.6%	46.0%
Transfers received	162.7	263.7	196.6	155.5	-1.5%	15.0%	162.5	167.9	173.6	3.7%	11.9%
Total revenue	2 076.0	1 260.9	1 022.4	1 290.9	-14.6%	100.0%	1 264.0	1 346.9	1 666.5	8.9%	100.0%
Expenses											
Current expenses	175.9	966.0	2 547.6	906.4	72.7%	82.1%	(105.4)	562.7	477.9	-19.2%	32.6%
Compensation of employees	90.4	102.4	107.4	108.7	6.3%	11.8%	130.9	132.5	145.8	10.3%	32.2%
Goods and services	77.3	858.7	2 436.1	789.1	117.0%	69.4%	(245.5)	421.2	323.8	-25.7%	-1.9%
Depreciation	7.8	4.9	3.3	6.8	-4.6%	0.8%	7.6	7.8	7.7	4.3%	1.9%
Interest, dividends and rent on land	0.5	0.1	0.8	1.9	58.6%	0.1%	1.6	1.1	0.6	-30.3%	0.4%
Transfers and subsidies	232.8	(39.5)	10.8	207.4	-3.8%	17.9%	255.8	376.9	331.8	16.9%	67.4%
Total expenses	408.7	926.5	2 558.4	1 113.8	39.7%	100.0%	150.4	939.6	809.7	-10.1%	100.0%
Surplus/(Deficit)	1 667.3	334.3	(1 536.0)	177.0	-52.7%		1 113.6	407.4	856.8	69.2%	

Table 39.42 Export Credit Insurance Corporation statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Cash flow statement											
Cash flow from operating activities	310.4	670.0	(312.7)	(1 268.4)	-259.9%	100.0%	1 160.6	144.7	3 682.9	-242.7%	100.0%
Receipts											
Non-tax receipts	1 105.4	919.0	1 036.8	1 426.7	8.9%	86.6%	2 643.1	609.2	4 593.7	47.7%	89.8%
Sales of goods and services other than capital assets	893.6	718.4	542.4	430.7	-21.6%	51.8%	2 173.6	64.7	3 903.1	108.5%	48.7%
Other tax receipts	211.8	200.6	494.5	996.0	67.5%	34.8%	469.6	544.5	690.6	-11.5%	41.1%
Transfers received	162.7	208.1	150.0	155.5	-1.5%	13.4%	162.5	167.9	173.6	3.7%	10.2%
Financial transactions in assets and liabilities	0.2	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Total receipts	1 268.3	1 127.1	1 186.9	1 582.2	7.6%	100.0%	2 805.6	777.1	4 767.3	44.4%	100.0%
Payment											
Current payments	491.9	307.2	1 220.7	2 225.4	65.4%	69.5%	1 078.7	160.7	667.0	-33.1%	57.6%
Compensation of employees	99.4	99.3	107.4	108.7	3.0%	10.8%	130.9	132.5	145.8	10.3%	11.5%
Goods and services	392.1	207.8	1 112.6	2 114.6	75.4%	58.7%	946.2	27.0	520.5	-37.3%	46.0%
Interest and rent on land	0.5	0.1	0.8	2.1	63.2%	-	1.6	1.1	0.6	-32.3%	0.1%
Transfers and subsidies	466.0	150.0	278.9	625.2	10.3%	30.5%	566.3	471.7	417.4	-12.6%	42.4%
Total payments	957.9	457.1	1 499.6	2 850.6	43.8%	100.0%	1 645.0	632.4	1 084.4	-27.5%	100.0%
Net cash flow from investing activities	3 569.8	(45.4)	(1 803.0)	(1 024.0)	-165.9%	100.0%	(1 156.2)	(139.5)	(3 676.8)	53.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.0)	(1.1)	(1.7)	(7.4)	92.1%	0.8%	(0.9)	(1.6)	(1.1)	-46.7%	0.5%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.0	-	-	-	-	-	-	-	-	-
Other flows from investing activities	3 570.9	(44.3)	(1 801.3)	(1 016.5)	-165.8%	99.2%	(1 155.4)	(138.0)	(3 675.7)	53.5%	99.5%
Net cash flow from financing activities	(5.8)	(221.7)	(16.4)	(12.4)	29.0%	100.0%	(6.6)	(2.2)	(5.1)	-25.6%	100.0%
Repayment of finance leases	(5.8)	(3.3)	(1.8)	(4.3)	-9.3%	36.7%	(4.4)	(5.2)	(6.1)	12.0%	115.0%
Other flows from financing activities	-	(218.5)	(14.7)	(8.1)	-	63.3%	(2.2)	3.0	0.9	-148.6%	-15.0%
Net increase/(decrease) in cash and cash equivalents	3 874.5	402.9	(2 132.2)	(2 304.8)	-184.1%	175.3%	(2.2)	3.0	0.9	-107.4%	100.0%
Statement of financial position											
Carrying value of assets	7.4	3.0	26.3	29.5	58.7%	0.2%	21.2	15.6	10.4	-29.4%	0.2%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(1.0)</i>	<i>(1.1)</i>	<i>(1.7)</i>	<i>(7.4)</i>	<i>92.1%</i>	<i>100.0%</i>	<i>(0.9)</i>	<i>(1.6)</i>	<i>(1.1)</i>	<i>-46.7%</i>	<i>100.0%</i>
Investments	4 303.2	4 578.3	7 633.1	8 444.2	25.2%	60.4%	8 862.1	9 129.8	12 822.2	14.9%	78.7%
Receivables and prepayments	1 798.3	1 007.0	1 184.2	957.9	-18.9%	12.0%	940.9	4 074.4	2 159.3	31.1%	15.0%
Cash and cash equivalents	4 084.7	4 487.6	2 355.5	50.7	-76.8%	26.3%	48.5	51.5	52.5	1.2%	0.4%
Taxation	-	52.8	210.8	27.6	-	0.7%	35.2	24.6	21.3	-8.2%	0.2%
Derivatives financial instruments	10.7	7.7	151.6	66.4	83.8%	0.5%	200.7	1 303.2	1 744.7	197.2%	5.5%
Total assets	10 204.2	10 136.4	11 561.5	9 576.3	-2.1%	100.0%	10 108.6	14 599.2	16 810.5	20.6%	100.0%
Accumulated surplus/(deficit)	3 734.1	4 068.5	2 532.5	4 348.2	5.2%	36.0%	5 461.8	5 869.1	6 725.9	15.7%	44.9%
Capital and reserves	2 770.6	2 262.2	3 758.5	4 152.4	14.4%	31.3%	3 753.0	4 439.7	4 595.7	3.4%	34.6%
Capital reserve fund	-	316.1	316.1	316.1	-	2.3%	316.1	316.1	316.1	-	2.6%
Finance lease	3.4	0.1	22.4	19.7	79.6%	0.1%	15.3	10.1	4.7	-38.1%	0.1%
Deferred income	1.6	1.2	1.0	-	-100.0%	-	-	-	-	-	-
Trade and other payables	65.4	128.0	313.3	81.1	7.4%	1.4%	134.2	542.9	293.4	53.5%	1.9%
Taxation	41.0	-	-	202.0	70.1%	0.6%	-	-	-	-100.0%	0.5%
Provisions	2 836.9	2 794.6	3 992.4	29.9	-78.1%	22.6%	124.2	3 199.7	4 736.5	441.2%	12.9%
Derivatives financial instruments	751.1	565.8	625.4	427.1	-17.2%	5.7%	304.1	221.6	138.3	-31.3%	2.5%
Total equity and liabilities	10 204.2	10 136.4	11 561.5	9 576.3	-2.1%	100.0%	10 108.6	14 599.2	16 810.5	20.6%	100.0%

Personnel information

Table 39.43 Export Credit Insurance Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)			
Number of funded posts	Number of approved establishment	Number of posts on funded establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost		
Export Credit Insurance Corporation			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27	
Salary level	105	105	93	107.4	1.2	105	108.7	1.0	105	130.9	1.2	105	132.5	1.3	105	145.8	1.4	-	100.0%
1 – 6	17	17	5	1.1	0.2	17	3.1	0.2	17	3.7	0.2	17	3.7	0.2	17	4.1	0.2	-	16.2%
7 – 10	41	41	40	25.4	0.6	41	25.6	0.6	41	29.9	0.7	41	30.3	0.7	41	33.4	0.8	-	39.0%
11 – 12	18	18	22	23.5	1.1	18	18.5	1.0	18	21.7	1.2	18	21.9	1.2	18	24.2	1.3	-	17.1%
13 – 16	22	22	20	30.6	1.5	22	33.7	1.5	22	39.4	1.8	22	39.9	1.8	22	44.0	2.0	-	21.0%
17 – 22	7	7	6	26.7	4.5	7	27.7	4.0	7	36.3	5.2	7	36.6	5.2	7	40.2	5.7	-	6.7%

1. Rand million.

Industrial Development Corporation

Selected performance indicators

Table 39.44 Industrial Development Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of investment flows facilitated/unlocked per year	Administration	Priority 2: Economic transformation and job creation	- ¹	R15.9bn	R43.1bn	R48bn	R54.9bn	R56.5bn	R58.1bn
Value of funding disbursed per year	Administration		R6.3bn	R7.2bn	R17.8bn	R20.1bn	R21.4bn	R22bn	R22.7bn
Number of jobs expected to be created/saved from committed funds per year	Administration		- ¹	27 110	34 035	36 778	42 068	43 313	44 595
Value of funds committed and facilitated for black industrialists per year	Administration		- ¹	R3.2bn	R7.6bn	R6.2bn	R7.4bn	R8.6bn	R10bn
Value of funds committed and facilitated for black-owned businesses and businesses with broad-based ownership per year	Administration		- ¹	R6.5bn	R10.7bn	R10bn	R12.1bn	R13.6bn	R15.5bn
Value of funds committed and facilitated for women entrepreneurs per year	Administration		- ¹	R1.1bn	R1.1bn	R2.9bn	R3.5bn	R4bn	R4.5bn
Value of funds committed and facilitated for youth entrepreneurs per year	Administration		- ¹	R400m	R501m	R1.3bn	R1.5bn	R1.7bn	R1.9bn
Value of funds committed and facilitated for localisation per year	Administration		- ¹	R4.6bn	9.6bn	R10bn	R12bn	R14.2bn	R16.8bn

Table 39.44 Industrial Development Corporation performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of funds committed and facilitated for businesses that supports priority sectors and master plans per year	Administration	Priority 2: Economic transformation and job creation	– ¹	R22bn	R32.5bn	R20.9bn	R24.9bn	R27.3bn	R29.8bn
Value of funding approved with agreements signed for businesses in spatial priorities including special economic zones and industrial zones per year	Administration		– ¹	R1.1bn	R2.4bn	R0.9bn	R1bn	R1.1bn	R1.2bn

1. No historical data available.

Entity overview

The Industrial Development Corporation is a development finance institution established in terms of the Industrial Development Act (1940) to lead the development of industrial capacity by investing in individual business enterprises, and by acting as a catalyst for the creation or revitalisation of industries. The corporation's mandate includes proactively maximising its development impact through driving an ambitious programme of inclusive and sustainable employment to create and improve industrialisation in South Africa and the region.

Over the next 3 years, the corporation plans to facilitate investment into the economy amounting R170 billion to contribute to the creation of employment and inclusive economic growth. This investment will be leveraged through R26 billion set to be provided to black industrialists and R58.3 billion earmarked for companies owned by historically disadvantaged groups, including women and young entrepreneurs. This funding is aimed at supporting businesses operating in targeted industries such as manufacturing, agriculture and agro-processing, mining and minerals beneficiation, and special economic zones that promote localisation. It is expected to lead to the creation or retention of almost 130 000 jobs over the period ahead.

The corporation expects to bring in a strategic partner to take over some of the equity in its major subsidiaries. This is expected to result in a significant decrease in expenditure and revenue as the operational activities of subsidiaries shift to the partner. The deals are in the final stages and are set to be concluded in 2024/25.

Accordingly, expenditure is expected to decrease at an average annual rate of 2.5 per cent, from R21.3 billion in 2023/24 to R19.7 billion in 2026/27. Revenue, however, is expected to increase nominally at an average annual rate of 0.3 per cent, from R30.4 billion in 2023/24 to R30.6 billion in 2026/27. The corporation expects to generate 58.2 per cent (R49.2 billion) of its revenue over the medium term through interest income from loans and other revenue streams, such as dividends from equity investments. The sale of goods and services by the corporation's subsidiaries accounts for the remaining 41.8 per cent (R37.3 billion).

Programmes/Objectives/Activities

Table 39.45 Industrial Development Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	18 773.0	17 149.0	18 999.0	21 268.3	4.2%	100.0%	17 306.3	17 425.2	19 700.5	-2.5%	100.0%	
Total	18 773.0	17 149.0	18 999.0	21 268.3	4.2%	100.0%	17 306.3	17 425.2	19 700.5	-2.5%	100.0%	

Statements of financial performance, cash flow and financial position

Table 39.46 Industrial Development Corporation statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27	
Revenue											
Non-tax revenue	18 740.0	23 440.0	29 668.0	30 375.2	17.5%	100.0%	26 904.0	28 984.4	30 644.6	0.3%	100.0%
Sale of goods and services other than capital assets	9 036.0	8 559.0	13 153.0	11 474.3	8.3%	41.7%	11 847.2	12 563.1	12 925.4	4.0%	41.8%
Other non-tax revenue	9 704.0	14 881.0	16 515.0	18 900.9	24.9%	58.3%	15 056.8	16 421.3	17 719.2	-2.1%	58.2%
Total revenue	18 740.0	23 440.0	29 668.0	30 375.2	17.5%	100.0%	26 904.0	28 984.4	30 644.6	0.3%	100.0%
Expenses											
Current expenses	17 646.0	16 003.0	18 694.0	19 906.0	4.1%	94.8%	15 947.0	15 568.7	17 922.3	-3.4%	91.5%
Compensation of employees	890.1	1 139.0	1 233.0	1 232.9	11.5%	5.9%	1 358.6	1 465.9	1 582.2	8.7%	7.5%
Goods and services	12 058.9	11 827.0	15 464.0	15 330.5	8.3%	71.7%	11 428.4	10 603.9	12 102.4	-7.6%	65.1%
Depreciation	1 409.0	514.0	681.0	402.0	-34.2%	4.0%	421.4	441.4	460.9	4.7%	2.3%
Interest, dividends and rent on land	3 288.0	2 523.0	1 316.0	2 940.5	-3.7%	13.2%	2 738.5	3 057.5	3 776.8	8.7%	16.6%
Transfers and subsidies	1 127.0	1 146.0	305.0	1 362.4	6.5%	5.2%	1 359.3	1 856.6	1 778.2	9.3%	8.5%
Total expenses	18 773.0	17 149.0	18 999.0	21 268.3	4.2%	100.0%	17 306.3	17 425.2	19 700.5	-2.5%	100.0%
Surplus/(Deficit)	(33.0)	6 291.0	10 669.0	9 106.9	-751.1%		9 597.7	11 559.1	10 944.1	6.3%	
Cash flow statement											
Cash flow from operating activities	4 735.1	4 230.9	10 732.4	4 731.1	-	100.0%	47.4	6 667.1	5 292.0	3.8%	100.0%
Receipts											
Non-tax receipts	7 403.4	8 203.0	11 194.0	9 910.2	10.2%	52.2%	10 078.5	10 988.0	11 666.8	5.6%	51.0%
Other tax receipts	7 403.4	8 203.0	11 194.0	9 910.2	10.2%	52.2%	10 078.5	10 988.0	11 666.8	5.6%	51.0%
Transfers received	121.0	-	-	-	-100.0%	0.2%	-	-	-	-	-
Financial transactions in assets and liabilities	6 273.5	5 493.9	10 737.9	12 465.8	25.7%	47.6%	8 744.2	9 756.1	10 259.1	-6.3%	49.0%
Total receipts	13 797.8	13 696.9	21 931.9	22 376.0	17.5%	100.0%	18 822.8	20 744.1	21 925.9	-0.7%	100.0%
Payment											
Current payments	9 062.7	8 860.0	11 112.5	16 138.2	21.2%	96.1%	17 420.4	12 159.7	14 753.5	-2.9%	89.8%
Compensation of employees	985.0	1 139.0	1 233.0	1 171.3	5.9%	10.1%	1 290.6	1 392.6	1 503.1	8.7%	8.1%
Goods and services	4 741.7	5 232.0	7 270.5	12 173.4	36.9%	60.4%	13 528.2	7 862.5	9 662.5	-7.4%	63.7%
Interest and rent on land	3 336.0	2 489.0	2 609.0	2 793.5	-5.7%	25.6%	2 601.6	2 904.6	3 588.0	8.7%	18.0%
Transfers and subsidies	-	606.0	87.0	1 506.7	-	3.9%	1 355.0	1 917.2	1 880.4	7.7%	10.2%
Total payments	9 062.7	9 466.0	11 199.5	17 644.9	24.9%	100.0%	18 775.4	14 077.0	16 633.9	-1.9%	100.0%
Net cash flow from advancing activities (financial institutions only)	(897.3)	2 819.1	(6 992.0)	(13 276.9)	145.5%	100.0%	(14 128.5)	(13 467.9)	(12 603.8)	-1.7%	100.0%
Disbursements and other payments	(6 231.5)	(6 764.0)	(17 817.0)	(20 004.8)	47.5%	215.0%	(21 166.7)	(22 061.5)	(23 045.5)	4.8%	161.8%
Repayments and other receipts	5 334.1	9 583.1	10 825.0	6 727.9	8.0%	-115.0%	7 038.2	8 593.6	10 441.7	15.8%	-61.8%
Net cash flow from investing activities	728.3	273.0	(980.4)	5 171.4	92.2%	100.0%	3 323.0	438.0	1 781.0	-29.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	-	(408.0)	(703.0)	-	-	-19.4%	-	-	-	-	-
Acquisition of software and other intangible assets	-	(14.0)	(11.0)	-	-	-1.0%	-	-	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	-	51.0	-	-	-	4.7%	-	-	-	-	-
Other flows from investing activities	728.3	644.0	(266.4)	5 171.4	92.2%	115.8%	3 323.0	438.0	1 781.0	-29.9%	100.0%
Net cash flow from financing activities	2 700.0	(7 159.0)	(2 178.0)	2 736.0	0.4%	100.0%	4 491.0	6 463.9	4 932.2	21.7%	100.0%
Borrowing activities	2 700.0	(7 107.0)	(2 147.0)	2 736.0	0.4%	99.5%	4 491.0	6 463.9	4 932.2	21.7%	100.0%
Repayment of finance leases	-	(52.0)	(31.0)	-	-	0.5%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	7 266.0	164.0	582.0	(638.4)	-144.5%	9.9%	(6 267.1)	101.2	(598.5)	-2.1%	100.0%

Table 39.46 Industrial Development Corporation statements of financial performance, cash flow and financial position (continued)

Statement of financial position											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Carrying value of assets	6 459.0	5 845.0	6 820.0	4 478.5	-11.5%	3.7%	5 359.7	3 615.0	3 976.9	-3.9%	2.3%
<i>of which:</i>											
<i>Acquisition of assets</i>		(408.0)	(703.0)								
Investments	90 085.0	109 321.0	98 820.0	103 794.2	4.8%	62.6%	105 770.0	119 842.2	122 986.3	5.8%	58.2%
Inventory	2 922.0	3 382.0	3 157.0	3 851.8	9.6%	2.1%	4 508.1	4 237.6	5 031.8	9.3%	2.3%
Loans	25 505.0	24 304.0	26 896.0	43 837.9	19.8%	18.6%	54 565.2	59 576.7	69 024.6	16.3%	29.0%
Receivables and prepayments	2 705.0	2 706.0	2 881.0	2 125.6	-7.7%	1.6%	2 408.7	2 358.5	2 967.8	11.8%	1.3%
Cash and cash equivalents	16 036.0	11 708.0	11 907.0	17 974.0	3.9%	9.0%	11 707.1	11 808.5	11 210.1	-14.6%	6.9%
Non-current assets held for sale			1 398.0			0.2%					
Taxation		6 736.0	7 055.0			2.1%					
Total assets	143 712.0	164 002.0	158 934.0	176 062.0	7.0%	100.0%	184 318.8	201 438.4	215 197.3	6.9%	100.0%
Accumulated surplus/(deficit)	86 017.0	42 924.0	53 183.0	118 110.3	11.1%	46.6%	128 657.5	138 134.0	147 421.6	7.7%	68.5%
Capital and reserves		67 693.0	53 948.0			18.7%					
Capital reserve fund		1 393.0	1 393.0	1 393.2		0.6%	1 393.2	1 393.2	1 393.2		0.7%
Borrowings	37 545.5	30 961.0	29 782.0	7 928.6	-40.5%	17.0%	8 967.7	8 943.0	9 080.5	4.6%	4.5%
Deferred income				7 613.3		1.1%	7 613.3	7 613.3	7 613.3		3.9%
Trade and other payables	6 856.0	8 271.0	8 845.0	3 475.2	-20.3%	4.3%	4 047.4	2 409.4	3 292.4	-1.8%	1.7%
Benefits payable				30 411.2		4.3%	27 140.2	36 325.1	39 708.9	9.3%	17.1%
Taxation	6 746.0	12 399.0	11 143.0	7 130.2	1.9%	5.8%	6 499.5	6 620.4	6 687.5	-2.1%	3.5%
Provisions	771.0	680.0	844.0		-100.0%	0.4%					
Managed funds	5 261.5	4.0	4.0		-100.0%	0.9%					
Derivatives financial instruments	515.0	575.0	405.0		-100.0%	0.2%					
Total equity and liabilities	143 712.0	164 900.0	159 547.0	176 062.0	7.0%	100.0%	184 318.8	201 438.4	215 197.3	6.9%	100.0%

Personnel information

Table 39.47 Industrial Development Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
	Number of approved funded posts	Number of posts on establishment	Actual		Revised estimate		Medium-term expenditure estimate												
			2022/23	Unit cost	2023/24	Unit cost	2024/25		2025/26		2026/27				2023/24 - 2026/27				
Industrial Development Corporation			Number	Cost	Number	Cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
Salary level	869	869	870	1 233.0	1.4	869	1 232.9	1.4	880	1 358.6	1.5	890	1 465.9	1.6	900	1 582.2	1.8	1.2%	100.0%
1 – 6	29	29	29	7.1	0.2	29	7.2	0.2	25	7.6	0.3	25	8.1	0.3	25	8.7	0.3	-4.8%	2.9%
7 – 10	289	289	264	153.8	0.6	289	176.4	0.6	268	189.8	0.7	269	203.2	0.8	270	217.5	0.8	-2.2%	31.0%
11 – 12	112	112	124	146.4	1.2	112	139.9	1.2	125	153.5	1.2	127	166.2	1.3	128	178.9	1.4	4.6%	13.9%
13 – 16	415	415	420	803.9	1.9	415	809.6	2.0	430	901.3	2.1	437	974.9	2.2	445	1 056.4	2.4	2.4%	48.8%
17 – 22	24	24	33	121.9	3.7	24	99.9	4.2	32	106.4	3.3	32	113.4	3.5	32	120.8	3.8	10.1%	3.4%

1. Rand million.

International Trade Administration Commission

Selected performance indicators

Table 39.48 International Trade Administration Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of final decisions made within 6 months on customs tariff amendments investigations per year	Tariff investigations	Priority 2: Economic transformation and job creation	60% (12/20)	66% (2/3)	91% (10/11)	80%	80%	80%	80%
Percentage of permits (custom duty rebates and drawback) issued within 2 weeks per year	Tariff investigations		96% (2 085/ 2 181)	94% (1 354/ 1 443)	93% (1 350/ 1 458)	80%	80%	85%	90%

Table 39.48 International Trade Administration Commission performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of determination decisions made within 6 months on trade remedy investigations per year	Trade remedies	Priority 2: Economic transformation and job creation	50% (1/2)	60% (3/5)	9% (1/11)	80%	80%	80%	80%
Number of import control permits issued per year	Import and export control		17 066	18 749	19 395	16 000	16 000	16 000	16 000
Number of export control permits issued per year	Import and export control		19 271	15 100	16 922	12 000	12 000	12 000	12 000
Number of enforcement container inspections conducted per year	Import and export control		715	1 936	2 409	1 920	1 920	1 920	1 920
Number of investigations on the enforcement of permit conditions per year	Import and export control		7	6	2	12	12	12	12

Entity overview

The International Trade Administration Commission was established in terms of section 7 of the International Trade Administration Act (2002). It is mandated to foster economic growth and development, raise income levels, and promote investment and employment in South Africa and the common customs area by establishing an efficient and effective administration system for international trade.

The commission's core functions are to conduct customs tariff investigations, institute trade remedies, and provide import and export controls. Its ongoing strategic focus is on contributing to the growth and development of local industries and providing continued support to the department and government. The commission plans to achieve this over the medium term by regulating the movement of specific goods across South Africa's borders; conducting trade remedy investigations in accordance with policy, and domestic and international law; and setting tariffs in an effort to promote domestic manufacturing activity, employment retention and creation, and international competitiveness. In carrying out its duties over the medium term, the commission plans to issue 16 000 import and 12 000 export permits per year, conduct 120 scheduled container inspections and 1 800 unscheduled container inspections, and initiate investigations on 80 per cent of new anti-dumping cases.

The commission will continue to focus on strengthening its internal capacity over the medium term to enable the execution of its expanded mandate, which includes the development, establishment and management of the metal trade licensing regime. This includes implementing the scrap metal trade strategy to curb damage to critical economic infrastructure as a result of higher demand for scrap metal locally and internationally.

Expenditure is expected to increase at an average annual rate of 1.5 per cent, from R120.5 million in 2023/24 to R126 million in 2026/27, with compensation of employees constituting an estimated 81.8 per cent (R298.8 million) of total spending. Transfers from the department account for an estimated 97.5 per cent (R353.5 million) of the commission's revenue over the period ahead. Revenue is set to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.49 International Trade Administration Commission expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Administration	50.0	39.2	49.8	40.9	-6.4%	42.8%	45.7	47.7	49.5	6.5%	37.9%
Tariff investigations	23.2	28.6	27.0	31.8	11.1%	26.0%	31.1	32.6	34.2	2.5%	26.8%
Trade remedies	13.8	14.0	13.4	20.6	14.1%	14.5%	20.4	20.6	21.6	1.7%	17.2%
Import and export control	12.1	16.8	16.1	27.2	31.1%	16.7%	19.7	20.4	20.7	-8.7%	18.2%
Total	99.1	98.6	106.3	120.5	6.7%	100.0%	117.0	121.3	126.0	1.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.50 International Trade Administration Commission statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27			
Revenue												
Non-tax revenue	2.0	2.4	5.0	1.5	-8.8%	2.4%	3.6	3.5	3.7	35.5%	2.5%	
Other non-tax revenue	2.0	2.4	5.0	1.5	-8.8%	2.4%	3.6	3.5	3.7	35.5%	2.5%	
Transfers received	96.0	112.5	108.6	119.0	7.4%	97.6%	113.4	117.8	122.3	0.9%	97.5%	
Total revenue	98.0	114.9	113.6	120.5	7.1%	100.0%	117.0	121.3	126.0	1.5%	100.0%	
Expenses												
Current expenses	99.1	98.6	106.3	120.5	6.7%	100.0%	117.0	121.3	126.0	1.5%	100.0%	
Compensation of employees	81.9	82.7	82.5	98.0	6.1%	81.4%	96.5	99.1	103.2	1.7%	81.8%	
Goods and services	16.6	15.7	23.3	22.0	9.9%	18.2%	19.8	21.6	22.2	0.3%	17.6%	
Depreciation	0.6	0.3	0.5	0.5	-2.7%	0.4%	0.6	0.7	0.7	8.3%	0.5%	
Total expenses	99.1	98.6	106.3	120.5	6.7%	100.0%	117.0	121.3	126.0	1.5%	100.0%	
Surplus/(Deficit)	(1.1)	16.2	7.3	-	-100.0%	-	-	-	-	-	-	
Cash flow statement												
Cash flow from operating activities	(0.4)	14.8	10.4	-	-100.0%	-	-	-	-	-	-	
Receipts												
Non-tax receipts	1.8	2.2	4.9	1.3	-11.2%	2.3%	3.3	3.4	3.6	41.9%	2.4%	
Other tax receipts	1.8	2.2	4.9	1.3	-11.2%	2.3%	3.3	3.4	3.6	41.9%	2.4%	
Transfers received	96.0	112.5	108.6	119.0	7.4%	97.5%	113.4	117.8	122.3	0.9%	97.5%	
Financial transactions in assets and liabilities	0.1	0.2	0.3	0.2	16.1%	0.2%	0.2	0.1	0.1	-21.2%	0.1%	
Total receipts	97.9	114.9	113.8	120.5	7.2%	100.0%	117.0	121.3	126.0	1.5%	100.0%	
Payment												
Current payments	98.3	100.1	103.3	120.5	7.0%	100.0%	117.0	121.3	126.0	1.5%	100.0%	
Compensation of employees	79.9	82.6	81.3	98.0	7.0%	80.9%	96.5	99.1	103.2	1.7%	81.8%	
Goods and services	18.4	17.6	22.0	22.5	7.0%	19.1%	20.5	22.2	22.8	0.5%	18.2%	
Total payments	98.3	100.1	103.3	120.5	7.0%	100.0%	117.0	121.3	126.0	1.5%	100.0%	
Net cash flow from investing activities	-	(1.2)	(0.6)	(11.1)	-	-	(9.0)	(3.0)	(2.0)	-43.5%	100.0%	
Acquisition of property, plant, equipment and intangible assets	-	(1.2)	(0.6)	(3.1)	-	-	-	(3.0)	-	-100.0%	32.0%	
Acquisition of software and other intangible assets	-	-	-	(8.0)	-	-	(9.0)	-	(2.0)	-37.0%	68.0%	
Net increase/(decrease) in cash and cash equivalents	(0.4)	13.6	9.9	(11.1)	212.3%	3.4%	(9.0)	(3.0)	(2.0)	-43.5%	100.0%	
Statement of financial position												
Carrying value of assets	0.4	1.3	1.3	6.2	157.4%	5.4%	15.2	12.2	14.2	31.8%	28.7%	
<i>of which:</i>												
Acquisition of assets	-	(1.2)	(0.6)	(3.1)	-	-	-	(3.0)	-	-100.0%	-	
Inventory	0.1	0.1	0.1	0.1	7.6%	0.2%	0.1	0.1	0.1	-0.2%	0.3%	
Receivables and prepayments	0.4	0.4	2.2	0.3	-5.0%	1.9%	0.3	3.5	3.5	116.7%	4.7%	
Cash and cash equivalents	24.2	37.8	47.7	36.6	14.8%	92.5%	27.6	24.6	22.6	-14.9%	66.3%	
Total assets	25.0	39.5	51.2	43.2	20.0%	100.0%	43.2	40.4	40.4	-2.2%	100.0%	
Accumulated surplus/(deficit)	6.9	23.1	30.5	30.5	64.2%	54.0%	30.5	30.5	30.5	-	72.9%	
Trade and other payables	2.1	4.0	4.5	3.6	19.6%	8.9%	3.6	3.1	3.3	-3.3%	8.1%	
Provisions	16.0	12.4	16.2	9.2	-17.0%	37.1%	9.2	6.8	6.7	-10.0%	19.0%	
Total equity and liabilities	25.0	39.5	51.2	43.2	20.0%	100.0%	43.2	40.4	40.4	-2.2%	100.0%	

Personnel information

Table 39.51 International Trade Administration Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24	2024/25	2025/26	2026/27												
International Trade Administration Commission	131	131	108	82.5	0.8	131	98.0	0.7	131	96.5	0.7	131	99.1	0.8	131	103.2	0.8	-	100.0%
Salary level																			
1 – 6	18	18	18	6.4	0.4	18	6.9	0.4	18	6.9	0.4	18	7.1	0.4	18	7.4	0.4	-	13.7%
7 – 10	66	66	50	33.3	0.7	66	38.1	0.6	66	36.1	0.5	66	37.3	0.6	66	38.9	0.6	-	50.4%
11 – 12	32	32	27	24.7	0.9	32	30.9	1.0	32	30.7	1.0	32	31.3	1.0	32	32.5	1.0	-	24.4%
13 – 16	15	15	13	18.0	1.4	15	22.1	1.5	15	22.8	1.5	15	23.4	1.6	15	24.4	1.6	-	11.5%

1. Rand million.

National Consumer Commission

Selected performance indicators

Table 39.52 National Consumer Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of consumer education programmes conducted per year	Consumer education and awareness		27	43	36	40	35	35	35
Percentage of finalised investigations within a predetermined time period per year	Detect prohibited conduct through investigation	Priority 1: A capable, ethical and developmental state	86% (289/ 337)	95% (412/ 435)	98% (357/ 364)	80%	95%	95%	95%
Percentage of investigations finalised in which further enforcement action is taken within a predetermined period per year	Detect prohibited conduct through investigation		100% (130)	100% (166)	100% (85)	90%	90%	95%	95%

Entity overview

The National Consumer Commission was established in terms of section 85 of the Consumer Protection Act (2008), with jurisdiction across South Africa. The commission conducts investigations against suppliers allegedly engaging in prohibited conduct; promotes the resolution of disputes between consumers and suppliers; and promotes compliance with the act through advocacy, education and awareness.

The commission will continue to focus on enforcing compliance with the act over the medium term by ensuring that cases of noncompliance by suppliers are investigated and prosecuted. To minimise noncompliance, the commission plans to conduct 105 education and awareness campaigns over the MTEF period to ensure that consumers have greater awareness of their rights. In doing so, the commission intends to ensure that consumers receive redress by finalising 95 per cent of investigations and finalising further enforcement action against noncompliant suppliers. The commission also plans to roll out the opt-out registry to the public to protect consumers against unwanted marketing. Implementation is pending the approval of the regulations dealing with issues around tariffs or fees to be paid by direct marketers.

As the commission's work is labour intensive, compensation of employees accounts for an estimated 67.1 per cent (R152.7 million) of projected spending over the medium term. Total expenditure is expected to increase at an average annual rate of 1.8 per cent, from R74.8 million in 2023/24 to R78.9 million in 2026/27. The commission expects to derive 94.8 per cent (R214.3 million) of its revenue over the next 3 years through transfers from the department and the remainder through interest on investments.

Programmes/Objectives/Activities**Table 39.53 National Consumer Commission expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	26.9	31.1	32.0	45.1	18.9%	47.8%	43.6	46.0	47.3	1.6%	59.9%
Consumer Education & Awareness	26.3	30.6	28.7	5.6	-40.3%	33.1%	6.1	6.1	6.2	3.2%	7.9%
Detect prohibited conduct through investigation	9.4	7.8	9.1	6.3	-12.7%	11.7%	5.2	5.3	5.5	-4.4%	7.3%
Promote the supply of safe goods to consumers	2.7	0.6	0.6	17.8	86.7%	7.4%	13.3	13.4	14.0	-7.7%	19.3%
Importation of non-compliant clothing, textile, footwear and leather (CTFL) combated	–	–	–	–	–	–	5.5	5.5	6.0	–	5.6%
Total	65.3	70.1	70.5	74.8	4.6%	100.0%	73.8	76.2	78.9	1.8%	100.0%

Statements of financial performance, cash flow and financial position**Table 39.54 National Consumer Commission statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	2.4	1.0	1.7	1.2	-20.7%	2.3%	4.6	4.9	5.1	61.9%	5.2%
Other non-tax revenue	2.4	1.0	1.7	1.2	-20.7%	2.3%	4.6	4.9	5.1	61.9%	5.2%
Transfers received	61.2	69.0	70.1	73.6	6.3%	97.7%	69.1	71.4	73.8	0.1%	94.8%
Total revenue	63.6	70.0	71.8	74.8	5.5%	100.0%	73.8	76.2	78.9	1.8%	100.0%
Expenses											
Current expenses	65.3	70.1	70.5	74.8	4.6%	100.0%	73.8	76.2	78.9	1.8%	100.0%
Compensation of employees	46.8	47.8	46.4	50.9	2.8%	68.4%	50.9	50.9	50.9	–	67.1%
Goods and services	17.6	20.7	22.3	23.1	9.4%	29.7%	22.9	25.3	28.0	6.6%	32.6%
Depreciation	0.9	1.6	1.8	0.8	-4.3%	1.8%	–	–	–	-100.0%	0.3%
Total expenses	65.3	70.1	70.5	74.8	4.6%	100.0%	73.8	76.2	78.9	1.8%	100.0%
Surplus/(Deficit)	(1.7)	(0.1)	1.3	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	(3.0)	(1.4)	4.8	12.3	-259.4%	100.0%	(6.3)	(5.0)	(3.5)	-165.5%	100.0%
Receipts											
Non-tax receipts	2.0	1.4	1.7	1.2	-15.7%	2.6%	4.6	4.9	5.1	61.8%	5.2%
Other tax receipts	2.0	1.4	1.7	1.2	-15.7%	2.6%	4.6	4.9	5.1	61.8%	5.2%
Transfers received	51.5	58.5	59.4	73.6	12.6%	97.4%	69.1	71.4	73.8	0.1%	94.8%
Total receipts	53.5	59.9	61.1	74.8	11.8%	100.0%	73.8	76.2	78.9	1.8%	100.0%
Payment											
Current payments	56.6	61.3	56.3	62.5	3.4%	100.0%	80.1	81.2	82.3	9.6%	100.0%
Compensation of employees	44.0	46.5	46.7	47.9	2.8%	78.3%	56.2	56.2	56.2	5.5%	71.1%
Goods and services	12.5	14.7	9.6	14.6	5.1%	21.7%	23.8	24.9	26.1	21.4%	28.9%
Total payments	56.6	61.3	56.3	62.5	3.4%	100.0%	80.1	81.2	82.3	9.6%	100.0%
Net cash flow from investing activities	(2.1)	(12.9)	(1.2)	(0.2)	-54.6%	100.0%	(0.8)	(0.8)	(0.8)	60.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.4)	(0.4)	(0.4)	(0.2)	-18.9%	37.8%	(0.8)	(0.8)	(0.8)	60.7%	100.0%
Investment property	–	(10.1)	–	–	–	19.6%	–	–	–	–	–
Acquisition of software and other intangible assets	(1.7)	(2.5)	(0.8)	–	-100.0%	42.7%	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	(5.1)	(14.3)	3.7	12.1	-233.2%	-1.7%	(7.1)	(5.8)	(4.3)	-170.6%	100.0%
Statement of financial position											
Carrying value of assets of which:	14.3	15.5	15.3	15.8	3.4%	39.3%	15.1	14.3	13.5	-5.2%	30.0%
Acquisition of assets	(0.4)	(0.4)	(0.4)	(0.2)	-18.9%	100.0%	(0.8)	(0.8)	(0.8)	60.7%	100.0%
Investments	–	–	0.2	–	–	0.1%	–	–	–	–	–
Receivables and prepayments	1.5	4.7	2.3	2.4	17.2%	7.3%	2.5	2.6	0.0	-78.5%	3.9%
Cash and cash equivalents	27.5	13.2	16.9	29.0	1.8%	53.3%	29.6	32.6	38.4	9.9%	66.0%
Total assets	43.3	33.4	34.6	47.2	2.9%	100.0%	47.2	49.5	51.9	3.3%	100.0%
Accumulated surplus/(deficit)	29.6	29.5	30.3	29.3	-0.3%	76.6%	29.3	29.3	29.5	0.2%	60.0%
Trade and other payables	12.0	2.4	2.3	15.8	9.6%	18.7%	15.7	18.0	20.0	8.3%	35.4%
Provisions	1.7	1.5	2.0	2.1	6.5%	4.7%	2.2	2.3	2.4	4.7%	4.6%
Total equity and liabilities	43.3	33.4	34.6	47.2	2.9%	100.0%	47.2	49.5	51.9	3.3%	100.0%

Personnel information

Table 39.55 National Consumer Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average salary level/ Total (%)										
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate																				
		2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27													
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost											
National Consumer Commission		79	79	79	46.4	0.6	79	50.9	0.6	79	50.9	0.6	79	50.9	0.6	79	50.9	0.6	79	50.9	0.6	79	50.9	0.6	–	100.0%		
Salary level																												
1 – 6	30	30	30	8.7	0.3	30	9.0	0.3	30	9.0	0.3	30	9.0	0.3	30	9.0	0.3	30	9.0	0.3	30	9.0	0.3	30	9.0	0.3	–	38.0%
7 – 10	21	21	21	10.1	0.5	21	10.7	0.5	21	10.7	0.5	21	10.7	0.5	21	10.7	0.5	21	10.7	0.5	21	10.7	0.5	21	10.7	0.5	–	26.6%
11 – 12	13	13	13	10.1	0.8	13	10.7	0.8	13	10.7	0.8	13	10.7	0.8	13	10.7	0.8	13	10.7	0.8	13	10.7	0.8	13	10.7	0.8	–	16.5%
13 – 16	15	15	15	17.4	1.2	15	20.5	1.4	15	20.5	1.4	15	20.5	1.4	15	20.5	1.4	15	20.5	1.4	15	20.5	1.4	15	20.5	1.4	–	19.0%

1. Rand million.

National Consumer Tribunal

Selected performance indicators

Table 39.56 National Consumer Tribunal performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Average number of days from the date of complete filing of debt rearrangement agreement to date of issuing order to filing parties per year	Adjudication	Priority 1: A capable, ethical and developmental state	70	65	60	55	50	50	50
Average number of days from the date of close of pleadings of non-debt rearrangement agreement to the date of issuing notice of set down to filing parties per year	Adjudication		15	15	15	15	15	15	15
Average number of days from date of final adjudication of non-debt rearrangement agreement to date of issuing judgment to filing parties per year	Adjudication		20	20	20	20	20	20	20

Entity overview

The National Consumer Tribunal was established in terms of the National Credit Act (2005) as an independent adjudicative entity. It is mandated to review decisions made by the National Credit Regulator and the National Consumer Commission, and adjudicate applications and referrals in terms of the National Credit Act (2005) and the Consumer Protection Act (2008).

Various parties bring cases before the tribunal, including the National Credit Regulator, the National Consumer Commission, consumers, credit providers, debt counsellors and credit bureaus. The tribunal may impose remedies and/or administrative penalties, as provided for in the acts. Over the medium term, the tribunal will spend most of its budget on adjudicating cases and improving efficiency by aiming to reduce the average number of days it takes to issue orders to filing parties from 55 in 2023/24 to 50 in 2026/27.

Due to the nature of the tribunal's work, compensation of employees accounts for an estimated 71.3 per cent (R160.9 million) of its total budget. Expenditure is expected to increase at an average annual rate of 3 per cent,

from R70.8 million in 2023/24 to R77.4 million in 2026/27. The tribunal expects to derive 73.3 per cent (R161.3 million) of its revenue over the medium term through transfers from the department. Revenue is set to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.57 National Consumer Tribunal expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	29.9	37.3	37.2	37.8	8.2%	54.8%	38.5	40.9	41.1	2.8%	54.0%
Adjudication	23.8	30.7	29.1	32.9	11.4%	44.7%	32.5	33.2	36.3	3.4%	46.0%
Digital enablement	–	1.3	–	–	–	0.5%	–	–	–	–	–
Total	53.7	69.4	66.3	70.8	9.6%	100.0%	71.0	74.1	77.4	3.0%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.58 National Consumer Tribunal statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	11.3	16.1	18.3	17.1	14.7%	22.9%	19.0	20.4	21.9	8.5%	26.7%
Sale of goods and services other than capital assets	9.5	13.4	15.6	16.1	19.0%	19.9%	17.4	18.7	20.1	7.8%	24.6%
Other non-tax revenue	1.8	2.7	2.7	1.1	-16.2%	3.0%	1.6	1.7	1.8	18.7%	2.1%
Transfers received	47.5	53.5	54.8	53.6	4.1%	77.1%	52.0	53.7	55.6	1.2%	73.3%
Total revenue	58.8	69.6	73.0	70.8	6.3%	100.0%	71.0	74.1	77.4	3.0%	100.0%
Expenses											
Current expenses	53.7	69.4	66.3	70.8	9.6%	100.0%	71.0	74.1	77.4	3.0%	100.0%
Compensation of employees	34.8	45.8	45.8	48.2	11.5%	67.0%	50.5	54.5	56.0	5.1%	71.3%
Goods and services	17.9	22.7	20.5	22.1	7.4%	32.0%	20.5	19.6	21.4	-1.1%	28.5%
Depreciation	1.1	0.8	0.0	0.4	-27.4%	0.9%	0.1	0.1	0.1	-45.9%	0.2%
Total expenses	53.7	69.4	66.3	70.8	9.6%	100.0%	71.0	74.1	77.4	3.0%	100.0%
Surplus/(Deficit)	5.1	–	6.8	–	-100.0%	–	–	–	–	–	–
Cash flow statement											
Cash flow from operating activities	8.9	4.9	8.2	0.1	-80.8%	100.0%	0.1	0.1	0.1	1.0%	100.0%
Receipts											
Non-tax receipts	11.5	16.1	18.9	16.8	13.6%	23.0%	19.0	20.4	21.9	9.2%	26.6%
Sales of goods and services other than capital assets	10.2	15.1	17.1	16.1	16.4%	21.2%	17.4	18.7	20.1	7.8%	24.6%
Other sales	0.5	1.7	0.8	–	-100.0%	1.1%	–	–	–	–	–
Other tax receipts	1.3	1.0	1.8	0.7	-17.3%	1.8%	1.6	1.7	1.8	35.3%	2.0%
Transfers received	47.5	53.5	54.8	53.6	4.1%	77.0%	52.0	53.7	55.6	1.2%	73.4%
Total receipts	58.9	69.6	73.7	70.4	6.1%	100.0%	71.0	74.1	77.4	3.2%	100.0%
Payment											
Current payments	50.1	64.7	65.4	70.3	12.0%	100.0%	71.0	74.1	77.4	3.2%	100.0%
Compensation of employees	33.0	42.7	46.4	48.2	13.5%	67.8%	50.5	54.5	56.0	5.1%	71.4%
Goods and services	17.1	22.0	19.1	22.1	9.0%	32.2%	20.5	19.6	21.4	-1.1%	28.6%
Total payments	50.1	64.7	65.4	70.3	12.0%	100.0%	71.0	74.1	77.4	3.2%	100.0%
Net cash flow from investing activities	(0.2)	(3.9)	(1.6)	(0.4)	25.3%	100.0%	(0.5)	(0.5)	(0.5)	9.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.1)	(3.3)	(1.6)	(0.2)	34.9%	64.3%	(0.3)	(0.3)	(0.3)	25.5%	54.7%
Acquisition of software and other intangible assets	(0.1)	(0.7)	–	(0.2)	20.0%	35.7%	(0.2)	(0.2)	(0.2)	-5.9%	45.3%
Net cash flow from financing activities	(0.2)	–	–	–	-100.0%	–	–	–	–	–	–
Repayment of finance leases	(0.2)	–	–	–	-100.0%	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	8.5	1.0	6.7	(0.3)	-134.3%	6.7%	(0.4)	(0.4)	(0.5)	10.6%	100.0%

Table 39.58 National Consumer Tribunal statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Carrying value of assets of which:	2.9	5.8	6.0	4.9	18.7%	25.8%	4.6	3.3	2.1	-24.6%	29.1%
Acquisition of assets	(0.1)	(3.3)	(1.6)	(0.2)	34.9%	100.0%	(0.3)	(0.3)	(0.3)	25.5%	100.0%
Inventory	0.1	0.1	0.1	0.0	-21.2%	0.4%	0.1	0.0	-	-100.0%	0.2%
Receivables and prepayments	0.8	1.9	0.9	0.0	-62.5%	3.9%	1.3	1.1	0.9	181.3%	6.2%
Cash and cash equivalents	14.9	15.9	22.5	6.5	-24.0%	69.9%	8.8	10.6	7.3	3.8%	64.4%
Total assets	18.7	23.6	29.5	11.5	-14.8%	100.0%	14.7	15.0	10.3	-3.6%	100.0%
Accumulated surplus/(deficit)	12.0	12.3	19.0	-	-100.0%	45.2%	-	-	-	-	-
Trade and other payables	6.1	3.9	6.3	6.1	-0.4%	30.8%	7.2	6.2	4.0	-13.2%	45.3%
Provisions	0.5	7.4	4.2	5.5	116.8%	24.0%	7.5	8.8	6.4	5.3%	54.7%
Total equity and liabilities	18.7	23.6	29.5	11.5	-14.8%	100.0%	14.7	15.0	10.3	-3.6%	100.0%

Personnel information

Table 39.59 National Consumer Tribunal personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
National Consumer Tribunal		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	63	63	45.8	0.7	56	48.2	0.9	64	50.5	0.8	64	54.5	0.9	58	56.0	1.0	1.2%	100.0%	
1 – 6	8	8	8	4.8	0.6	8	5.1	0.6	11	5.6	0.5	11	6.0	0.5	11	6.5	0.6	11.2%	16.9%
7 – 10	40	40	40	18.7	0.5	37	23.3	0.6	42	25.1	0.6	42	27.1	0.6	36	26.4	0.7	-0.9%	64.8%
11 – 12	4	4	4	4.8	1.2	4	5.0	1.3	4	5.5	1.4	4	6.0	1.5	4	6.5	1.6	-	6.6%
13 – 16	11	11	11	17.5	1.6	7	14.7	2.1	7	14.2	2.0	7	15.4	2.2	7	16.6	2.4	-	11.6%

1. Rand million.

National Credit Regulator

Selected performance indicators

Table 39.60 National Credit Regulator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTEF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of consumer awareness activities conducted on credit marketing practices per year	Improved regulatory environment through consumer education and registrations of entities/persons	Priority 7: A better Africa and world	120	120	130	140	150	160	160
Number of investigations conducted on credit providers related to the total cost of credit to ensure compliance with regulations per year	Enforcement of the National Credit Act (2005)		326	462	440	460	480	500	500
Percentage of enforcement action taken on noncompliance investigations related to reckless lending per year	Enforcement of the National Credit Act (2005)		87% (378/ 430)	96% (474/ 490)	96% (343/ 356)	82%	84%	86%	86%

Table 39.60 National Credit Regulator performance indicators by programme/objective/activity and related priority (continued)

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of investigations conducted on credit providers related to reckless lending per year	Enforcement of the National Credit Act (2005)		378	490	400	410	420	430	430
Percentage of enforcement action taken on investigations into identified noncompliance by credit bureaus per year	Enforcement of the National Credit Act (2005)		– ¹	100% (3)	– ¹	80%	85%	85%	85%

1. As all credit bureaus were found to be compliant, no enforcement action was required.

Entity overview

The National Credit Regulator was established in terms of the National Credit Act (2005) and is responsible for the regulation of the South African credit industry. It is mandated to promote the development of an accessible credit market, particularly to address the needs of historically disadvantaged people, low-income individuals, and remote, isolated or low-density communities.

Over the medium term, the regulator will continue carrying out education, research and policy development; registering industry participants; investigating complaints; and enforcing the National Credit Act (2005). Accordingly, it plans to: conduct 1 480 investigations into the cost of credit and take enforcement action in 86 per cent of cases where noncompliance is detected; conduct 1 280 investigations into reckless lending and/or collection of prescribed debt and take enforcement action in 85 per cent of cases where noncompliance is detected; and conduct 15 investigations into the removal of debt records and take enforcement action in 86 per cent of cases where noncompliance is detected. It also plans to evaluate all annual compliance reports submitted by credit bureaus and certified by independent auditors and take enforcement action in 86 per cent of cases where noncompliance is detected.

To enable the regulator to meet these targets, expenditure is expected to increase at an average annual rate of 4.9 per cent, from R141.7 million in 2023/24 to R163.7 million in 2026/27. Spending on compensation of employees accounts for an estimated 60.1 per cent (R278.5 million) of total expenditure over the medium term. The regulator plans to conduct 470 public awareness activities over the period ahead to encourage unregistered credit providers to register in terms of the National Credit Act (2005). This is set to drive an increase in spending on goods and services at an average annual rate of 8.4 per cent, from R48.3 million in 2023/24 to R61.5 million in 2026/27. Accordingly, revenue from registration fees is expected to increase at an average annual rate of 12 per cent, from R51.5 million in 2023/24 to R72.5 million in 2026/27. The regulator expects to derive 53.9 per cent (R245.2 million) of its revenue over the MTEF period through transfers from the department and the remainder through registration fees.

Programmes/Objectives/Activities

Table 39.61 National Credit Regulator expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	48.2	54.9	62.3	53.9	3.8%	41.6%	60.3	66.9	70.3	9.2%	41.1%
Improved regulatory environment through consumer education and registrations of entities/persons	5.6	22.2	20.0	41.5	94.7%	16.6%	38.9	39.5	45.1	2.8%	27.1%
Enforcement of National Credit Act (2005)	43.9	51.9	48.9	46.3	1.8%	36.3%	48.8	50.6	48.3	1.4%	31.9%
Continually enhance the consumer credit market regulatory framework	8.0	–	–	–	-100.0%	1.6%	–	–	–	–	–
Registration of entities or persons	19.5	–	–	–	-100.0%	3.9%	–	–	–	–	–
Total	125.2	128.9	131.2	141.7	4.2%	100.0%	148.0	157.1	163.7	4.9%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.62 National Credit Regulator statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	66.5	49.9	51.8	57.6	-4.7%	41.4%	68.9	75.4	79.2	11.2%	46.1%
Sale of goods and services other than capital assets	47.4	44.0	44.8	51.5	2.8%	34.5%	62.6	68.8	72.5	12.0%	41.9%
Other non-tax revenue	19.2	5.8	7.0	6.0	-31.9%	7.0%	6.3	6.6	6.7	3.7%	4.2%
Transfers received	71.3	82.6	83.2	81.5	4.6%	58.6%	79.1	81.7	84.5	1.2%	53.9%
Total revenue	137.8	132.5	135.0	139.1	0.3%	100.0%	148.0	157.1	163.7	5.6%	100.0%
Expenses											
Current expenses	125.2	128.9	131.2	141.7	4.2%	100.0%	148.0	157.1	163.7	4.9%	100.0%
Compensation of employees	76.5	77.1	79.6	87.5	4.6%	60.8%	91.4	91.4	95.7	3.0%	60.1%
Goods and services	41.7	45.2	44.8	48.3	5.0%	34.1%	50.6	58.5	61.5	8.4%	35.8%
Depreciation	7.0	6.6	6.8	5.9	-5.8%	5.0%	5.9	7.2	6.4	3.2%	4.2%
Total expenses	125.2	128.9	131.2	141.7	4.2%	100.0%	148.0	157.1	163.7	4.9%	100.0%
Surplus/(Deficit)	12.6	3.6	3.8	(2.5)	-158.3%		–	–	–	-100.0%	
Cash flow statement											
Cash flow from operating activities	12.2	15.6	22.8	8.4	-11.6%	100.0%	11.4	11.9	11.6	11.4%	100.0%
Receipts											
Non-tax receipts	50.4	48.8	46.8	54.3	2.6%	36.8%	56.7	61.7	64.2	5.7%	39.0%
Sales of goods and services other than capital assets	48.0	44.5	43.1	51.5	2.4%	34.4%	53.8	58.7	61.0	5.8%	37.0%
Other tax receipts	2.3	4.3	3.7	2.8	5.9%	2.4%	2.9	3.0	3.2	4.5%	2.0%
Transfers received	71.3	82.6	83.2	81.5	4.6%	58.7%	79.1	81.7	84.5	1.2%	53.9%
Financial transactions in assets and liabilities	17.5	1.0	2.7	3.3	-42.9%	4.4%	12.2	13.7	15.0	66.2%	7.1%
Total receipts	139.1	132.5	132.8	139.1	–	100.0%	148.0	157.1	163.7	5.6%	100.0%
Payment											
Current payments	126.7	116.7	110.0	130.5	1.0%	99.9%	136.3	144.9	152.0	5.2%	99.9%
Compensation of employees	83.7	79.4	79.0	87.5	1.5%	68.2%	91.4	91.4	96.0	3.1%	65.0%
Goods and services	43.0	37.2	31.1	42.9	–	31.7%	44.9	53.4	56.0	9.3%	34.8%
Transfers and subsidies	0.2	0.2	–	0.2	4.9%	0.1%	0.3	0.3	–	-100.0%	0.1%
Total payments	127.0	116.9	110.0	130.7	1.0%	100.0%	136.5	145.1	152.0	5.2%	100.0%
Net cash flow from investing activities	(9.9)	(9.7)	(6.2)	(10.9)	3.4%	100.0%	(11.4)	(11.9)	(11.6)	2.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(5.2)	(5.4)	(1.7)	(2.4)	-23.3%	39.3%	(2.5)	(2.6)	(1.9)	-7.5%	20.3%
Acquisition of software and other intangible assets	(4.7)	(4.2)	(4.6)	(8.6)	22.6%	60.7%	(8.9)	(9.3)	(9.8)	4.4%	79.7%
Net increase/(decrease) in cash and cash equivalents	2.3	5.9	16.5	(2.5)	-203.2%	4.3%	0.0	0.0	0.0	-101.8%	100.0%

Table 39.62 National Credit Regulator statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million												
Carrying value of assets		15.4	19.1	17.8	28.7	23.0%	20.6%	29.0	30.3	31.7	3.3%	27.2%
of which:												
Acquisition of assets		(5.2)	(5.4)	(1.7)	(2.4)	-23.3%	100.0%	(2.5)	(2.6)	(1.9)	-7.5%	100.0%
Receivables and prepayments		1.5	1.5	3.7	2.9	25.0%	2.4%	3.8	3.9	4.1	12.5%	3.3%
Cash and cash equivalents		68.0	73.9	90.5	71.1	1.5%	77.1%	75.0	78.4	82.0	4.9%	69.5%
Total assets		84.9	94.5	112.0	102.7	6.5%	100.0%	107.8	112.6	117.8	4.7%	100.0%
Accumulated surplus/(deficit)		40.3	43.8	47.6	43.8	2.9%	44.7%	43.8	43.8	45.8	1.5%	40.3%
Deferred income		-	3.5	4.2	-	-	1.9%	-	-	-	-	-
Trade and other payables		40.0	46.7	57.8	48.3	6.5%	48.8%	53.4	57.8	60.5	7.8%	49.8%
Provisions		4.7	0.5	2.4	10.6	31.0%	4.6%	10.5	11.0	11.5	2.8%	9.9%
Total equity and liabilities		84.9	94.5	112.0	102.7	6.5%	100.0%	107.8	112.6	117.8	4.7%	100.0%

Personnel information

Table 39.63 National Credit Regulator personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average: salary level/ Total (%)					
		Actual			Revised estimate			Medium-term expenditure estimate											
Number of funded posts	Number of approved establishment posts	2022/23		2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
National Credit Regulator	189	192	161	79.6	0.5	189	87.5	0.5	190	91.4	0.5	191	91.4	0.5	192	95.7	0.5	0.5%	100.0%
1 – 6	64	64	34	5.0	0.1	64	14.3	0.2	65	14.2	0.2	65	10.0	0.2	65	10.5	0.2	0.5%	34.0%
7 – 10	100	100	76	25.9	0.3	100	43.2	0.4	100	44.0	0.4	100	44.9	0.4	100	47.1	0.5	-	52.5%
11 – 12	10	11	24	19.0	0.8	10	11.7	1.2	10	11.8	1.2	10	12.7	1.3	10	13.3	1.3	-	5.2%
13 – 16	13	15	25	22.2	0.9	13	15.1	1.2	13	15.4	1.2	14	17.6	1.3	15	18.3	1.2	4.9%	7.2%
17 – 22	2	2	2	7.5	3.7	2	3.3	1.6	2	6.0	3.0	2	6.3	3.1	2	6.5	3.2	-	1.0%

1. Rand million.

National Empowerment Fund

Selected performance indicators

Table 39.64 National Empowerment Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of approvals by uMnotho Fund per year	Fund management	Priority 2: Economic transformation and job creation	R129m	R282m	R323m	R387m	R344m	R301m	R301m
Value of approvals by iMbewu Fund per year	Fund management		R135m	R216m	R240m	R288m	R256m	R224m	R224m
Value of approvals by Rural, Township and Community Development Fund per year	Fund management		R37m	R102m	R98m	R117m	R104m	R91m	R91m
Value of approvals by Strategic Projects Fund per year	Fund management		R29m	- ¹	R90m	R108m	R96m	R84m	R84m
Value of approvals by Women Empowerment Fund per year	Fund management		R140m	R200m	R250m	R300m	R300m	R175m	R175m
Job opportunities supported per year	Fund management		1 428	3 456	4 154	4 985	3 323	2 809	2 809

1. Indicator discontinued and reintroduced the following year.

Entity overview

The National Empowerment Fund was established in terms of the National Empowerment Fund Act (1998) to promote and facilitate black economic empowerment and economic transformation. In providing financial and non-financial support to black businesses and structuring accessible retail savings products for black people, the fund is mandated to implement the codes of good practice for black economic empowerment. Funding is disbursed to beneficiaries through 5 core divisions: small, medium and micro enterprises (SMMEs); rural development; venture capital; corporate finance; and women's empowerment.

Over the medium term, the fund will focus on supporting businesses in priority sectors such as manufacturing, agro-processing, minerals beneficiation, infrastructure and tourism. As most businesses have recovered from the impact of the COVID-19 pandemic, funding approvals are projected to decrease from R1.2 billion in 2023/24 to R875 million in 2026/27. This is attributable to reduced allocations to the uMnotho Fund, the iMbewu Fund, the Rural, Township and Community Development Fund, the Strategic Projects Fund and the Women Empowerment Fund due to the high impairment rate. As a result, the number of job opportunities supported is expected to decrease from 4 985 in 2023/24 to 2 809 in 2026/27.

Expenditure is expected to decrease at an average annual rate of 1.5 per cent, from R429.3 million in 2023/24 to R410.5 million in 2026/27, mainly as a result of an anticipated decrease in spending on travel and related costs due to a decrease in approvals. Spending on compensation of employees constitutes an estimated 64 per cent (R837.4 million) of total expenditure, increasing at an average annual rate of 6.6 per cent. The entity derives revenue mainly through interest and dividends. Revenue is expected to decrease nominally at an average annual rate of 1.9 per cent, from R435.8 million in 2023/24 to R410.9 million in 2026/27, driven by the expected decrease in lending activities.

Programmes/Objectives/Activities

Table 39.65 National Empowerment Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Administration	461.2	780.1	364.1	429.3	-2.4%	100.0%	442.1	405.0	410.5	-1.5%	100.0%
Total	461.2	780.1	364.1	429.3	-2.4%	100.0%	442.1	405.0	410.5	-1.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.66 National Empowerment Fund statements of financial performance, cash flow and financial position

Statement of financial performance	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Revenue											
Non-tax revenue	526.2	1 391.1	(207.7)	415.8	-7.5%	-71.0%	410.0	375.2	350.9	-5.5%	91.4%
Other non-tax revenue	526.2	1 391.1	(207.7)	415.8	-7.5%	-71.0%	410.0	375.2	350.9	-5.5%	91.4%
Transfers received	179.1	602.8	247.4	20.0	-51.8%	171.0%	35.0	30.0	60.0	44.2%	8.6%
Total revenue	705.3	1 993.9	39.7	435.8	-14.8%	100.0%	445.0	405.2	410.9	-1.9%	100.0%
Expenses											
Current expenses	461.2	697.2	316.3	429.3	-2.4%	94.1%	442.1	405.0	410.5	-1.5%	100.0%
Compensation of employees	192.0	202.9	203.0	240.1	7.7%	44.8%	267.7	279.0	290.7	6.6%	64.0%
Goods and services	266.9	491.8	110.9	185.9	-11.4%	48.7%	170.5	122.0	115.6	-14.6%	35.0%
Depreciation	2.4	2.5	2.5	3.3	12.2%	0.6%	3.9	4.1	4.2	8.2%	0.9%
Transfers and subsidies	-	82.9	47.7	-	-	5.9%	-	-	-	-	-
Total expenses	461.2	780.1	364.1	429.3	-2.4%	100.0%	442.1	405.0	410.5	-1.5%	100.0%
Surplus/(Deficit)	244.1	1 213.8	(324.4)	6.5	-70.1%		2.9	-	-	-100.0%	

Table 39.66 National Empowerment Fund statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Cash flow statement											
Cash flow from operating activities	(62.7)	(227.2)	(45.8)	(148.0)	33.1%	100.0%	(179.6)	(204.9)	(230.0)	15.8%	100.0%
Receipts											
Non-tax receipts	131.5	137.3	230.2	165.0	7.9%	84.8%	163.3	151.6	143.6	-4.5%	92.5%
Other tax receipts	131.5	137.3	230.2	165.0	7.9%	84.8%	163.3	151.6	143.6	-4.5%	92.5%
Financial transactions in assets and liabilities	60.9	7.9	13.5	36.9	-15.4%	15.2%	11.5	5.1	3.0	-56.7%	7.5%
Total receipts	192.4	145.2	243.7	201.8	1.6%	100.0%	174.9	156.7	146.6	-10.1%	100.0%
Payment											
Current payments	255.1	372.4	289.5	349.8	11.1%	100.0%	354.5	361.6	376.5	2.5%	100.0%
Compensation of employees	192.0	202.9	203.0	240.1	7.7%	67.1%	267.7	279.0	290.7	6.6%	74.6%
Goods and services	63.1	169.4	86.5	109.8	20.2%	32.9%	86.8	82.6	85.9	-7.9%	25.4%
Total payments	255.1	372.4	289.5	349.8	11.1%	100.0%	354.5	361.6	376.5	2.5%	100.0%
Net cash flow from advancing activities (financial institutions only)	113.6	1 788.0	(391.9)	190.0	18.7%	100.0%	(577.6)	282.9	322.5	19.3%	100.0%
Disbursements and other payments	(445.8)	(932.6)	(1 071.5)	(480.0)	2.5%	-106.0%	(1 188.1)	(420.0)	(420.0)	-4.4%	-81.4%
Repayments and other receipts	559.4	2 720.6	679.5	670.0	6.2%	206.0%	610.5	702.9	742.5	3.5%	181.4%
Net cash flow from investing activities	(2.3)	(3.6)	(0.9)	(2.6)	3.8%	100.0%	(54.5)	(2.8)	(5.7)	29.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	(2.5)	(3.6)	(0.9)	(2.6)	1.4%	101.8%	(54.5)	(2.8)	(2.2)	-5.4%	84.6%
Acquisition of software and other intangible assets	-	-	-	-	-	-	-	-	(3.5)	-	15.4%
Other flows from investing activities	0.2	-	-	-	-100.0%	-1.8%	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	48.5	1 557.3	(438.6)	39.4	-6.7%	24.7%	(811.7)	75.3	86.8	30.1%	100.0%
Statement of financial position											
Carrying value of assets of which:	3.6	4.7	3.1	5.7	16.2%	0.1%	58.3	61.1	63.3	123.5%	0.9%
Acquisition of assets	(2.5)	(3.6)	(0.9)	(2.6)	1.4%	100.0%	(54.5)	(2.8)	(2.2)	-5.4%	100.0%
Investments	1 255.0	2 327.3	1 657.6	2 129.5	19.3%	29.7%	1 664.8	1 666.6	1 667.2	-7.8%	31.8%
Loans	1 834.7	1 913.4	1 991.8	2 093.4	4.5%	32.7%	1 899.5	1 689.8	1 672.8	-7.2%	32.8%
Receivables and prepayments	17.1	49.3	48.8	15.4	-3.4%	0.5%	15.4	15.4	15.4	-	0.3%
Cash and cash equivalents	1 468.0	3 025.3	2 586.7	2 143.1	13.4%	37.0%	1 758.6	1 833.9	1 920.8	-3.6%	34.2%
Total assets	4 578.5	7 319.9	6 287.9	6 387.1	11.7%	100.0%	5 396.8	5 267.0	5 339.5	-5.8%	100.0%
Accumulated surplus/(deficit)	1 424.8	2 638.7	2 314.3	2 320.8	17.7%	35.1%	2 319.6	2 319.8	2 320.2	-	41.7%
Capital and reserves	2 468.4	2 468.4	2 468.4	2 468.4	-	41.4%	2 468.4	2 468.4	2 468.4	-	44.4%
Capital reserve fund	601.3	2 125.3	1 419.2	1 508.2	35.9%	22.1%	589.6	459.6	531.8	-29.4%	13.3%
Trade and other payables	74.7	78.3	76.8	80.5	2.5%	1.3%	9.9	9.9	9.9	-50.3%	0.5%
Derivatives financial instruments	9.2	9.2	9.2	9.2	-	0.2%	9.2	9.2	9.2	-	0.2%
Total equity and liabilities	4 578.5	7 319.9	6 287.9	6 387.1	11.7%	100.0%	5 396.8	5 267.0	5 339.6	-5.8%	100.0%

Personnel information

Table 39.67 National Empowerment Fund personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
National Empowerment Fund		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	207	174	207	203.0	1.0	207	240.1	1.2	207	267.7	1.3	207	279.0	1.3	207	290.7	1.4	-	100.0%
1 – 6	36	36	36	8.9	0.2	36	10.3	0.3	36	10.4	0.3	36	10.9	0.3	36	11.3	0.3	-	17.4%
7 – 10	71	71	71	49.7	0.7	71	57.3	0.8	71	58.1	0.8	71	60.5	0.9	71	63.0	0.9	-	34.3%
11 – 12	29	29	29	34.9	1.2	29	40.3	1.4	29	40.8	1.4	29	42.5	1.5	29	44.3	1.5	-	14.0%
13 – 16	67	34	67	92.8	1.4	67	112.9	1.7	67	138.9	2.1	67	144.7	2.2	67	150.8	2.3	-	32.4%
17 – 22	4	4	4	16.7	4.2	4	19.3	4.8	4	19.5	4.9	4	20.4	5.1	4	21.2	5.3	-	1.9%

1. Rand million.

National Gambling Board

Selected performance indicators

Table 39.68 National Gambling Board performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of broad-based public education interventions conducted on the risks and socioeconomic impact of gambling per year	Corporate services and research	Priority 1: A capable, ethical and developmental state	10	10	10	76	30	30	30
Number of reports on the gambling sector's performance submitted to the accounting authority per year	Gaming control and compliance		5	4	5	4	4	4	4
Number of economic analysis and research reports on the impact of gambling submitted to the accounting authority per year	Gaming control and compliance		4	3	4	1	1	1	1
Number of reports on advice provided in terms of section 65 of the National Gambling Act (2004) submitted to the accounting authority per year	Gaming control and compliance		5	5	5	1	1	1	1
Percentage uptime on functional national registers per year (hours)	Gaming control and compliance		100% (8 760)	100% (8 760)	95% (8 322/8 760)	95%	95%	95%	95%

Entity overview

The National Gambling Board was established in terms of the National Gambling Act (2004). It is mandated to maintain a legal, safe and crime-free gambling environment and protect gamblers from exploitation. The board's ongoing focus is on monitoring the socioeconomic patterns of gambling activities; conducting research on the impact of addictive and compulsive gambling; maintaining a national central electronic monitoring system, a national registry of gambling machines and devices, and other prescribed national registers; and conducting public education and awareness campaigns on the dangers of gambling.

Over the medium term, the board will focus on finalising policies and regulations intended to establish uniform norms and standards for the gambling industry across all spheres of government. In an effort to promote responsible gambling, the board plans to intensify public awareness about its risks and socioeconomic impact by conducting 90 broad-based public educational interventions across the country over the period ahead. Through the board's licensing regime, the board aims to promote the economic participation of historically disadvantaged individuals in the mainstream gambling industry by assessing the level of their participation.

Expenditure is expected to increase at an average annual rate of 2.6 per cent, from R287.5 million in 2023/24 to R310.3 million in 2026/27. Spending on goods and services accounts for 79 per cent (R717.3 million) of total expenditure over the medium term, mainly driven by management fees for the national central electronic monitoring system. The board expects to generate 85.2 per cent (R776 million) of its revenue over the medium term from the national central electronic monitoring system and the remainder through transfers from the department. Revenue is expected to increase in line with spending.

Programmes/Objectives/Activities**Table 39.69 National Gambling Board expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	19.9	17.8	18.9	18.9	-1.7%	8.0%	15.3	17.5	18.4	-0.9%	5.9%
Corporate services and research	14.8	212.6	36.8	46.6	46.6%	31.8%	50.0	47.9	48.0	1.0%	16.1%
Gaming control and compliance	8.3	7.6	220.1	222.0	199.5%	41.2%	226.1	228.3	234.7	1.9%	76.0%
Gaming control and research	137.1	-	-	-	-100.0%	19.0%	8.0	8.6	9.2	-	2.1%
Total	180.1	238.0	275.8	287.5	16.9%	100.0%	299.4	302.2	310.3	2.6%	100.0%

Statements of financial performance, cash flow and financial position**Table 39.70 National Gambling Board statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	150.6	224.0	253.5	253.0	18.9%	86.2%	264.8	266.5	273.1	2.6%	88.3%
Sale of goods and services other than capital assets	146.1	221.0	247.3	244.4	18.7%	84.0%	255.5	257.0	263.5	2.5%	85.2%
Other non-tax revenue	4.6	2.9	6.2	8.6	23.6%	2.2%	9.3	9.5	9.6	3.8%	3.1%
Transfers received	31.0	35.9	36.5	33.2	2.2%	13.8%	34.6	35.8	37.2	3.9%	11.7%
Total revenue	181.6	259.9	290.0	286.2	16.4%	100.0%	299.4	302.2	310.3	2.7%	100.0%
Expenses											
Current expenses	180.1	238.0	275.8	287.5	16.9%	100.0%	299.4	302.2	310.3	2.6%	100.0%
Compensation of employees	38.0	37.5	41.3	55.0	13.1%	17.7%	59.7	60.8	65.7	6.1%	20.1%
Goods and services	138.9	197.3	231.9	230.2	18.3%	81.0%	237.8	238.2	241.4	1.6%	79.0%
Depreciation	3.2	3.3	2.6	2.3	-9.8%	1.2%	1.9	3.2	3.2	11.2%	0.9%
Total expenses	180.1	238.0	275.8	287.5	16.9%	100.0%	299.4	302.2	310.3	2.6%	100.0%
Surplus/(Deficit)	1.6	21.9	14.2	(1.3)	-193.3%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	1.3	31.0	23.7	4.6	52.3%	100.0%	0.4	0.7	0.5	-52.5%	100.0%
Receipts											
Non-tax receipts	147.8	222.5	255.2	253.0	19.6%	86.1%	264.8	266.5	273.1	2.6%	88.3%
Sales of goods and services other than capital assets	141.8	220.0	249.7	244.4	19.9%	83.8%	255.5	257.0	263.5	2.5%	85.2%
Other tax receipts	6.0	2.5	5.6	8.6	12.7%	2.3%	9.3	9.5	9.6	3.8%	3.1%
Transfers received	31.0	35.9	36.5	33.2	2.2%	13.8%	34.6	35.8	37.2	3.9%	11.7%
Financial transactions in assets and liabilities	-	0.6	-	-	-	0.1%	-	-	-	-	-
Total receipts	178.8	259.0	291.7	286.2	17.0%	100.0%	299.4	302.2	310.3	2.7%	100.0%
Payment											
Current payments	177.5	228.0	268.0	281.6	16.6%	100.0%	299.0	301.5	309.8	3.2%	100.0%
Compensation of employees	38.1	37.9	39.6	50.0	9.5%	17.7%	59.7	60.8	65.7	9.5%	19.8%
Goods and services	139.4	190.1	228.5	231.6	18.4%	82.3%	239.3	240.7	244.1	1.8%	80.2%
Total payments	177.5	228.0	268.0	281.6	16.6%	100.0%	299.0	301.5	309.8	3.2%	100.0%
Net cash flow from investing activities	(1.6)	(1.0)	-	(0.8)	-21.2%	-	(0.4)	(0.7)	(0.5)	-17.5%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.2)	(0.7)	-	(0.5)	-24.8%	-	(0.4)	(0.5)	(0.5)	-3.5%	83.5%
Acquisition of software and other intangible assets	(0.5)	(0.3)	-	(0.3)	-13.3%	-	-	(0.2)	-	-100.0%	16.5%
Net cash flow from financing activities	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Deferred income	0.3	-	-	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(0.1)	30.0	23.7	3.8	-444.5%	5.6%	0.1	0.0	0.0	-78.2%	100.0%
Statement of financial position											
Carrying value of assets	9.1	6.9	6.9	6.7	-9.9%	7.2%	6.3	6.0	5.6	-5.8%	4.6%
<i>of which:</i>											
Acquisition of assets	(1.2)	(0.7)	-	(0.5)	-24.8%	-	(0.4)	(0.5)	(0.5)	-3.5%	100.0%
Inventory	0.0	0.0	0.0	0.0	-	-	0.0	0.0	0.0	-	-
Receivables and prepayments	18.9	19.8	16.7	16.1	-5.3%	17.1%	16.7	17.7	16.2	0.1%	12.4%
Cash and cash equivalents	49.9	79.9	103.5	105.1	28.2%	75.6%	109.9	112.8	117.1	3.7%	82.9%
Total assets	78.0	106.6	127.2	127.9	17.9%	100.0%	133.0	136.6	138.9	2.8%	100.0%
Accumulated surplus/(deficit)	48.2	70.1	84.3	85.1	20.8%	65.1%	90.3	93.9	96.1	4.1%	68.1%
Trade and other payables	25.5	32.5	41.4	41.5	17.6%	32.1%	41.5	41.5	41.5	-	30.9%
Provisions	4.2	3.9	1.4	1.4	-31.1%	2.8%	1.3	1.3	1.3	-2.5%	1.0%
Total equity and liabilities	78.0	106.6	127.2	127.9	17.9%	100.0%	133.0	136.6	138.9	2.8%	100.0%

Personnel information

Table 39.71 National Gambling Board personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27		
National Gambling Board																			
Salary level	46	46	35	41.3	1.2	38	55.0	1.4	38	59.7	1.6	45	60.8	1.4	38	65.7	1.7	-	100.0%
1 – 6	7	7	3	1.1	0.4	3	1.9	0.6	3	2.1	0.7	7	2.2	0.3	3	2.4	0.8	-	9.8%
7 – 10	21	21	15	12.5	0.8	18	18.1	1.0	18	19.6	1.1	20	20.3	1.0	18	21.9	1.2	-	46.6%
11 – 12	9	9	9	10.9	1.2	9	14.4	1.6	9	15.7	1.7	9	17.0	1.9	9	18.3	2.0	-	22.8%
13 – 16	9	9	8	16.8	2.1	8	20.6	2.6	8	22.3	2.8	9	21.3	2.4	8	23.0	2.9	-	20.8%

1. Rand million.

National Lotteries Commission

Selected performance indicators

Table 39.72 National Lotteries Commission performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of operator ticket sales per year	Grant funding	Priority 2: Economic transformation and job creation	R7.1bn	R7.2bn	R7.1bn	R7.22bn	R7.3bn	R3.3bn	R4bn
Value of National Lottery Distribution Trust Fund grant commitments per year	Grant funding	Priority 6: Social cohesion and safer communities	R912m	R1.4bn	R1.2bn	R1.4bn	R1.4bn	- ¹	R0.6bn
Actual cash disbursed per year	Grant funding		R1.1bn	R1bn	R1.5bn	R500m	R500m	R300m	R100m
Value of contribution to the National Lottery Distribution Trust Fund per year	Grant funding		R1.6bn	R1.7bn	R1.6bn	R1.8bn	R1.8bn	R300m	R1.1bn

1. No grants are expected to be allocated in this year as it is the lottery licence transition period.

Entity overview

The National Lotteries Commission has a dual mandate: regulating and prohibiting unfair practices in lotteries and sports pools, and providing for matters connected with them; and ensuring that funds are distributed equitably and expeditiously to advance the socioeconomic wellbeing of communities in need.

Over the MTEF period, the commission will focus on restoring its public image, fighting corruption and strengthening its regulatory mandate. This is intended to ensure that players are protected through the regulation of lotteries and sports pools, and that charitable disbursements have positive effects on communities. The entity will focus on the award of the fourth lottery licence during the period under review as the current licensee's contract expires in May 2025. The commission plans to disburse R2 billion to beneficiaries over the medium term, significantly less than the previous MTEF period owing to the expected revenue disruption during the transition.

Expenditure is expected to increase at an average annual rate of 2.6 per cent, from R653.1 million in 2023/24 to R706.2 million in 2026/27. Compensation of employees accounts for an estimated 50.9 per cent of total spending, increasing at an average annual rate of 3.3 per cent, from R329.1 million in 2023/24 to R363.2 million in 2026/27. Revenue is expected to increase marginally over the medium term, at an average annual rate of 2.6 per cent, from R653.1 million 2023/24 to R706.2 million in 2026/27. The entity derives the bulk of its revenue from a portion of lottery ticket sales.

Programmes/Objectives/Activities**Table 39.73 National Lotteries Commission expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	501.4	523.2	443.7	601.4	6.3%	93.1%	584.9	589.2	618.4	0.9%	87.5%
Grant funding	31.3	44.6	23.0	37.1	5.8%	6.1%	43.5	44.4	46.5	7.9%	6.3%
Compliance and regulation	2.1	1.6	2.1	14.6	90.7%	0.8%	77.8	39.4	41.3	41.4%	6.2%
Total	534.7	569.5	468.8	653.1	6.9%	100.0%	706.2	672.9	706.2	2.6%	100.0%

Statements of financial performance, cash flow and financial position**Table 39.74 National Lotteries Commission statements of financial performance, cash flow and financial position**

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	3.5	4.5	4.3	5.2	14.2%	0.8%	3.7	1.1	1.1	-40.8%	0.4%
Sale of goods and services other than capital assets	2.5	2.5	2.8	2.8	3.6%	0.5%	2.8	0.5	0.5	-44.6%	0.2%
Other non-tax revenue	1.0	2.0	1.5	2.4	34.9%	0.3%	0.9	0.6	0.6	-37.0%	0.2%
Transfers received	531.3	564.9	464.5	647.9	6.8%	99.2%	702.5	671.9	705.1	2.9%	99.6%
Total revenue	534.7	569.5	468.8	653.1	6.9%	100.0%	706.2	672.9	706.2	2.6%	100.0%
Expenses											
Current expenses	534.7	569.5	468.8	653.1	6.9%	100.0%	706.2	672.9	706.2	2.6%	100.0%
Compensation of employees	311.9	312.7	278.2	329.1	1.8%	55.7%	355.0	346.5	363.2	3.3%	50.9%
Goods and services	214.8	250.2	183.9	317.2	13.9%	43.0%	344.6	319.6	335.8	1.9%	48.1%
Depreciation	8.1	6.6	6.7	6.8	-5.6%	1.3%	6.5	6.8	7.2	1.8%	1.0%
Total expenses	534.7	569.5	468.8	653.1	6.9%	100.0%	706.2	672.9	706.2	2.6%	100.0%
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	(25.0)	17.8	3.2	(1.9)	-57.5%	100.0%	0.0	(0.0)	1.9	-200.0%	100.0%
Receipts											
Non-tax receipts	0.2	0.2	0.6	0.5	25.7%	0.1%	0.5	0.5	0.5	4.5%	0.1%
Other tax receipts	0.2	0.2	0.6	0.5	25.7%	0.1%	0.5	0.5	0.5	4.5%	0.1%
Transfers received	492.9	602.0	465.0	596.3	6.5%	99.5%	625.3	654.5	685.8	4.8%	99.9%
Financial transactions in assets and liabilities	0.8	0.4	7.6	0.1	-48.6%	0.5%	0.1	0.1	0.1	4.5%	-
Total receipts	493.9	602.6	473.3	596.8	6.5%	100.0%	625.9	655.1	686.5	4.8%	100.0%
Payment											
Current payments	518.9	584.8	470.0	598.7	4.9%	100.0%	625.9	655.1	684.6	4.6%	100.0%
Compensation of employees	304.6	330.7	279.5	302.5	-0.2%	56.3%	317.7	333.6	348.6	4.8%	50.8%
Goods and services	214.2	254.1	190.5	296.2	11.4%	43.7%	308.2	321.5	336.0	4.3%	49.2%
Total payments	518.9	584.8	470.0	598.7	4.9%	100.0%	625.9	655.1	684.6	4.6%	100.0%
Net cash flow from investing activities	(6.6)	(14.1)	(1.3)	-	-100.0%	-	-	-	-	-	-
Acquisition of property, plant, equipment and intangible assets	(5.7)	(12.2)	(1.4)	-	-100.0%	-	-	-	-	-	-
Acquisition of software and other intangible assets	(1.0)	(1.9)	-	-	-100.0%	-	-	-	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	0.0	0.1	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(31.6)	3.7	1.9	(1.9)	-60.7%	-1.3%	0.0	(0.0)	1.9	-200.0%	100.0%
Statement of financial position											
Carrying value of assets of which:	200.4	209.4	203.5	203.8	0.6%	93.7%	203.8	203.8	203.8	-	93.3%
Acquisition of assets	(5.7)	(12.2)	(1.4)	-	-100.0%	-	-	-	-	-	-
Receivables and prepayments	7.1	7.0	7.3	7.0	-0.3%	3.3%	7.0	7.0	7.3	1.4%	3.2%
Cash and cash equivalents	3.4	7.1	9.1	7.1	27.9%	3.1%	7.1	7.1	9.1	8.2%	3.5%
Total assets	210.9	223.5	219.8	217.9	1.1%	100.0%	217.9	217.9	220.1	0.3%	100.0%
Finance lease	-	-	-	-	-	-	-	-	2.8	-	0.3%
Deferred income	5.4	2.9	6.1	3.3	-15.2%	2.0%	-	-	-	-100.0%	0.4%
Trade and other payables	167.7	190.2	186.2	184.2	3.2%	83.5%	187.5	187.5	188.8	0.8%	85.6%
Provisions	37.7	30.4	27.5	30.4	-7.0%	14.5%	30.4	30.4	28.5	-2.1%	13.7%
Total equity and liabilities	210.9	223.5	219.8	217.9	1.1%	100.0%	217.9	217.9	220.1	0.3%	100.0%

Personnel information

Table 39.75 National Lotteries Commission personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25			2025/26			2026/27						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2023/24 - 2026/27			
National Lotteries Commission		316	316	316	278.2	0.9	316	329.1	1.0	316	355.0	1.1	316	346.5	1.1	316	363.2	1.1	-	100.0%
Salary level																				
1 – 6	56	56	56	27.8	0.5	56	32.8	0.6	56	35.4	0.6	56	34.6	0.6	56	36.2	0.6	-	17.7%	
7 – 10	28	28	28	9.3	0.3	28	11.0	0.4	28	11.9	0.4	28	11.6	0.4	28	12.1	0.4	-	8.9%	
11 – 12	146	146	146	115.3	0.8	146	136.3	0.9	146	147.1	1.0	146	143.5	1.0	146	150.4	1.0	-	46.2%	
13 – 16	80	80	80	108.1	1.4	80	127.9	1.6	80	138.0	1.7	80	134.7	1.7	80	141.2	1.8	-	25.3%	
17 – 22	6	6	6	17.8	3.0	6	21.0	3.5	6	22.7	3.8	6	22.1	3.7	6	23.2	3.9	-	1.9%	

1. Rand million.

National Metrology Institute of South Africa

Selected performance indicators

Table 39.76 National Metrology Institute of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of new and improved national measurement standards, reference materials and methods developed per year	Keep, maintain and disseminate national measurements		25	28	23	14	17	18	18
Number of memberships maintained and actively participating in the International Committee for Weights and Measures and its consultative committees per year	Keep, maintain and disseminate national measurements	Priority 7: A better Africa and world	10	10	10	10	10	10	10
Number of courses provided, including for SMMEs, per year	Keep, maintain and disseminate national measurements	Priority 3: Education, skills and health	10	20	21	25	25	30	30
Number of accredited laboratories and new laboratory accreditations per year	Keep, maintain and disseminate national measurements	Priority 7: A better Africa and world	24	23	25	26	26	26	26
Number of metrologists trained per year	Keep, maintain and disseminate national measurements	Priority 3: Education, skills and health	- ¹	155	55	35	40	45	50
Number of base units of the International System of Units realised per year	Keep, maintain and disseminate national measurements	Priority 7: A better Africa and world	6	6	6	6	6	6	6

1. Indicator discontinued and reintroduced the following year.

Entity overview

The National Metrology Institute of South Africa is mandated by the Measurement Units and Measurement Standards Act (2006) to ensure that South Africa has a scientifically valid and internationally comparable and accepted measurement system, and that the international system of units is correctly applied. Without this measurement infrastructure, it is difficult to manufacture to international specifications and tolerances, and

ensure the integrity of export and import commodities. This makes the institute's work vital for trade, health, safety and law enforcement.

Over the medium term, the institute intends to ensure accurate measurements for the country and the region, and promote the integrity of measurements at various stages within the value chains of different commodities and manufactured products. This will be achieved through investing in the development of new and improved national measurement standards, reference materials and reference methods in line with industrial requirements. To this end, the institution plans to develop 53 new and improved national measurement standards, reference materials and methods over the medium term. It also plans to train an additional 135 metrologists over the period ahead.

Expenditure is expected to increase at an average annual rate of 3.2 per cent, from R187.5 million in 2023/24 to R206.3 million in 2026/27, due to the low baseline in 2023/24. The institute expects to derive 83.2 per cent (R513.1 million) of its revenue over the medium term through transfers from the department and the remainder through services rendered and interest income. Revenue is set to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.77 National Metrology Institute of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	96.2	112.8	103.4	88.6	-2.7%	43.1%	100.8	96.5	100.4	4.2%	48.3%
Keep, maintain and disseminate national measurements	143.3	140.8	153.3	98.8	-11.7%	56.9%	107.4	101.7	105.9	2.3%	51.7%
Total	239.6	253.5	256.7	187.5	-7.8%	100.0%	208.2	198.2	206.3	3.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.78 National Metrology Institute of South Africa statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	23.7	27.2	31.7	34.7	13.6%	12.9%	30.9	33.1	35.6	0.8%	16.8%
Sale of goods and services other than capital assets	14.8	18.7	24.7	22.4	14.8%	8.8%	24.9	27.6	30.6	10.9%	13.2%
Other non-tax revenue	8.9	8.5	7.0	12.3	11.6%	4.0%	6.0	5.5	5.0	-25.9%	3.7%
Transfers received	223.3	261.7	195.7	152.7	-11.9%	87.1%	177.3	165.1	170.7	3.8%	83.2%
Total revenue	247.0	289.0	227.4	187.5	-8.8%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Expenses											
Current expenses	239.6	253.5	256.7	187.5	-7.8%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Compensation of employees	131.6	133.1	127.4	122.0	-2.5%	55.5%	121.6	121.6	121.6	-0.1%	60.9%
Goods and services	66.7	76.7	79.1	65.5	-0.6%	31.0%	86.6	76.6	84.7	9.0%	39.1%
Depreciation	41.1	43.7	50.3	-	-100.0%	13.5%	-	-	-	-	-
Interest, dividends and rent on land	0.2	0.0	-	-	-100.0%	-	-	-	-	-	-
Total expenses	239.6	253.5	256.7	187.5	-7.8%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Surplus/(Deficit)	7.5	35.4	(29.4)	-	-100.0%	-	-	-	-	-	-

Table 39.78 National Metrology Institute of South Africa statements of financial performance, cash flow and financial position (continued)

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21	2023/24	2024/25		
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Cash flow statement											
Cash flow from operating activities	33.9	77.7	13.5	–	-100.0%	–	–	–	–	–	–
Receipts											
Non-tax receipts	25.1	26.2	32.7	34.7	11.4%	13.0%	30.9	33.1	35.6	0.8%	16.8%
Sales of goods and services other than capital assets	16.4	17.8	26.1	22.4	11.0%	9.0%	24.9	27.6	30.6	10.9%	13.2%
Other tax receipts	8.7	8.4	6.6	12.3	12.3%	4.0%	6.0	5.5	5.0	-25.9%	3.7%
Transfers received	223.3	261.7	195.7	152.7	-11.9%	86.9%	177.3	165.1	170.7	3.8%	83.2%
Financial transactions in assets and liabilities	0.2	–	0.4	–	-100.0%	0.1%	–	–	–	–	–
Total receipts	248.6	288.0	228.7	187.5	-9.0%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Payment											
Current payments	214.7	210.3	215.2	187.5	-4.4%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Compensation of employees	132.9	133.1	142.0	122.0	-2.8%	64.1%	121.6	121.6	121.6	-0.1%	60.9%
Goods and services	81.6	77.1	73.2	65.5	-7.1%	35.9%	86.6	76.6	84.7	9.0%	39.1%
Interest and rent on land	0.2	0.0	–	–	-100.0%	–	–	–	–	–	–
Total payments	214.7	210.3	215.2	187.5	-4.4%	100.0%	208.2	198.2	206.3	3.2%	100.0%
Net cash flow from investing activities	(51.5)	(87.9)	(59.1)	–	-100.0%	–	–	–	–	–	–
Acquisition of property, plant, equipment and intangible assets	(50.7)	(86.5)	(57.8)	–	-100.0%	–	–	–	–	–	–
Acquisition of software and other intangible assets	(0.9)	(1.6)	(0.2)	–	-100.0%	–	–	–	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	0.2	–	–	-100.0%	–	–	–	–	–	–
Other flows from investing activities	–	–	(1.1)	–	–	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	(17.6)	(10.2)	(45.6)	–	-100.0%	-7.3%	–	–	–	–	–
Statement of financial position											
Carrying value of assets of which:	488.0	532.3	539.6	505.5	1.2%	76.0%	489.3	478.3	462.3	-2.9%	86.0%
Acquisition of assets	(50.7)	(86.5)	(57.8)	–	-100.0%	–	–	–	–	–	–
Inventory	8.2	9.1	9.0	4.0	-21.0%	1.1%	3.8	4.6	4.8	5.9%	0.8%
Receivables and prepayments	44.2	51.0	42.4	33.4	-8.9%	6.3%	26.6	22.6	11.7	-29.5%	4.1%
Cash and cash equivalents	144.9	134.6	89.1	87.3	-15.5%	16.7%	56.8	39.0	29.0	-30.8%	9.1%
Total assets	685.3	727.1	680.1	630.3	-2.7%	100.0%	576.6	544.4	507.7	-7.0%	100.0%
Accumulated surplus/(deficit)	657.3	692.8	662.2	620.7	-1.9%	96.8%	569.0	536.7	499.7	-7.0%	98.5%
Trade and other payables	12.9	20.1	17.8	9.5	-9.6%	2.2%	7.6	7.7	8.0	-5.5%	1.5%
Provisions	15.0	14.3	–	–	-100.0%	1.0%	–	–	–	–	–
Total equity and liabilities	685.3	727.1	680.1	630.3	-2.7%	100.0%	576.6	544.4	507.7	-7.0%	100.0%

Personnel information**Table 39.79 National Metrology Institute of South Africa personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
	Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27					
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
National Metrology Institute of South Africa																			
Salary level	163	234	156	127.4	0.8	159	122.0	0.8	158	121.6	0.8	158	121.6	0.8	158	121.6	0.8	-0.2%	100.0%
1 – 6	8	8	5	2.7	0.5	8	2.8	0.3	8	2.8	0.3	8	2.8	0.3	8	2.8	0.3	–	5.1%
7 – 10	94	135	89	49.8	0.6	90	49.2	0.5	92	50.4	0.5	92	50.4	0.5	92	50.4	0.5	0.7%	57.8%
11 – 12	35	54	35	33.1	0.9	35	32.7	0.9	35	32.7	0.9	35	32.7	0.9	35	32.7	0.9	–	22.1%
13 – 16	25	36	26	38.6	1.5	25	36.0	1.4	22	32.6	1.5	22	32.6	1.5	22	32.6	1.5	-4.2%	14.4%
17 – 22	1	1	1	3.2	3.2	1	1.4	1.4	1	3.2	3.2	1	3.2	3.2	1	3.2	3.2	–	0.6%

1. Rand million.

National Regulator for Compulsory Specifications

Selected performance indicators

Table 39.80 National Regulator for Compulsory Specifications performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of inspections performed in accordance with compulsory specifications and procedures per year	Maximise compliance with all specifications and technical regulations	Priority 1: A capable, ethical and developmental state	21 600	21 065	21 293	20 433	21 485	21 552	21 552
Percentage of inspections conducted on locally produced, imported and exported canned fishery and meat product consignments per year	Maximise compliance with all specifications and technical regulations		100% (27 684)	100% (23 666)	101% (25 961/ 25 709)	100%	100%	100%	100%
Number of inspections conducted on locally produced frozen products and fishery and canned meat processing factories and vessels per year	Maximise compliance with all specifications and technical regulations		1 942	2 247	2 701	2 458	2 643	2 771	2 871
Percentage of product approval applications processed within set timeframes per year	Maximise compliance with all specifications and technical regulations		100% (560)	100% (436)	99.4% (658)	100%	100%	100%	100%
Percentage of approval applications processed within set timeframes per year	Maximise compliance with all specifications and technical regulations		92% (15 273/ 16 578)	95% (17 498/ 18 809)	95% (14 739/ 15 505)	95%	95%	95%	95%
Number of compulsory specifications/technical regulations (new and amended) submitted to the department per year	Develop, maintain and administer compulsory specifications and technical regulations		8	12	5	4	4	4	4

Entity overview

The National Regulator for Compulsory Specifications was established in terms of the National Regulator for Compulsory Specifications Act (2008), as amended, to administer compulsory specifications, otherwise known as technical regulations.

To ensure that it implements relevant, up-to-date regulations that take into account changes brought about by the global environmental crisis, the regulator aims to increase investment on research over the medium term. A domestic example of this is the anticipated transition to electric vehicles, which is going to have an impact on the South African economy and regulation of the automotive sector. The regulator's modernisation project will improve efficiency and accuracy in the regulatory system by improving turnaround times, data quality and reporting to inform decision-making. The regulator's implementation of its new enterprise resource planning software is expected to be completed in 2024/25. The next phase, which is set to be completed in 2026/27, entails the creation of a central regulatory system that will combine all regulatory systems.

Expenditure is expected to decrease nominally at an average annual rate of 0.8 per cent, from R571.5 million in 2023/24 to R558.6 million in 2026/27, with compensation of employees accounting for an estimated 82.2 per cent (R1.3 billion) of spending over the medium term. The regulator expects to derive 69.5 per cent (R1.1 billion) of its revenue over the medium term through levies charged to manufactures and the remainder through transfers from the department. Revenue is expected to increase in line with spending.

Programmes/Objectives/Activities

Table 39.81 National Regulator for Compulsory Specifications expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27
Administration	51.8	49.9	57.2	70.0	10.6%	11.3%	55.9	58.6	61.3	-4.3%	11.3%
Maximise compliance with all specifications and technical regulations	291.1	307.3	353.1	373.1	8.6%	65.5%	334.7	350.0	366.2	-0.6%	65.5%
Develop, maintain and administer compulsory specifications and technical regulations	9.4	9.1	11.9	12.9	11.2%	2.1%	13.7	14.4	15.0	5.1%	2.6%
Inform and educate stakeholders on the regulator's mandate	12.1	12.4	12.7	15.7	9.1%	2.6%	11.6	12.1	12.7	-7.0%	2.4%
Ensure an optimally capacitated institution	80.9	96.0	93.7	99.8	7.2%	18.4%	94.5	98.9	103.5	1.2%	18.3%
Total	445.3	474.8	528.5	571.5	8.7%	100.0%	510.3	534.0	558.6	-0.8%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.82 National Regulator for Compulsory Specifications statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27
Revenue											
Non-tax revenue	301.0	335.0	301.1	432.9	12.9%	70.8%	365.7	384.7	404.3	-2.3%	73.0%
Sale of goods and services other than capital assets	285.6	323.3	279.5	411.4	12.9%	67.2%	348.4	366.5	385.2	-2.2%	69.5%
Other non-tax revenue	15.4	11.7	21.6	21.5	11.8%	3.7%	17.3	18.2	19.1	-3.9%	3.5%
Transfers received	126.1	144.1	147.6	138.6	3.2%	29.2%	144.6	149.2	154.3	3.6%	27.0%
Total revenue	427.1	479.1	448.7	571.5	10.2%	100.0%	510.3	534.0	558.6	-0.8%	100.0%
Expenses											
Current expenses	445.3	474.8	528.5	571.5	8.7%	100.0%	510.3	534.0	558.6	-0.8%	100.0%
Compensation of employees	357.3	373.1	413.8	439.4	7.1%	78.5%	428.1	448.2	468.8	2.2%	82.2%
Goods and services	78.2	94.1	108.7	125.5	17.1%	20.0%	75.5	78.7	82.4	-13.1%	16.6%
Depreciation	9.6	6.4	5.7	6.4	-12.8%	1.4%	6.5	6.8	7.1	3.7%	1.2%
Interest, dividends and rent on land	0.3	1.2	0.3	0.3	4.2%	0.1%	0.3	0.3	0.3	3.1%	0.1%
Total expenses	445.3	474.8	528.5	571.5	8.7%	100.0%	510.3	534.0	558.6	-0.8%	100.0%
Surplus/(Deficit)	(18.2)	4.4	(79.9)	-	-100.0%	-	-	-	-	-	-
Cash flow statement											
Cash flow from operating activities	(14.4)	(0.8)	(48.8)	(27.0)	23.3%	100.0%	(24.4)	(20.1)	(2.7)	-53.6%	100.0%
Receipts											
Non-tax receipts	271.4	303.8	301.2	353.0	9.2%	68.8%	372.1	396.1	431.1	6.9%	72.5%
Sales of goods and services other than capital assets	260.6	294.4	290.1	345.0	9.8%	66.5%	365.0	390.0	425.0	7.2%	71.2%
Other tax receipts	10.8	9.4	11.2	8.0	-9.6%	2.2%	7.1	6.1	6.1	-8.6%	1.3%
Transfers received	126.1	144.1	147.6	138.6	3.2%	31.2%	144.6	149.2	154.3	3.6%	27.5%
Total receipts	397.6	447.9	448.8	491.6	7.3%	100.0%	516.7	545.3	585.4	6.0%	100.0%
Payment											
Current payments	412.0	448.8	497.6	518.7	8.0%	100.0%	541.2	565.4	588.1	4.3%	100.0%
Compensation of employees	357.1	377.9	398.8	419.0	5.5%	83.0%	435.0	454.5	477.2	4.4%	80.7%
Goods and services	54.9	70.9	98.8	99.7	22.0%	17.0%	106.2	110.9	110.9	3.6%	19.3%
Total payments	412.0	448.8	497.6	518.7	8.0%	100.0%	541.2	565.4	588.1	4.3%	100.0%
Net cash flow from investing activities	(44.7)	(37.3)	(2.1)	(11.1)	-37.2%	100.0%	(12.1)	(12.6)	(12.0)	2.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(7.1)	(0.0)	(0.3)	(5.9)	-6.1%	20.8%	(7.1)	(7.4)	(7.5)	8.8%	58.1%
Acquisition of software and other intangible assets	(7.3)	(5.8)	(1.8)	(5.2)	-10.6%	41.2%	(5.0)	(5.2)	(4.5)	-4.9%	41.9%
Other flows from investing activities	(30.3)	(31.4)	-	-	-100.0%	38.0%	-	-	-	-	-
Net cash flow from financing activities	-	-	(54.5)	-	-	-	-	-	-	-	-
Repayment of finance leases	-	-	(54.5)	-	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(59.1)	(38.2)	(105.4)	(38.1)	-13.6%	-12.0%	(36.5)	(32.7)	(14.7)	-27.1%	100.0%

Table 39.82 National Regulator for Compulsory Specifications statements of financial performance, cash flow and financial position (continued)

Statement of financial position		Audited outcome				Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
		2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
R million													
Carrying value of assets		38.3	35.0	30.8	32.3	-5.6%	12.6%	30.4	29.7	30.1	-2.3%	20.2%	
<i>of which:</i>													
Acquisition of assets		(7.1)	(0.0)	(0.3)	(5.9)	-6.1%	100.0%	(7.1)	(7.4)	(7.5)	8.8%	100.0%	
Investments		0.3	0.6	0.6	0.6	20.7%	0.2%	0.6	0.6	0.6	4.1%	0.4%	
Receivables and prepayments		116.3	132.5	112.7	88.7	-8.6%	40.7%	76.4	75.0	71.1	-7.1%	51.2%	
Cash and cash equivalents		238.0	199.8	94.4	56.3	-38.1%	46.5%	42.5	38.4	35.7	-14.1%	28.2%	
Total assets		392.9	367.9	238.4	177.9	-23.2%	100.0%	149.9	143.6	137.6	-8.2%	100.0%	
Accumulated surplus/(deficit)		291.9	264.6	130.3	72.1	-37.3%	60.4%	44.3	39.5	32.5	-23.3%	30.3%	
Trade and other payables		50.0	58.5	54.3	56.5	4.2%	20.8%	52.5	48.5	47.6	-5.5%	33.8%	
Provisions		51.0	44.7	53.8	49.3	-1.2%	18.9%	53.1	55.7	57.4	5.2%	35.9%	
Total equity and liabilities		392.9	367.9	238.4	177.9	-23.2%	100.0%	149.9	143.6	137.6	-8.2%	100.0%	

Personnel information

Table 39.83 National Regulator for Compulsory Specifications personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Average growth rate of personnel posts (%)	Average salary level/ Total (%)					
Number of funded posts	Number of approved establishment posts	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27							
National Regulator for Compulsory Specifications		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	377	377	366	413.8	1.1	383	439.4	1.1	343	428.1	1.2	343	448.2	1.3	343	468.8	1.4	-3.6%	100.0%
1 – 6	13	13	13	6.0	0.5	13	7.9	0.6	13	8.2	0.6	13	8.6	0.7	13	8.9	0.7	-	3.7%
7 – 10	37	37	36	23.5	0.7	42	28.5	0.7	42	31.7	0.8	42	33.1	0.8	42	35.6	0.8	-	11.9%
11 – 12	105	105	99	83.8	0.8	106	79.8	0.8	106	82.9	0.8	106	88.2	0.8	106	92.3	0.9	-	30.1%
13 – 16	222	222	218	300.6	1.4	222	323.2	1.5	182	305.3	1.7	182	318.3	1.7	182	332.0	1.8	-6.4%	54.3%

1. Rand million.

Small Enterprise Finance Agency

Selected performance indicators

Table 39.84 Small Enterprise Finance Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Value of approvals to SMMEs and cooperatives per year	Job creation through supporting SMMEs and cooperatives	Priority 2: Economic transformation and job creation	R1.9bn	R2.5bn	R1.7bn	R1.5bn	R1.6bn	R1.7bn	R1.9bn
Value of finance disbursed to SMMEs and cooperatives per year	Job creation through supporting SMMEs and cooperatives		R1.5bn	R2.3bn	R2.4bn	R2.2bn	R1.8bn	R1.9bn	R1.6bn
Number of SMMEs and cooperatives financed per year	Job creation through supporting SMMEs and cooperatives		72 799	76 130	76 462	72 973	58 411	59 154	48 311
Number of jobs facilitated and sustained per year	Job creation through supporting SMMEs and cooperatives		99 112	96 589	104 457	93 923	80 083	82 144	71 180

Entity overview

The Small Enterprise Finance Agency was established in 2012 and is a wholly owned subsidiary of the Industrial Development Corporation. It derives its mandate from the Industrial Development Act (1940), particularly the objectives related to the development of SMMEs. The agency contributes to the sustainability and development of SMMEs and cooperatives in the formal and informal sectors by providing access to finance through innovative solutions.

Over the next 3 years, the agency will focus on redesigning the township and rural empowerment programme to improve go-to-market strategies. These are intended to detail and promote the use of different lending channels and creatively crowd-in private sector participation to reach township and rural enterprises more efficiently and sustainably. By using improved strategies, the agency intends to disburse an estimated R5.4 billion to 165 876 SMMEs and cooperatives, creating 233 407 jobs in the economy over the medium term. In addition to containing and reducing portfolio impairments, the agency will also strengthen its back-end systems to improve collections.

Expenditure is expected to decrease at an average annual rate of 8.1 per cent, from R1.5 billion in 2023/24 to R1.2 billion in 2026/27, mainly due to budget reductions and the reprioritisation of funds during the MTEF period. Spending on goods and services is expected to account for an estimated 76.1 per cent (R3 billion) of the agency's budget over the medium term.

Revenue, however, is expected to increase at an average annual rate of 11.1 per cent, from R1.1 billion in 2023/24 to R1.6 billion in 2026/27, mainly as a result of grants received from the Department of Small Business Development for the implementation of the economic recovery programmes. These are intended to help SMMEs and cooperatives deal with the impact of load shedding and other elements affecting economic growth such as natural disasters, particularly floods. Transfers from the departments are estimated to account for 64.8 per cent (R3 billion) of the agency's revenue over the medium term. The remainder is set to be generated from interest on loans, advances to clients, fees on loans and rental income.

Programmes/Objectives/Activities

Table 39.85 Small Enterprise Finance Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Job creation through supporting SMMEs and cooperatives	893.8	798.5	1 286.7	1 513.4	19.2%	100.0%	1 475.7	1 368.4	1 175.4	-8.1%	100.0%
Total	893.8	798.5	1 286.7	1 513.4	19.2%	100.0%	1 475.7	1 368.4	1 175.4	-8.1%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.86 Small Enterprise Finance Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	224.3	311.7	453.1	454.9	26.6%	45.8%	503.8	495.7	493.9	2.8%	35.2%
Sale of goods and services other than capital assets	102.4	101.6	117.3	102.3	-	15.3%	90.4	94.0	97.0	-1.8%	7.0%
Other sales	102.4	101.6	117.3	102.3	-	15.3%	90.4	94.0	97.0	-1.8%	7.0%
Other non-tax revenue	122.0	210.2	335.9	352.6	42.5%	30.5%	413.4	401.8	396.9	4.0%	28.2%
Transfers received	121.7	584.5	594.4	676.8	77.1%	54.2%	863.7	1 057.9	1 058.8	16.1%	64.8%
Total revenue	346.1	896.2	1 047.6	1 131.7	48.4%	100.0%	1 367.5	1 553.7	1 552.7	11.1%	100.0%
Expenses											
Current expenses	624.0	798.5	1 286.7	1 513.4	34.4%	92.5%	1 475.7	1 368.4	1 175.4	-8.1%	100.0%
Compensation of employees	192.0	209.2	250.7	290.1	14.8%	21.6%	366.7	301.7	229.0	-7.6%	21.4%
Goods and services	376.9	530.8	973.4	1 152.3	45.1%	65.1%	1 077.0	1 044.7	926.9	-7.0%	76.1%
Depreciation	4.7	3.9	3.3	7.5	16.8%	0.4%	11.2	12.7	11.0	13.2%	0.8%
Interest, dividends and rent on land	50.4	54.6	59.2	63.4	8.0%	5.3%	20.7	9.3	8.6	-48.7%	1.8%
Transfers and subsidies	269.8	0.0	0.0	0.0	-98.1%	7.5%	-	-	-	-100.0%	-
Total expenses	893.8	798.5	1 286.7	1 513.4	19.2%	100.0%	1 475.7	1 368.4	1 175.4	-8.1%	100.0%
Surplus/(Deficit)	(547.7)	97.7	(239.1)	(381.7)	-11.3%		(108.1)	185.3	377.3	-199.6%	

Table 39.86 Small Enterprise Finance Agency statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Cash flow statement											
Cash flow from operating activities	1 396.6	1 662.9	1 281.3	969.7	-11.5%	100.0%	81.8	205.3	(61.7)	-139.9%	100.0%
Receipts											
Non-tax receipts	50.4	115.8	226.4	238.3	67.8%	8.6%	214.8	203.5	194.7	-6.5%	16.4%
Sales of goods and services other than capital assets	–	–	61.4	69.7	–	1.9%	54.4	56.3	57.7	-6.1%	4.6%
Other sales	–	–	61.4	69.7	–	1.9%	54.4	56.3	57.7	-6.1%	4.6%
Other tax receipts	50.4	115.8	165.1	168.6	49.5%	6.7%	160.4	147.2	137.0	-6.7%	11.8%
Transfers received	1 760.0	2 096.9	1 620.7	1 465.1	-5.9%	91.4%	943.4	976.8	1 041.8	-10.7%	83.6%
Total receipts	1 810.4	2 212.7	1 847.1	1 703.4	-2.0%	100.0%	1 158.2	1 180.3	1 236.5	-10.1%	100.0%
Payment											
Current payments	413.8	549.8	565.7	733.8	21.0%	100.0%	1 076.5	975.1	1 298.1	20.9%	100.0%
Compensation of employees	192.0	209.2	250.7	290.1	14.8%	42.1%	366.7	301.7	229.0	-7.6%	30.5%
Goods and services	221.8	340.5	315.0	443.6	26.0%	57.9%	709.7	673.4	1 069.1	34.1%	69.5%
Total payments	413.8	549.8	565.7	733.8	21.0%	100.0%	1 076.5	975.1	1 298.1	20.9%	100.0%
Net cash flow from advancing activities (financial institutions only)	(631.3)	(979.0)	(679.0)	(1 012.8)	17.1%	100.0%	(502.8)	(347.8)	(450.1)	-23.7%	100.0%
Disbursements and other payments	(1 127.5)	(1 648.2)	(1 282.2)	(1 867.0)	18.3%	180.0%	(1 408.2)	(1 432.1)	(1 458.8)	-7.9%	300.1%
Repayments and other receipts	496.2	669.2	603.2	854.1	19.8%	-80.0%	905.4	1 084.3	1 008.6	5.7%	-200.1%
Net cash flow from investing activities	59.1	107.6	217.9	154.0	37.6%	100.0%	219.9	229.1	233.2	14.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.7)	(5.2)	(4.4)	(15.5)	108.4%	-4.9%	(17.1)	–	–	-100.0%	-4.5%
Acquisition of software and other intangible assets	(0.2)	–	(0.8)	(11.1)	258.1%	-2.0%	(16.0)	–	–	-100.0%	-3.6%
Proceeds from the sale of property, plant, equipment and intangible assets	0.0	–	–	–	-100.0%	–	–	–	–	–	–
Other flows from investing activities	61.0	112.8	223.1	180.5	43.6%	106.9%	253.0	229.1	233.2	8.9%	108.1%
Net cash flow from financing activities	187.6	(10.6)	(12.1)	(30.9)	-154.8%	100.0%	(30.9)	(32.5)	(33.8)	3.0%	100.0%
Deferred income	196.8	–	–	–	-100.0%	26.2%	–	–	–	–	–
Borrowing activities	–	–	–	(15.0)	–	12.1%	(15.0)	(15.0)	(15.0)	–	46.9%
Repayment of finance leases	(9.2)	(10.6)	(12.1)	(15.9)	20.2%	61.7%	(15.9)	(17.5)	(18.8)	5.7%	53.1%
Net increase/(decrease) in cash and cash equivalents	1 012.0	780.9	808.1	79.9	-57.1%	69.8%	(232.0)	54.0	(312.4)	-257.5%	100.0%
Statement of financial position											
Carrying value of assets of which:	190.5	193.4	192.3	223.6	5.5%	3.1%	233.8	224.1	216.1	-1.1%	3.1%
<i>Acquisition of assets</i>	<i>(1.7)</i>	<i>(5.2)</i>	<i>(4.4)</i>	<i>(15.5)</i>	<i>108.4%</i>	<i>100.0%</i>	<i>(17.1)</i>	<i>–</i>	<i>–</i>	<i>-100.0%</i>	<i>–</i>
Investments	980.3	993.7	1 001.2	976.9	-0.1%	15.6%	1 036.6	1 112.8	1 147.8	5.5%	14.8%
Loans	886.4	1 527.6	1 614.8	2 082.5	32.9%	22.8%	1 395.2	1 154.5	1 106.1	-19.0%	19.7%
Receivables and prepayments	143.5	334.1	338.5	401.7	40.9%	4.5%	570.5	810.5	1 502.1	55.2%	11.4%
Cash and cash equivalents	2 539.8	3 320.7	4 125.8	4 205.6	18.3%	53.9%	3 576.6	3 630.7	3 318.3	-7.6%	50.9%
Taxation	0.3	0.0	0.0	0.0	-78.0%	–	0.0	0.0	0.0	1.5%	–
Total assets	4 740.8	6 369.6	7 272.5	7 890.4	18.5%	100.0%	6 812.7	6 932.6	7 290.5	-2.6%	100.0%
Accumulated surplus/(deficit)	(1 682.0)	(1 584.3)	(1 825.6)	(2 163.1)	8.7%	-28.2%	(2 243.3)	(2 022.2)	(1 644.9)	-8.7%	-28.0%
Capital and reserves	2 300.8	2 552.8	2 813.4	3 202.0	11.6%	42.0%	3 300.7	3 554.5	3 816.9	6.0%	48.2%
Capital reserve fund	308.3	308.3	308.3	308.3	–	4.9%	308.3	308.3	308.3	–	4.3%
Borrowings	679.4	734.0	793.3	841.7	7.4%	11.9%	847.4	841.8	835.3	-0.3%	11.7%
Deferred income	2 639.2	4 169.6	4 937.2	5 495.3	27.7%	64.7%	4 380.8	4 026.0	3 738.2	-12.1%	60.8%
Trade and other payables	371.1	79.3	84.2	72.1	-42.1%	2.8%	80.7	78.7	83.1	4.8%	1.1%
Provisions	22.3	30.8	30.2	28.1	8.0%	0.4%	76.3	83.8	91.9	48.4%	1.0%
Managed funds	69.7	52.0	58.8	53.9	-8.2%	0.9%	61.7	61.7	61.7	4.6%	0.8%
Derivatives financial instruments	32.0	27.4	73.0	51.8	17.5%	0.7%	–	–	–	-100.0%	0.2%
Total equity and liabilities	4 740.8	6 369.9	7 272.7	7 890.1	18.5%	100.0%	6 812.7	6 932.5	7 290.5	-2.6%	100.0%

Personnel information

Table 39.87 Small Enterprise Finance Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)			
Number of funded posts	Number of posts on approved establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Small Enterprise Finance Agency			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	437	437	292	250.7	0.9	308	290.1	0.9	427	366.7	0.9	253	301.7	1.2	190	229.0	1.2	-14.9%	100.0%
1 – 6	105	105	54	10.8	0.2	47	14.2	0.3	76	17.7	0.2	31	9.0	0.3	3	1.4	0.5	-60.0%	11.7%
7 – 10	196	196	124	92.8	0.7	141	97.0	0.7	197	130.0	0.7	116	98.7	0.9	96	71.5	0.7	-12.0%	47.1%
11 – 12	59	59	49	56.5	1.2	50	52.9	1.1	71	76.7	1.1	47	65.3	1.4	37	48.4	1.3	-9.5%	17.7%
13 – 16	73	73	61	80.3	1.3	66	113.4	1.7	77	125.8	1.6	57	114.7	2.0	52	100.4	1.9	-7.6%	22.3%
17 – 22	4	4	4	10.3	2.6	4	12.6	3.2	6	16.5	2.7	2	14.0	7.0	2	7.4	3.7	-20.6%	1.1%

1. Rand million.

South African Bureau of Standards

Selected performance indicators

Table 39.88 South African Bureau of Standards performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of support provided by the bureau on reimagined industrial priority sectors per year, as defined by the department	Development of South African national standards	Priority 1: A capable, ethical and developmental state	80%	80%	80%	80%	80%	80%	80%
(47/58)	(47/58)		(47/58)						
Number of reports on support provided by the bureau on key identified developmental policy interventions or any other ministerial directives per year	Development of South African national standards		4	4	4	4	4	4	4
Percentage of women supported per year	Development of South African national standards		44.7%	48%	48%	48%	48%	48%	48%
(369/824)	(328/683)		(328/683)						
Percentage of youth supported per year	Development of South African national standards	20.2%	27%	25%	23%	24%	25%	25%	
(167/824)	(184/683)	(174/683)							
Percentage of people with disabilities supported per year	Development of South African national standards	1.7%	1.9%	1.9%	2%	2%	2%	2%	
(14/824)	(13/683)	(13/683)							

Entity overview

The South African Bureau of Standards was established as a statutory body in terms of the Standards Act (2008) and is part of South Africa’s standardisation, quality assurance, accreditation and metrology technical infrastructure institutions. The bureau is mandated to develop, promote and maintain South African national standards; render conformity assessment services; and promote the quality of commodities, products and services in an effort to protect the integrity of the South African market, protect consumers, create a competitive advantage, and facilitate access for South Africans to local and international markets.

Over the medium term, the bureau will continue to implement the digital transformation and infrastructure plan, revitalise testing operations and implement local content verification projects submitted to the bureau by government entities. The bureau also intends to improve its standard development processes to enable faster turnaround times and industrialisation. It expects to do this by enhancing digital collaborative tools to effectively engage with stakeholders that participate in its technical committees. This project, however, is still at an early stage.

Expenditure is expected to increase at an average annual rate of 4.3 per cent, from R860.2 million in 2023/24 to R975.1 million in 2026/27. Spending on compensation of employees accounts for 56.1 per cent (R1.6 billion) of the bureau's projected spending over the medium term. The bureau expects to generate 67.9 per cent (R2 billion) of its revenue over the MTEF period through fees for certification, testing, the sale of publications, and consulting and training services, and the remainder through transfers from the department. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.89 South African Bureau of Standards expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Conformity assessment	634.6	594.9	576.6	662.3	1.4%	77.3%	689.1	716.1	750.8	4.3%	77.0%
Development of South African national standards	189.6	171.5	166.8	197.8	1.4%	22.7%	205.8	213.9	224.3	4.3%	23.0%
Total	824.2	766.4	743.4	860.2	1.4%	100.0%	894.9	929.9	975.1	4.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.90 South African Bureau of Standards statements of financial performance, cash flow and financial position

Statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	540.3	512.8	531.4	549.1	0.5%	64.8%	616.6	649.5	687.2	7.8%	67.9%
Sale of goods and services other than capital assets	415.9	448.4	459.5	491.8	5.7%	55.0%	534.1	564.0	598.4	6.8%	59.4%
Other non-tax revenue	124.4	64.4	71.9	57.3	-22.8%	9.8%	82.5	85.5	88.7	15.7%	8.5%
Transfers received	240.3	310.7	300.6	312.7	9.2%	35.2%	281.5	285.1	295.9	-1.8%	32.1%
Total revenue	780.6	823.5	832.0	861.8	3.4%	100.0%	898.1	934.6	983.0	4.5%	100.0%
Expenses											
Current expenses	824.2	745.5	725.0	860.2	1.4%	98.7%	894.9	929.9	975.1	4.3%	100.0%
Compensation of employees	562.8	451.4	394.4	439.3	-7.9%	57.8%	508.9	537.3	571.0	9.1%	56.1%
Goods and services	210.9	241.7	278.1	354.1	18.9%	33.9%	331.6	335.6	344.4	-0.9%	37.4%
Depreciation	50.4	52.4	52.5	66.7	9.8%	6.9%	54.5	57.0	59.6	-3.7%	6.5%
Transfers and subsidies	-	20.8	18.4	-	-	1.3%	-	-	-	-	-
Total expenses	824.2	766.4	743.4	860.2	1.4%	100.0%	894.9	929.9	975.1	4.3%	100.0%
Surplus/(Deficit)	(43.6)	57.1	88.6	1.6	-133.2%		3.2	4.6	7.9	70.3%	

Cash flow statement

Cash flow from operating activities	10.0	14.2	95.4	49.5	70.2%	100.0%	68.3	76.4	42.8	-4.7%	100.0%
Receipts											
Non-tax receipts	484.5	518.3	504.7	430.9	-3.8%	63.3%	578.0	614.0	650.5	14.7%	63.4%
Sales of goods and services other than capital assets	453.7	500.2	470.8	415.6	-2.9%	60.1%	542.5	577.3	612.6	13.8%	59.9%
Other tax receipts	30.8	18.1	34.0	15.3	-20.8%	3.2%	35.5	36.7	37.9	35.2%	3.5%
Transfers received	214.7	267.1	273.1	379.5	20.9%	36.7%	308.5	317.0	288.6	-8.7%	36.6%
Total receipts	699.2	785.4	777.8	810.4	5.0%	100.0%	886.5	930.9	939.1	5.0%	100.0%
Payment											
Current payments	689.2	771.2	654.9	760.9	3.4%	99.0%	818.2	854.6	896.3	5.6%	100.0%
Compensation of employees	495.1	460.7	405.0	432.5	-4.4%	61.9%	508.9	537.3	571.0	9.7%	61.4%
Goods and services	194.0	308.9	248.6	328.4	19.2%	37.0%	309.3	317.2	325.3	-0.3%	38.6%
Interest and rent on land	-	1.5	1.4	-	-	0.1%	-	-	-	-	-
Transfers and subsidies	-	-	27.5	-	-	1.0%	-	-	-	-	-
Total payments	689.2	771.2	682.4	760.9	3.4%	100.0%	818.2	854.6	896.3	5.6%	100.0%
Net cash flow from investing activities	(73.9)	(50.4)	(14.7)	(124.2)	18.9%	100.0%	(154.8)	(108.3)	(112.8)	-3.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(68.3)	(49.9)	(35.9)	(124.2)	22.1%	133.6%	(154.8)	(108.3)	(112.8)	-3.2%	100.0%
Acquisition of software and other intangible assets	-	(5.1)	(0.6)	-	-	3.6%	-	-	-	-	-
Other flows from investing activities	(5.7)	4.6	21.7	-	-100.0%	-37.2%	-	-	-	-	-
Net cash flow from financing activities	(10.4)	(15.2)	(6.1)	(11.2)	2.6%	100.0%	(12.2)	(13.0)	(13.8)	7.1%	100.0%
Repayment of finance leases	(10.4)	(15.2)	(6.1)	(11.2)	2.6%	100.0%	(12.2)	(13.0)	(13.8)	7.1%	100.0%
Net increase/(decrease) in cash and cash equivalents	(74.3)	(51.4)	74.6	(85.9)	5.0%	-3.9%	(98.7)	(45.0)	(83.7)	-0.9%	100.0%

Table 39.90 South African Bureau of Standards statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Carrying value of assets	731.4	742.3	745.5	891.7	6.8%	50.7%	918.7	981.1	1 044.2	5.4%	58.6%
of which:											
Acquisition of assets	(68.3)	(49.9)	(35.9)	(124.2)	22.1%	100.0%	(154.8)	(108.3)	(112.8)	-3.2%	100.0%
Investments	143.4	148.6	145.9	156.6	3.0%	9.7%	171.0	166.9	194.7	7.5%	10.5%
Inventory	4.6	4.0	4.3	4.3	-2.0%	0.3%	4.4	4.4	4.4	0.6%	0.3%
Receivables and prepayments	172.4	160.4	171.5	124.3	-10.3%	10.2%	192.7	202.1	211.8	19.4%	11.1%
Cash and cash equivalents	457.6	406.2	480.8	295.2	-13.6%	26.6%	340.6	295.6	211.9	-10.5%	17.6%
Taxation	40.6	32.8	52.7	26.8	-13.0%	2.5%	33.6	33.6	33.6	7.9%	1.9%
Total assets	1 550.1	1 494.2	1 600.7	1 499.0	-1.1%	100.0%	1 661.1	1 683.7	1 700.6	4.3%	100.0%
Accumulated surplus/(deficit)	696.8	751.6	840.2	776.0	3.7%	49.9%	881.4	886.1	894.0	4.8%	52.5%
Capital and reserves	85.9	87.3	90.2	91.4	2.1%	5.8%	90.2	90.2	90.2	-0.5%	5.5%
Deferred income	416.6	399.9	403.8	353.7	-5.3%	25.6%	443.9	465.8	448.5	8.2%	26.1%
Trade and other payables	235.0	162.8	180.3	182.3	-8.1%	12.4%	146.7	153.6	160.8	-4.1%	9.9%
Taxation	8.6	-	-	-	-100.0%	0.1%	-	-	-	-	-
Provisions	82.8	80.6	77.0	78.5	-1.8%	5.2%	79.9	80.9	81.9	1.4%	4.9%
Derivatives financial instruments	24.4	12.1	9.1	17.1	-11.3%	1.0%	18.9	7.2	25.2	14.0%	1.0%
Total equity and liabilities	1 550.1	1 494.2	1 600.7	1 499.0	-1.1%	100.0%	1 661.1	1 683.7	1 700.6	4.3%	100.0%

Personnel information

Table 39.91 South African Bureau of Standards personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)			
Number of funded posts	Number of approved establishment posts	Unit cost	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
South African Bureau of Standards	Number	Cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	733	733	733	394.4	0.5	733	439.3	0.6	733	508.9	0.7	733	537.3	0.7	733	571.0	0.8	-	100.0%
1-6	205	205	205	32.8	0.2	205	36.5	0.2	205	42.3	0.2	205	44.6	0.2	205	47.4	0.2	-	28.0%
7-10	278	278	278	121.8	0.4	278	135.7	0.5	278	157.2	0.6	278	166.0	0.6	278	176.4	0.6	-	37.9%
11-12	217	217	217	190.6	0.9	217	212.4	1.0	217	246.0	1.1	217	259.7	1.2	217	276.0	1.3	-	29.6%
13-16	23	23	23	27.5	1.2	23	30.6	1.3	23	35.5	1.5	23	37.5	1.6	23	39.8	1.7	-	3.1%
17-22	10	10	10	21.7	2.2	10	24.1	2.4	10	28.0	2.8	10	29.5	3.0	10	31.4	3.1	-	1.4%

1. Rand million.

South African National Accreditation System

Selected performance indicators

Table 39.92 South African National Accreditation System performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of accredited organisations per year	Accreditation provision	Priority 1: A capable, ethical and developmental state	1 858	1 960	2 059	2 159	2 254	2 354	2 454
Number of registered black assessors per year	Accreditation provision	Priority 1: A capable, ethical and developmental state	304	314	324	344	369	399	429

Entity overview

The South African National Accreditation System was established in terms of the Accreditation for Conformity Assessment, Calibration and Good Laboratory Practice Act (2006). It is mandated to accredit or monitor for good laboratory practice and compliance; promote accreditation as a means of facilitating international trade to enhance South Africa's economic performance and transformation; and promote the competence and equivalence of accredited bodies, and good laboratory practice facilities compliant with the act. The entity provides accreditation services that directly affect conformity assessment bodies (accredited organisations), industry sectors and the economy by facilitating national, regional and international acceptance of test,

inspection and certification results. This work significantly reduces the risk of South Africa's goods and services being rejected.

Over the medium term, the entity will focus on expanding the acceptance of its results for conformity assessments. The African Continental Free Trade Agreement, which came into effect from the beginning of 2021, requires the entity to reduce or eliminate technical barriers to trade within the continent by playing an active role in all matters related to the acceptance of conformity assessment results.

Expenditure is set to increase at an average annual rate of 5.2 per cent, from R134.3 million in 2023/24 to R156.6 million in 2026/27, with compensation of employees constituting an estimated 53 per cent (R237.8 million) of total expenditure over the period ahead. The entity expects to generate 67.1 per cent (R302.4 million) of its revenue over the medium term through fees collected from accredited facilities, new applications, commercial training and interest income; and the remainder through transfers from the department. Revenue is expected to increase in line with expenditure.

Programmes/Objectives/Activities

Table 39.93 South African National Accreditation System expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	36.0	41.6	40.8	47.7	9.8%	37.9%	50.3	53.1	56.3	5.7%	35.5%
Accreditation Provision	43.3	49.5	66.3	64.1	14.0%	50.1%	70.4	71.1	74.8	5.3%	48.0%
Strategy and Development	0.9	1.0	2.3	8.9	113.5%	2.6%	9.4	9.9	10.4	5.3%	6.6%
Corporate services	4.5	10.5	14.8	13.6	44.5%	9.4%	14.0	14.4	15.1	3.6%	9.8%
Total	84.8	102.6	124.1	134.3	16.6%	100.0%	144.1	148.5	156.6	5.2%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.94 South African National Accreditation System statements of financial performance, cash flow and financial position

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Statement of financial performance											
Revenue											
Non-tax revenue	63.3	87.6	100.3	103.6	17.8%	73.3%	112.0	115.3	122.3	5.7%	77.6%
Sale of goods and services other than capital assets	58.5	79.5	89.0	89.5	15.2%	65.6%	97.2	99.6	105.6	5.7%	67.1%
Other non-tax revenue	4.8	8.1	11.3	14.1	43.3%	7.7%	14.9	15.7	16.7	5.8%	10.5%
Transfers received	28.7	33.0	33.8	30.7	2.3%	26.7%	32.1	33.2	34.3	3.7%	22.4%
Total revenue	92.1	120.6	134.1	134.3	13.4%	100.0%	144.1	148.5	156.6	5.2%	100.0%
Expenses											
Current expenses	84.1	101.9	124.1	133.5	16.7%	99.5%	143.3	147.6	156.0	5.3%	99.4%
Compensation of employees	51.4	59.3	66.3	71.7	11.7%	56.3%	75.3	79.0	83.5	5.2%	53.0%
Goods and services	26.8	36.5	52.8	55.5	27.4%	37.8%	61.5	61.9	65.4	5.6%	41.9%
Depreciation	5.9	6.0	4.9	6.3	2.5%	5.4%	6.5	6.7	7.0	3.7%	4.5%
Transfers and subsidies	0.7	0.8	-	0.8	5.4%	0.5%	0.9	0.9	0.6	-8.8%	0.6%
Total expenses	84.8	102.6	124.1	134.3	16.6%	100.0%	144.1	148.5	156.6	5.2%	100.0%
Surplus/(Deficit)	7.3	18.0	10.0	-	-100.0%	-	-	-	-	-	-

Table 39.94 South African National Accreditation System statements of financial performance, cash flow and financial position (continued)

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27		
Cash flow statement											
Cash flow from operating activities	15.4	24.6	11.9	2.6	-44.8%	100.0%	2.4	10.1	8.7	49.9%	100.0%
Receipts											
Non-tax receipts	60.3	77.2	97.5	97.9	17.5%	69.2%	102.4	102.6	107.7	3.2%	73.2%
Sales of goods and services other than capital assets	58.8	75.5	93.4	94.3	17.0%	67.0%	98.8	100.5	105.6	3.8%	71.1%
Other tax receipts	1.5	1.7	4.1	3.5	33.7%	2.2%	3.7	2.0	2.1	-15.5%	2.0%
Transfers received	28.7	33.0	33.8	30.7	2.3%	26.9%	32.1	33.2	34.3	3.7%	23.2%
Financial transactions in assets and liabilities	2.8	6.4	-	9.8	51.6%	3.9%	10.4	0.1	0.1	-76.0%	3.6%
Total receipts	91.9	116.6	131.3	138.4	14.6%	100.0%	145.0	135.9	142.2	0.9%	100.0%
Payment											
Current payments	75.8	91.2	119.4	135.0	21.2%	99.4%	141.7	124.9	132.5	-0.6%	99.3%
Compensation of employees	47.5	59.3	65.3	67.6	12.5%	57.8%	71.0	81.4	85.4	8.1%	57.1%
Goods and services	28.3	31.9	54.1	67.4	33.5%	41.7%	70.7	43.5	47.0	-11.3%	42.3%
Transfers and subsidies	0.7	0.8	-	0.8	5.4%	0.6%	0.9	0.9	1.0	5.1%	0.7%
Total payments	76.5	92.0	119.4	135.8	21.1%	100.0%	142.5	125.8	133.5	-0.6%	100.0%
Net cash flow from investing activities	(1.7)	(0.5)	(0.6)	(17.8)	119.5%	100.0%	(7.4)	(17.1)	(17.8)	-	100.0%
Acquisition of property, plant, equipment and intangible assets	(0.4)	(0.2)	(0.6)	(17.3)	248.1%	66.8%	(6.9)	(12.1)	(12.8)	-9.5%	83.3%
Acquisition of software and other intangible assets	(1.3)	(0.2)	(0.1)	(0.5)	-26.8%	33.2%	(0.5)	(5.0)	(5.0)	115.4%	16.7%
Net cash flow from financing activities	(17.9)	-	(14.8)	-	-100.0%	-	-	-	-	-	-
Other flows from financing activities	(17.9)	-	(14.8)	-	-100.0%	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(4.2)	24.1	(3.6)	(15.2)	53.9%	1.1%	(5.0)	(7.0)	(9.1)	-15.7%	100.0%
Statement of financial position											
Carrying value of assets of which:	67.7	63.8	59.4	60.0	-3.9%	51.6%	55.3	66.5	77.5	8.9%	52.6%
Acquisition of assets	(0.4)	(0.2)	(0.6)	(17.3)	248.1%	100.0%	(6.9)	(12.1)	(12.8)	-9.5%	100.0%
Receivables and prepayments	2.1	5.7	9.7	1.5	-9.1%	3.7%	1.5	2.2	2.2	13.3%	1.5%
Cash and cash equivalents	41.8	65.9	62.4	50.9	6.8%	44.7%	55.6	62.3	55.6	3.0%	45.9%
Total assets	111.6	135.4	131.4	112.5	0.3%	100.0%	112.5	131.1	135.3	6.4%	100.0%
Accumulated surplus/(deficit)	96.4	116.0	111.2	96.2	-0.1%	85.6%	96.2	113.2	122.3	8.3%	87.0%
Deferred income	6.0	5.5	6.7	7.5	7.8%	5.3%	8.0	8.5	6.0	-7.2%	6.2%
Trade and other payables	4.0	8.3	6.2	3.2	-7.7%	4.3%	2.7	3.2	3.5	3.2%	2.6%
Provisions	5.2	5.6	7.3	5.6	2.2%	4.8%	5.5	6.1	3.5	-14.2%	4.3%
Total equity and liabilities	111.6	135.4	131.4	112.5	0.3%	100.0%	112.5	131.1	135.3	6.4%	100.0%

Personnel information

Table 39.95 South African National Accreditation System personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						2023/24 - 2026/27					
		2022/23		2023/24		2024/25		2025/26		2026/27									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
South African National Accreditation System		75	66.3	0.9	76	71.7	0.9	76	75.3	1.0	76	79.0	1.0	76	83.5	1.1	-	100.0%	
Salary level	75	75	76	66.3	0.9	76	71.7	0.9	76	75.3	1.0	76	79.0	1.0	76	83.5	1.1	-	100.0%
1-6	2	2	2	0.6	0.3	2	0.6	0.3	2	0.6	0.3	2	0.6	0.3	2	0.6	0.3	-	2.6%
7-10	43	43	43	23.5	0.5	43	25.3	0.6	43	26.6	0.6	43	27.9	0.6	43	29.9	0.7	-	56.6%
11-12	11	11	12	13.5	1.1	12	14.9	1.2	12	15.6	1.3	12	16.4	1.4	12	17.2	1.4	-	15.8%
13-16	18	18	18	27.0	1.5	18	28.4	1.6	18	29.8	1.7	18	31.3	1.7	18	32.9	1.8	-	23.7%
17-22	1	1	1	1.8	1.8	1	2.5	2.5	1	2.6	2.6	1	2.8	2.8	1	2.9	2.9	-	1.3%

1. Rand million.

Takeover Regulation Panel

Selected performance indicators

Table 39.96 Takeover Regulation Panel performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of transactions reviewed and approved per year	Administration	Priority 2: Economic transformation and job creation	100% (48)	100% (50)	100% (39)	100%	100%	100%	100%
Percentage of rulings and exemptions issued per year	Administration	Priority 1: A capable, ethical and developmental state	100% (226)	100% (244)	100% (218)	100%	100%	100%	100%
Percentage of requests for advisory opinions processed per year	Administration		100% (3)	100% (2)	100% (4)	100%	100%	100%	100%

Entity overview

The Takeover Regulation Panel was established in terms of section 196 of the Companies Act (2008) as an organ of state within the public administration, but as an institution outside of the public service. Its mandate is to regulate takeovers (referred to as “affected transactions” in the act), with the primary focus on protecting the interests of minority shareholders and maintaining market integrity.

The panel will continue to engage stakeholders over the medium term by giving lectures on takeover law to master’s students at universities and by participating in international engagements with peer regulators.

Expenditure is expected to increase at an average annual rate of 3.4 per cent, from R32.3 million in 2023/24 to R35.8 million in 2026/27, with compensation of employees constituting an estimated 62.4 per cent (R61.5 million) of total spending over the period ahead. However, it is expected to decrease at an average annual rate of 1.2 per cent, from R22.2 million in 2023/24 to R21.4 million in 2026/27, as the entity attempts to reduce its salary bill. Revenue is expected to increase at an average annual rate of 2.2 per cent, from R34.3 million in 2023/24 to R36.6 million in 2026/27. The entity derives its revenue from annual levies and fees charged for the services that it provides to companies listed on the stock exchange.

Programmes/Objectives/Activities

Table 39.97 Takeover Regulation Panel expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	–	29.3	34.3	32.3	–	–	32.3	34.0	35.8	3.4%	100.0%
Total	–	29.3	34.3	32.3	–	–	32.3	34.0	35.8	3.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 39.98 Takeover Regulation Panel statements of financial performance, cash flow and financial position

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome							2023/24	2020/21 - 2023/24	2024/25		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Revenue											
Non-tax revenue	–	35.0	33.7	34.3	–	–	33.9	35.2	36.6	2.2%	100.0%
Other non-tax revenue	–	35.0	33.7	34.3	–	–	33.9	35.2	36.6	2.2%	100.0%
Total revenue	–	35.0	33.7	34.3	–	–	33.9	35.2	36.6	2.2%	100.0%
Expenses											
Current expenses	–	29.3	34.3	32.3	–	–	32.3	34.0	35.8	3.4%	100.0%
Compensation of employees	–	18.3	21.3	22.2	–	–	19.6	20.5	21.4	-1.2%	62.4%
Goods and services	–	10.9	13.0	10.0	–	–	12.7	13.4	14.2	12.4%	37.3%
Depreciation	–	0.0	0.1	0.1	–	–	0.1	0.1	0.1	15.6%	0.3%
Total expenses	–	29.3	34.3	32.3	–	–	32.3	34.0	35.8	3.4%	100.0%
Surplus/(Deficit)	–	5.7	(0.6)	1.9	–	–	1.5	1.2	–	-100.0%	
Cash flow statement											
Cash flow from operating activities	–	2.3	4.3	1.7	–	–	3.5	1.2	0.8	-21.0%	100.0%
Receipts											
Non-tax receipts	–	2.3	4.3	1.7	–	–	3.5	1.2	0.8	-21.0%	100.0%
Sales of goods and services other than capital assets	–	(1.6)	(1.5)	(4.0)	–	–	(3.9)	(6.3)	(6.9)	19.9%	-422.0%
Other sales	–	(1.6)	(1.5)	(4.0)	–	–	(3.9)	(6.3)	(6.9)	19.9%	-422.0%
Other tax receipts	–	3.9	5.8	5.7	–	–	7.4	7.6	7.7	10.7%	522.0%
Total receipts	–	2.3	4.3	1.7	–	–	3.5	1.2	0.8	-21.0%	100.0%
Payment											
Net cash flow from investing activities	–	(0.3)	(0.3)	–	–	–	–	–	–	–	–
Acquisition of property, plant, equipment and intangible assets	–	(0.3)	(0.3)	–	–	–	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	–	2.1	4.0	1.7	–	–	3.5	1.2	0.8	-21.0%	100.0%
Statement of financial position											
Carrying value of assets of which:	–	0.3	0.5	0.5	–	–	0.4	0.3	0.1	-32.3%	0.3%
Acquisition of assets	–	(0.3)	(0.3)	–	–	–	–	–	–	–	–
Receivables and prepayments	–	3.0	0.2	2.4	–	–	0.0	0.0	0.0	-75.7%	0.6%
Cash and cash equivalents	–	101.4	105.5	107.2	–	–	110.7	111.9	112.7	1.7%	99.2%
Taxation	–	0.0	0.1	–	–	–	–	–	–	–	–
Total assets	–	104.7	106.2	110.0	–	–	111.1	112.2	112.9	0.9%	100.0%
Accumulated surplus/(deficit)	–	102.2	101.6	106.6	–	–	108.1	109.3	110.2	1.1%	97.3%
Trade and other payables	–	0.7	2.8	1.8	–	–	1.6	1.6	1.7	-1.5%	1.5%
Provisions	–	1.8	1.8	1.6	–	–	1.4	1.2	1.0	-13.8%	1.2%
Total equity and liabilities	–	104.7	106.2	110.0	–	–	111.1	112.2	112.9	0.9%	100.0%

Personnel information

Table 39.99 Takeover Regulation Panel personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of approved establishment	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
Takeover Regulation Panel	Salary level	10	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
	10	10	10	21.3	2.1	10	22.2	2.2	10	19.6	2.0	10	20.5	2.1	10	21.4	2.1	–	100.0%
	1–6	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
	7–10	7	7	1.2	0.2	7	1.7	0.2	7	1.6	0.2	7	1.6	0.2	7	1.7	0.2	–	70.0%
	11–12	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
	13–16	1	1	4.6	4.6	1	4.6	4.6	1	4.6	4.6	1	4.8	4.8	1	5.0	5.0	–	10.0%
	17–22	2	2	14.3	7.2	2	14.8	7.4	2	12.7	6.3	2	13.3	6.6	2	13.9	7.0	–	20.0%

1. Rand million.

